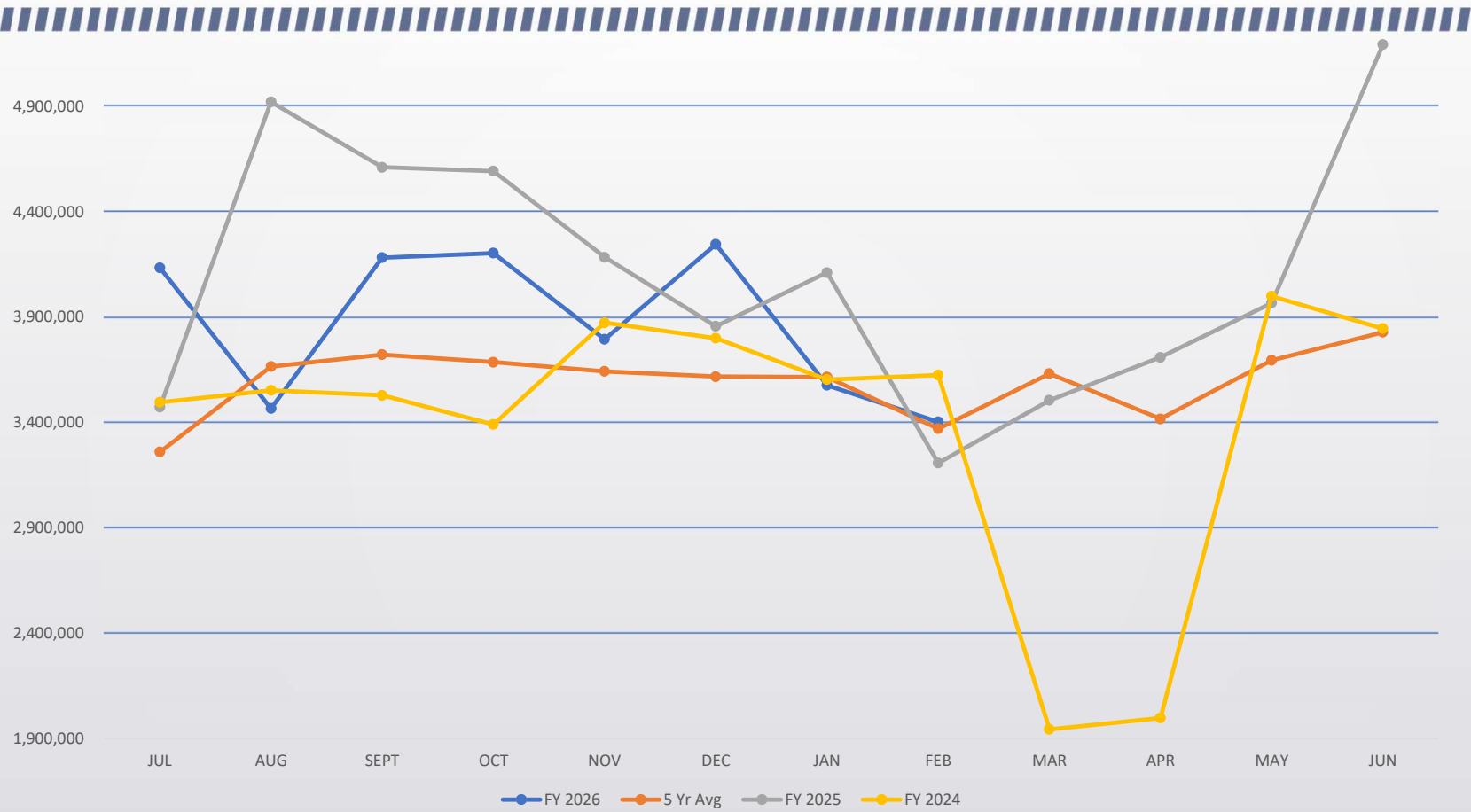


# Clinic Visits by Practitioner

	Month to Date		Year to Date	
	CY	PY	CY	PY
<b>General &amp; Oncology Surgery</b>				
Agle, Steven MD	63	61	493	451
King, Shannon NP	85	66	636	588
<b>TOTAL</b>	<b>148</b>	<b>127</b>	<b>1,129</b>	<b>1,039</b>
<b>MCFHC</b>				
Corbin, Justin MD	-	268	235	2,530
Knight, Lauren MD	132	-	713	-
Pack, Chance MD	184	-	959	-
Linley, Kelly PA	308	246	2,439	2,123
Strowd, Marciella NP	-	207	-	2,015
Cash, Charlotte NP	247	261	2,118	2,409
Hidalgo, Griselda NP	264	259	2,099	1,748
Stephens, Margaret NP- PRN	248	181	1,700	723
			-	-
<b>TOTAL</b>	<b>1,383</b>	<b>1,422</b>	<b>10,263</b>	<b>11,548</b>
<b>Foot Clinic</b>				
Higgins, Eric P DO	216	201	1,505	1,788
<b>Bone &amp; Joint</b>				
Riley, Renee MD	144	170	1,453	1,355
Bennett, Kandon PA	174	-	482	-
Warrillow, James PA	-	-	-	864
Agle, Trisha PA	86	252	936	1,427
Frasier, Shere	-	-	300	-
<b>TOTAL</b>	<b>404</b>	<b>422</b>	<b>3,171</b>	<b>3,646</b>
<b>Internal Medicine</b>				
Apolinario, Ralph, MD	276	309	2,246	2,246
Patel, Priyanka MD	233	238	1,641	1,774
Kelly Linley PA- PRN	-	-	22	-
Stevens, Margaret NP - PRN	-	-	-	-
<b>TOTAL</b>	<b>509</b>	<b>547</b>	<b>3,909</b>	<b>4,020</b>
<b>OB/GYN</b>				
Dielhmann, Stephanie , MD	145	106	948	903
Jester, Shaun DO	143	181	1,451	1,517
Mitchell, Jordan MD	268	267	2,077	2,209
<b>Total</b>	<b>556</b>	<b>554</b>	<b>4,476</b>	<b>4,629</b>
<b>Adult Medicine</b>				
Addo, Samuel MD	208	-	790	-
Bella, Gasmin MD	-	-	-	885
Trimble, Kori PA	215	229	1,602	1,463
<b>Total</b>	<b>423</b>	<b>229</b>	<b>2,392</b>	<b>2,348</b>
<b>TOTAL VISITS</b>	<b>3,639</b>	<b>3,502</b>	<b>26,845</b>	<b>29,018</b>

# Cash Collections

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## Reports Attached

- Balance Sheet
- Income Statement

## Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT**  
**STATEMENT OF FINANCIAL POSITION**  
**PERIOD ENDING 02/28/26**

	CURRENT FEB 2026	PRIOR FISCAL JUN 2025	PRIOR YEAR FEB 2025	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
<b>ASSETS</b>					
<b>CURRENTS ASSETS:</b>					
CASH AND MARKETABLE SECURITIES - UNRESTRICTED	19,623,006	15,719,752	16,544,879	3,903,254	3,078,127
CASH AND MARKETABLE SECURITIES - RESTRICTED	2,048,801	2,046,872	2,017,207	1,929	31,594
CASH AND CASH EQUIVALENTS:	<u>21,671,807</u>	<u>17,766,624</u>	<u>18,562,086</u>	<u>3,905,183</u>	<u>3,109,720</u>
PATIENT RECEIVABLES	24,722,698	24,467,529	25,983,216	255,169	(1,260,518)
PATIENT RECEIVABLE ALLOWANCES	(17,041,383)	(16,484,946)	(17,961,633)	(556,437)	920,250
PATIENT ACCOUNTS RECEIVABLE - NET	<u>7,681,315</u>	<u>7,982,583</u>	<u>8,021,583</u>	<u>(301,268)</u>	<u>(340,269)</u>
OTHER RECEIVABLES	1,754,180	746,908	1,533,798	1,007,272	220,382
INVENTORY	1,705,941	1,692,380	1,357,858	13,560	348,083
PREPAID EXPENSES	609,178	1,049,905	766,975	(440,727)	(157,797)
TOTAL OTHER CURRENT ASSETS	<u>4,069,298</u>	<u>3,489,194</u>	<u>3,658,630</u>	<u>580,104</u>	<u>410,668</u>
TOTAL CURRENT ASSETS	<u>33,422,419</u>	<u>29,238,401</u>	<u>30,242,300</u>	<u>4,184,019</u>	<u>3,180,119</u>
<b>OTHER ASSETS:</b>					
GASB 68 PENSION	4,462,213	4,462,213	2,509,905	0	1,952,308
GOODWILL	107,338	126,004	135,336	(18,666)	(27,998)
TOTAL OTHER ASSETS	<u>4,569,551</u>	<u>4,588,217</u>	<u>2,645,242</u>	<u>(18,666)</u>	<u>1,924,310</u>
<b>LAND, BUILDINGS AND EQUIPMENT:</b>					
LAND & IMPROVEMENTS	5,716,502	5,716,502	4,720,844	0	995,658
BUILDING & IMPROVEMENTS	49,367,186	49,352,365	41,494,444	14,821	7,872,742
FIXED EQUIPMENT	1,052,552	1,052,552	1,011,849	0	40,703
MAJOR MOVABLE EQUIPMENT	18,450,288	18,235,000	15,354,333	215,288	3,095,956
CONSTRUCTION IN PROGRESS	1,401,846	131,107	11,585,426	1,270,739	(10,183,580)
TOTAL LAND, BUILDING & EQUIPMENT	<u>75,988,374</u>	<u>74,487,526</u>	<u>74,166,895</u>	<u>1,500,848</u>	<u>1,821,479</u>
ACCUMULATED DEPRECIATION	(31,773,502)	(29,163,754)	(27,133,354)	(2,609,747)	(4,640,147)
LAND, BUILDINGS & EQUIPMENT - NET	<u>44,214,873</u>	<u>45,323,772</u>	<u>47,033,541</u>	<u>(1,108,899)</u>	<u>(2,818,669)</u>
TOTAL ASSETS	<u>82,206,843</u>	<u>79,150,389</u>	<u>79,921,083</u>	<u>3,056,454</u>	<u>2,285,760</u>

Fiscal Calendar JULJUN

MOORE COUNTY HOSPITAL DISTRICT  
 STATEMENT OF FINANCIAL POSITION  
 PERIOD ENDING 02/28/26

	CURRENT FEB 2026	PRIOR FISCAL JUN 2025	PRIOR YEAR FEB 2025	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
ACCOUNTS PAYABLE	1,785,190	2,053,797	1,362,592	268,608	(422,598)
PAYROLL & TAXES PAYABLE	2,269,453	2,981,153	2,105,189	711,701	(164,264)
OTHER CURRENT LIABILITIES	406,746	(201,624)	336,325	(608,370)	(70,420)
TOTAL CURRENT LIABILITIES	4,461,388	4,833,327	3,804,106	371,939	(657,282)
LONG TERM LIABILITIES - NOTES PAYABLE	31,405,819	30,757,462	31,664,643	(648,357)	258,824
LONG TERM LIABILITIES/DEBT	31,405,819	30,757,462	31,664,643	(648,357)	258,824
FUND BALANCE:					
FUND BALANCE/RETAINED EARNINGS	20,932,933	20,932,933	20,932,933	0	0
EXCESS REV OVER EXP	25,406,703	22,626,667	23,519,401	(2,780,036)	(1,887,302)
TOTAL FUND BALANCE, END OF PERIOD	46,339,636	43,559,600	44,452,334	(2,780,036)	(1,887,302)
TOTAL LIABILITIES AND FUND BALANCE	82,206,843	79,150,389	79,921,083	(3,056,454)	(2,285,760)

Fiscal Calendar JULJUN

Moore County Hospital District Income Statement  
 FEB 2026

	Month To Date			Year To Date						
	MTD Actual	MTD Bud	Bud Var	MTD PY	PY Var	YTD Act	YTD Bud	Bud Var	YTD PY	PY Var
Gross Revenue:										
Inpatient Revenue	1,451,374	1,684,589	233,215	1,651,867	200,493	12,348,556	13,292,896	944,340	13,387,902	1,039,346
Outpatient Revenue	7,814,655	7,824,253	9,598	7,224,650	(590,004)	60,840,481	64,692,436	3,851,955	61,745,094	904,613
Total Gross Patient Rev	9,266,029	9,508,842	242,813	8,876,517	(389,512)	73,189,037	77,985,332	4,796,295	75,132,995	1,943,958
Deductions from Revenue:										
Medicare	1,316,602	1,435,057	(118,455)	943,091	373,511	11,345,462	11,769,405	(423,943)	10,957,552	387,910
Medicaid	633,417	687,423	(54,006)	612,801	20,616	5,840,963	5,637,793	203,170	5,357,115	483,847
Blue Cross	1,112,388	1,167,401	(55,013)	1,281,025	(168,637)	8,909,789	9,574,265	(664,476)	7,982,794	926,996
Commercial & HMO/PPO	834,987	695,097	139,890	1,158,222	(323,235)	4,043,595	5,700,732	(1,657,137)	5,978,102	(1,934,507)
Indigent & Charity W/O	678,857	1,027,794	(348,937)	229,694	449,163	5,511,720	8,429,297	(2,917,577)	5,326,005	185,715
Other	259,695	305,018	(45,323)	225,386	34,309	2,680,195	2,501,559	178,636	2,169,335	510,860
Ttl Deduct From Revenue	4,835,947	5,317,790	(481,843)	4,450,219	385,728	38,331,724	43,613,051	(5,281,327)	37,770,904	560,820
Net Patient Care Rev	4,430,082	4,191,052	239,030	4,426,299	3,784	34,857,313	34,372,281	485,032	37,362,092	(2,504,779)
Bad Debt W/O & AFDA	573,374	272,084	301,290	1,159,141	(585,767)	4,031,303	2,231,458	1,799,845	4,994,394	(963,091)
Net Pat Rev less Bad Debt	3,856,708	3,918,968	(62,260)	3,267,158	589,551	30,826,010	32,140,823	(1,314,813)	32,367,698	(1,541,688)
Other Operating Rev	1,063,979	1,700,426	636,447	1,638,979	575,000	12,674,305	13,776,109	1,101,804	11,171,688	(1,502,617)
Net Operating Revenue	4,920,688	5,619,394	(698,706)	4,906,136	14,551	43,500,316	45,916,932	(2,416,617)	43,539,386	(39,070)
Operating Expenses:										
Salaries & Wages	2,431,500	2,367,109	64,391	2,199,469	232,032	20,431,846	20,271,865	159,981	19,191,448	1,240,398
Employee Benefits	534,992	537,448	(2,456)	488,653	46,340	3,937,670	3,895,247	42,423	3,541,690	395,980
Physician Fees	311,698	420,436	(108,738)	380,604	(68,906)	2,501,857	3,475,917	(974,060)	3,191,803	(689,945)
Other Fees	467,733	412,049	55,684	406,489	61,244	3,531,369	3,405,663	125,706	3,377,626	153,744
Supplies	442,884	397,955	44,929	363,544	79,340	3,440,794	3,897,948	(457,154)	3,615,935	(175,141)
Repairs & Maintenance	45,644	44,225	1,419	32,020	13,624	498,958	390,514	108,444	385,959	113,000
Service Contracts	272,977	257,559	15,418	274,292	(1,316)	2,031,645	2,120,613	(88,968)	2,244,988	(213,342)
Utilities	104,151	78,175	25,976	76,599	27,552	619,058	603,377	15,681	592,205	26,853
Leases & Rentals	23,204	29,549	(6,345)	23,752	(548)	186,851	230,653	(43,803)	214,596	(27,746)
Other Expenses	36,727	34,935	1,792	50,925	(14,197)	310,021	326,277	(16,256)	422,962	(112,941)
Dues & Subscriptions	29,376	22,554	6,822	20,535	8,841	236,513	175,025	61,488	152,843	83,669
Travel/Education	16,558	12,445	4,113	9,438	7,120	190,960	177,133	13,827	145,002	45,959
Insurance	47,900	47,140	760	44,896	3,005	384,183	377,286	6,897	359,321	24,862
Total Operating Expense	4,765,345	4,661,579	103,766	4,371,215	394,130	38,301,725	39,347,518	(1,045,793)	37,436,375	865,349
EBITDA	155,343	957,815	(802,472)	534,922	(379,578)	5,198,591	6,569,414	(1,370,823)	6,103,010	(904,420)
Non Operating Expenses										
Depreciation/Amortizat	276,040	316,639	(40,600)	295,774	(19,734)	2,629,263	2,529,441	99,822	2,362,799	266,464
Interest Expense	76,010	78,932	(2,922)	78,932	(2,922)	608,043	603,297	4,746	603,297	4,746
Taxes	0	0	0	0	0	4,835	9,019	(4,185)	8,768	(3,934)
OPERATING MARGIN	(196,706)	562,244	(758,950)	160,216	(356,923)	1,956,450	3,427,657	(1,471,207)	3,128,145	(1,171,695)
Non Operating Revenue	22,502	28,800	6,298	28,800	6,299	823,586	624,566	(199,020)	704,834	(118,752)
Net Income (Loss)	(174,205)	591,044	(765,249)	189,017	(363,221)	2,780,036	4,052,223	(1,272,187)	3,832,979	(1,052,943)

**Moore County Hospital District  
Balance Sheet  
FY 2026**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
<b>Assets:</b>												
<b>Current Assets:</b>												
Cash	17,454,539	15,280,772	16,238,522	16,932,442	17,398,635	18,067,520	17,462,800	19,623,006				
Marketable Securities	2,047,981	2,047,998	2,062,920	2,076,143	2,071,281	2,046,962	2,047,829	2,048,801				
<b>Total Cash &amp; Cash Equiv</b>	<b>19,502,520</b>	<b>17,328,771</b>	<b>18,301,442</b>	<b>19,008,585</b>	<b>19,469,916</b>	<b>20,114,482</b>	<b>19,510,629</b>	<b>21,671,807</b>	-	-	-	-
Patient A/R	24,100,960	25,059,641	23,520,736	24,568,332	23,614,792	23,227,077	23,577,290	24,722,698				
A/R Allowances	(16,271,863)	(16,718,018)	(14,766,185)	(15,650,623)	(16,033,383)	(15,709,383)	(15,919,383)	(17,041,383)				
<b>Net Patient A/R</b>	<b>7,829,097</b>	<b>8,341,623</b>	<b>8,754,552</b>	<b>8,917,709</b>	<b>7,581,409</b>	<b>7,517,694</b>	<b>7,657,906</b>	<b>7,681,315</b>	-	-	-	-
	32.5%	33.3%	37.2%	36.3%	32.1%	32.4%	32.5%	31.1%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
<b>Other Assets:</b>												
Other Receivables	553,111	493,609	467,026	1,669,087	1,206,897	1,407,744	4,102,608	1,754,180				
Inventory	1,701,683	1,677,990	1,685,964	1,682,936	1,692,895	1,672,713	1,678,408	1,705,941				
Prepays	1,423,525	1,079,265	980,644	879,578	636,881	918,625	737,595	609,178				
<b>Total Other Current Assets</b>	<b>3,678,319</b>	<b>3,250,865</b>	<b>3,133,634</b>	<b>4,231,601</b>	<b>3,536,672</b>	<b>3,999,081</b>	<b>6,518,610</b>	<b>4,069,298</b>	-	-	-	-
<b>Total Current Assets</b>	<b>31,009,936</b>	<b>28,921,258</b>	<b>30,189,628</b>	<b>32,157,893</b>	<b>30,587,997</b>	<b>31,631,257</b>	<b>33,687,145</b>	<b>33,422,419</b>	-	-	-	-
<b>Other Assets</b>												
Property, Plant & Equip	74,713,620	74,891,331	74,923,604	74,943,770	74,851,083	75,824,863	75,943,026	75,988,374				
Accum Deprec	(28,629,603)	(28,927,873)	(29,228,200)	(29,530,254)	(30,954,689)	(31,227,826)	(31,500,645)	(31,733,502)				
<b>Net Property, Plant &amp; Equip</b>	<b>46,084,016</b>	<b>45,963,458</b>	<b>45,695,404</b>	<b>45,413,517</b>	<b>43,896,394</b>	<b>44,597,037</b>	<b>44,442,381</b>	<b>44,254,873</b>	-	-	-	-
<b>Totals Assets</b>	<b>81,679,836</b>	<b>79,468,267</b>	<b>80,466,248</b>	<b>82,150,294</b>	<b>79,060,941</b>	<b>80,985,512</b>	<b>82,701,411</b>	<b>82,246,843</b>	-	-	-	-
<b>Current Liabilities:</b>												
A/P	1,457,423	1,218,614	1,329,475	934,172	1,783,019	1,544,610	1,815,248	1,785,190				
Payroll & Taxes Payable	3,344,058	2,544,453	2,741,834	3,090,355	292,845	2,926,228	2,200,982	2,269,453				
Other Current Liabilities	390,987	472,812	394,009	390,215	(94,339)	388,663	484,613	406,746				
<b>Total Current Liabilities</b>	<b>5,192,468</b>	<b>4,235,878</b>	<b>4,465,318</b>	<b>4,414,742</b>	<b>1,981,526</b>	<b>4,859,500</b>	<b>4,500,844</b>	<b>4,461,388</b>	-	-	-	-
<b>Long Term Liabilities/Debt</b>	<b>32,371,608</b>	<b>32,294,113</b>	<b>32,361,587</b>	<b>32,432,997</b>	<b>30,564,523</b>	<b>31,616,824</b>	<b>31,686,727</b>	<b>31,405,819</b>				
<b>Fund Balance</b>	<b>44,115,760</b>	<b>42,938,276</b>	<b>43,639,344</b>	<b>45,302,555</b>	<b>43,877,893</b>	<b>44,326,188</b>	<b>46,513,841</b>	<b>46,339,636</b>				
<b>Total Liabilities &amp; Fund Balance</b>	<b>81,679,836</b>	<b>79,468,267</b>	<b>80,466,248</b>	<b>82,150,294</b>	<b>76,423,941</b>	<b>80,802,512</b>	<b>82,701,411</b>	<b>82,206,843</b>	-	-	-	-
<b>Days Cash on Hand</b>	<b>122.10</b>	<b>103.94</b>	<b>107.03</b>	<b>111.15</b>	<b>113.72</b>	<b>118.06</b>	<b>114.22</b>	<b>127.11</b>	-	-	-	-
<b>Current Ratio</b>	<b>5.97</b>	<b>6.83</b>	<b>6.76</b>	<b>7.28</b>	<b>15.44</b>	<b>6.51</b>	<b>7.48</b>	<b>7.49</b>	-	-	-	-
<b>Average Age of Plant</b>	<b>745.80</b>	<b>1,507.13</b>	<b>2,284.17</b>	<b>3,077.03</b>	<b>4,031.82</b>	<b>3,842.95</b>	<b>3,800.49</b>	<b>4,375.53</b>	-	-	-	-
<b>Average Payment Period</b>	<b>18.42</b>	<b>14.75</b>	<b>15.17</b>	<b>10.76</b>	<b>20.58</b>	<b>17.73</b>	<b>20.98</b>	<b>20.58</b>	-	-	-	-
<b>Debt to Equity Ratio</b>	<b>42.32%</b>	<b>42.93%</b>	<b>42.58%</b>	<b>41.72%</b>	<b>41.06%</b>	<b>41.63%</b>	<b>40.52%</b>	<b>40.40%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Debt Service Coverage (ytd)</b>	<b>55.48</b>	<b>5.18</b>	<b>10.10</b>	<b>17.25</b>	<b>3.00</b>	<b>2.86</b>	<b>3.96</b>	<b>3.16</b>	-	-	-	-
<b>Principal Payments</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net a/r as a % of gross a/r</b>	<b>32.48%</b>	<b>33.29%</b>	<b>37.22%</b>	<b>36.30%</b>	<b>32.10%</b>	<b>32.37%</b>	<b>32.48%</b>	<b>31.07%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Annualized factors</b>												
Number of months - actual	1	2	3	4	5	6	7	8	9	10	11	12
Number of months - annual	12	12	12	12	12	12	12	12	12	12	12	12
No. of days in month	31	31	30	31	30	31	31	28	31	30	31	30

Moore County Hospital District  
Balance Sheet  
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Cumulative no. of days	31	62	92	123	153	184	215	243	274	304	335	365	365
Operating Expenses	4484404	4906607	5082181	4824087	4561134	4704210	4926328	4765345	0	0	0	0	54,346,664
Salaries and Wages	2454926	2664642	2491236	2638967	2614940	2330270	2756483	2431500	0	0	0	0	20382964
Depreciation Expense	3199	0	0	0	0	864	772	0	0	0	0	0	7,253
Bad Debts	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest Expense	302153	300603	302661	304386	592798	275470	275153	276040	0	0	0	0	3,943,896
Taxes	75080	76495	76399	75866	76092	76065	76037	76010	0	0	0	0	912,066
Total Margin	1091615	-1177484	701068	1663212	-1833301	448295	2187653	-174205	0	0	0	0	9,777,299
Month costs for:													
Days cash on hand	4858438	5283705	5461241	5204339	5230024	5054881	5276746	5117395	0	0	0	0	59202625.5
Debt service coverage	1396967	520086	1523815	3491413	2250910	2975539	5439117	5540952	5540952	5540952	5540952	5540952	19269399.33
Average Payment period	2406711	2619063	2970005	2565372	2615084	2725475	2521035	2685895	0	0	0	0	38819661.5
Annualized costs for:													
Days cash on hand	58301256	60852858	62413536	62423169	62490592.8	62185256	62347498.29	62230153.5	55315692	49784122.8	45258293.45	41486769	4,933,552
Debt service coverage	16763604	3120516	6095260	10474239	5402184	5951078	9324200.571	8311428	7387936	6649142.4	6044674.909	5540952	19269399.33
Average Payment Period	28880532	30154644	31983116	31683453	31622964	31803420	31581848.57	31662960	28144853.33	25330368	23027607.27	21108640	
Calculation of:													
Days cash on hand	122.10	103.94	107.03	111.15	113.72	118.06	114.22	127.11	-	-	-	-	-
Debt service coverage	55.5	5.2	10.1	17.3	3.0	2.9	4.0	3.2	3.2	3.3	3.5	3.9	0.0
Average Payment Period	18.42	14.75	15.17	10.76	20.58	17.73	20.98	20.58	-	-	-	-	-

EQUITY FINANCING	37.97%	36.39%	37.52%	39.15%	38.69%	39.06%	40.73%	40.64%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
CASH FLOW to TOTAL DEBT	48.04%	-48.44%	-14.94%	6.19%	-166.96%	-20.54%	11.98%	-33.99%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

MCHD  
Cash Accounts  
As of January 31, 2026

Unrestricted Funds

Investment		Balance	Interest Rate	Maturity Date
Operating Account	HSB	772,611.61	0.2000%	
Accounts Receivable	HSB	5,373.80	0.2000%	
MAAS Accounts Payable	HSB	176,682.11	0.2000%	
Legacy Accounts Payable	HSB	1,039.27	0.2000%	
Accounts Payable MAAS	HSB	43,037.81	0.2000%	
AP FY 26 Payable Cash	HSB	54,025.94	0.2000%	
Payroll Account	HSB	8,886.49	0.0500%	
Money Market Account	HSB	13,708,337.77	2.5000%	
Money Market Account	FSBS	2,504.29	2.5000%	
Moore County Physician Group	HSB	46,845.47	0.0200%	
Operating CD - 3013000611	FSBS	1,853,008.00	4.4200%	03/24/26
Operating CD - 800048513	HSB	662,099.38	3.4000%	12/27/26
Operating CD -	FSBS	1,755,139.00	4.7000%	04/10/26
Petty Cash		4,445.05		
<b>Total Unrestricted Funds</b>		<b>19,094,035.99</b>		
Administrative Restricted Funds				
Hospital Construction Account	HSB	408,481.46		
Health Insurance Checking Account	HSB	39,186.18	0.0500%	
Hospice Patient Care Checking	HSB	115,710.20	0.0500%	
Hospice Volunteer Checking	HSB	11,507.49	0.0500%	
Hall Medford Scholarship Fund	HSB	70,543.38	0.0500%	
MNRC Patient Activity Fund	HSB	2,191.33	0.0500%	
Catch A Falling Star Checking Account	HSB	2,404.84	0.0500%	
CD 2018 BOND RESERVE FUND	FSBS	514,000.00	3.9500%	06/29/26
CD 2020 BOND RESERVE FUND	FSBS	776,000.00	3.9500%	06/29/26
CD TEXAS MUTUAL	HSB	16,133.75	5.4500%	
CD HOSPICE	FSBS	110,578.00	4.7000%	04/10/26
CD HOSPICE - 3013000603	FSBS	116,724.00	4.4200%	03/24/26
SELF INSURANCE TRUST FUND HSB#6230	HSB	345,245.29		
<b>Total Administrative Restricted Funds</b>		<b>2,528,705.92</b>		
<b>Grand Total</b>		<b>\$ 21,622,741.91</b>		

\_\_\_\_\_  
Jeff Turner, CEO

\_\_\_\_\_  
Date

\_\_\_\_\_  
John Sharp, CFO

\_\_\_\_\_  
Date

\_\_\_\_\_  
Katelyn Salcido, Controller

\_\_\_\_\_  
Date

For the Internal Use of Management only

MCHD  
Hospice Accounts  
As of January 31, 2026

Investment	Bank	Balance	Interest Rate	Maturity Date
Hospice Patient Care Checking	HSB	115,710.20	0.0500%	N/A
Hospice Volunteer Checking	HSB	11,507.49	0.0500%	N/A
CD HOSPICE	FSBS	110,578.00	4.7000%	04/10/26
CD HOSPICE - 594	FSBS	116,724.00	4.4200%	03/24/26

**TOTAL:** 354,519.69

\_\_\_\_\_  
Jeff Turner, CEO

\_\_\_\_\_  
Date

\_\_\_\_\_  
John Sharp, CFO

\_\_\_\_\_  
Date

\_\_\_\_\_  
Katelyn Salcido, Controller

\_\_\_\_\_  
Date

Moore County Hospital District  
Total P&L Analysis  
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Inpatient Revenue	1,012,146	1,108,239	1,688,674	1,535,433	1,378,346	1,245,595	2,128,816	1,451,374	-	-	-	-	11,548,623
Outpatient Revenue	7,099,276	7,467,877	8,154,757	8,224,299	6,891,542	7,216,399	7,686,164	7,792,850	-	-	-	-	60,533,164
Nursing Home Revenue	145,275	162,165	160,448	172,778	159,267	-	-	-	-	-	-	-	799,933
Home Health Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Hospice Revenue	19,751	33,383	31,661	73,256	51,428	42,620	33,413	21,805	-	-	-	-	307,317
<b>Total Patient Revenue</b>	<b>8,276,448</b>	<b>8,771,664</b>	<b>10,035,540</b>	<b>10,005,766</b>	<b>8,480,583</b>	<b>8,504,614</b>	<b>9,848,393</b>	<b>9,266,029</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>73,189,037</b>
Deductions from Revenue, % of Gross Revenue Hospital w/1-100 beds** 3rd Qtr 2004	45.8%	48.8%	56.1%	52.2%	67.6%	46.0%	50.1%	52.2%	0.0%	0.0%	0.0%	0.0%	52.4%
													51.5%
<b>Total Operating Expenses</b>	<b>4,484,404</b>	<b>4,906,607</b>	<b>5,082,181</b>	<b>4,824,087</b>	<b>4,561,134</b>	<b>4,704,210</b>	<b>4,926,328</b>	<b>4,765,345</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>38,254,296</b>
Labor & Benefit expense	2,901,609	3,072,898	3,168,274	3,121,798	2,887,157	2,910,994	3,210,457	2,966,492	-	-	-	-	24,239,679
Supply costs	447,170	588,386	641,144	522,554	425,389	481,493	435,952	488,528	-	-	-	-	4,030,616
Patient Days - Hospital (excl nursery)	144	162	202	166	194	170	259	210	-	-	-	-	1,507
Resident Days	1,034	1,023	1,011	1,067	1,022	1,049	1,018	935	-	-	-	-	8,159
Discharges (excl nursery)	51	62	69	54	52	60	82	60	-	-	-	-	490
Adjusted Patient Days - Hospital	1,178	1,282	1,200	1,082	1,194	1,161	1,198	1,341	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	9,551
Adjusted Discharges - Hospital	417	491	410	352	320	410	379	383	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	3,105
Paid Hours	60,029.4	62,095.6	59,708.1	65,638.4	60,180.9	58,696.31	61,780.1	56,247.2					484,375.9
Worked Hours	52,923.3	56,505.6	53,636.3	61,635.9	53,940.1	48,830.00	57,946.9	52,955.6					438,373.8
OT %	4.07%	3.25%	4.11%	2.52%	4.00%	3.80%	4.44%	3.69%					
Paid FTEs	339.9	351.6	349.2	371.7	351.9	332.4	349.8	352.4	-	-	-	-	232.9
Worked FTEs	299.7	320.0	313.7	349.0	315.4	276.5	328.1	331.8	-	-	-	-	210.8
Worked to Paid Ratio	88.16%	91.00%	89.83%	93.90%	89.63%	83.19%	93.80%	94.15%	0.00%	0.00%	0.00%	0.00%	90.50%
Revenue per Patient Day													
IP	7,028.79	6,840.98	8,359.77	9,249.60	7,104.88	7,327.03	8,219.37	6,911.30	-	-	-	-	7,663.32
OP	49,300.53	46,098.01	40,370.08	49,543.97	35,523.41	42,449.41	29,676.31	37,108.81	-	-	-	-	40,167.99
Nursing Home	140.50	158.52	158.70	161.93	155.84	-	-	-	-	-	-	-	98.04
Costs Per Patient Day													
Total	31,141.69	30,287.70	25,159.31	29,060.77	23,511.00	27,671.82	19,020.57	22,692.12	-	-	-	-	25,384.40
Labor & Benefits	20,150.06	18,968.51	15,684.52	18,806.01	14,882.25	17,123.49	12,395.59	14,126.15	-	-	-	-	16,084.72
Labor & Benefits PER FTE	8,536.22	8,739.33	9,073.73	8,399.20	8,203.66	8,758.33	9,177.18	8,417.35	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	104,079.68
Supplies	3,105.35	3,632.01	3,173.98	3,147.92	2,192.73	2,832.31	1,683.21	2,326.32	-	-	-	-	2,674.60
Costs as a % of Gross Revenue													
Total	54.18%	55.94%	50.64%	48.21%	53.78%	55.31%	50.02%	51.43%	0.00%	0.00%	0.00%	0.00%	52.27%
Labor & Benefits	35.06%	35.03%	31.57%	31.20%	34.04%	34.23%	32.60%	32.01%	0.00%	0.00%	0.00%	0.00%	33.12%
Supplies	5.40%	6.71%	6.39%	5.22%	5.02%	5.66%	4.43%	5.27%	0.00%	0.00%	0.00%	0.00%	5.51%
Per Cent Occupancy	9.88%	11.12%	14.33%	11.39%	13.76%	11.67%	17.78%	15.96%	0.00%	0.00%	0.00%	0.00%	8.78%
S&P	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	64.84%	64.84%	
Per 2005 Igenix, Inc.													
Proprietary	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	53.50%	53.50%	
Not-for-Profit	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	53.50%	53.50%	
Government	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	53.50%	53.50%	
<b>Average Daily Census</b>	<b>4.65</b>	<b>5.23</b>	<b>6.73</b>	<b>5.35</b>	<b>6.47</b>	<b>5.48</b>	<b>8.35</b>	<b>7.50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4.13</b>

Moore County Hospital District  
Total P&L Analysis  
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Average Length of Stay	3.00	2.53	3.01	2.86	3.73	2.66	3.20	3.68	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	3.07
Net Operating Revenue per Adjusted Patient Discharge	\$ 10,758.00	\$ 9,159.99	\$ 10,755.21	\$ 13,591.24	\$ 8,580.18	\$ 11,210.38	\$ 12,956.70	\$ 11,565.01	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 11,224.89
Total Expenses per Adjusted Patient Discharge	\$ 10,753.10	\$ 9,998.64	\$ 12,393.85	\$ 13,708.88	\$ 14,256.14	\$ 11,483.06	\$ 12,986.20	\$ 12,440.24	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 12,318.80

MCHD  
Statement of Cash Flows  
For The Period Ending

	Current Mo. Ended 28-Feb-26	YTD 28-Feb-26
<b>Cash flows from operating activities</b>		
Cash received from patients and third party payers	\$ 3,401,201	\$ 30,994,912
Other receipts and payments from operations (net)	1,569,145	7,711,630
Cash paid to suppliers	(442,884)	(13,774,393)
Cash paid to employees	(2,431,500)	(22,453,481)
Cash paid for employee benefits and payroll taxes	(534,992)	(3,856,715)
Net cash provided by (used by) operations	<u>1,560,970</u>	<u>(1,378,047)</u>
<b>Cash flows from investment activities</b>		
Investment earnings (interest)	28,178	244,966
Purchase of noncash investments	-	-
Proceeds from the sale of investments	-	-
Net cash provided by (used by) investing activities	<u>28,178</u>	<u>244,966</u>
<b>Cash flows from capital and related financing activities</b>		
Property taxes restricted for capital activities		
Proceeds from the issuance of long-term debt and bonds payable	-	-
Proceeds from capital grants	-	-
Principal payments on long-term debt and notes payable	(207,000)	(394,000)
Interest payments on long-term debt and notes payable	(143,725)	(352,251)
Purchase of capital assets	(45,348)	(1,553,057)
Net cash provided by (used by) capital and related financing activities	<u>(396,073)</u>	<u>(2,299,308)</u>
<b>Cash flows from noncapital financing activities</b>		
Property taxes used to support operations	968,103	7,316,415
Noncapital grants and contributions payments	-	21,081
Proceeds from the issuance of short-term debt and notes payable		
Principal payments on short-term debt and notes payable	-	
Interest payments on short-term debt and notes payable	-	
Contributions to restricted investments-covid	-	-
Net cash provided by (used by) noncapital financing activities	<u>968,103</u>	<u>7,337,496</u>
Net increase (decrease) in cash and cash equivalents	2,161,178	3,905,108
Cash balance, beginning of period	19,461,563	17,717,633
Cash balance, end of period	<u>\$ 21,622,742</u>	<u>\$ 21,622,742</u>

For the internal use of management only

Zip Code	AMB	AMBR	IN	NB	SWB	INO	CLI	ED	RCR	Total
19057 LEVITTOWN	0	0	0	0	0	0	0	1	0	1
33430 BELLE GLADE	0	0	0	0	0	0	0	1	0	1
34432 DUNNELLO	1	0	0	0	0	0	0	0	0	1
42053 KEVIL	2	0	0	0	0	0	1	0	0	3
50125 SUMMERSET	0	0	0	0	0	0	0	1	0	1
54484 STRATFORD	0	0	0	0	0	0	0	1	0	1
67550 RADIUM	0	0	0	0	0	0	1	1	0	2
67801 FORT DODGE	0	0	0	0	0	0	1	0	0	1
67901 LIBERAL	0	0	0	0	0	0	0	1	0	1
67951 HUGOTON	1	0	0	0	0	0	0	0	0	1
70003 METAIRIE	0	0	0	0	0	0	0	1	0	1
73662 SAYRE	0	0	0	0	0	0	0	1	0	1
73701 NORTH ENID	1	0	0	0	0	0	1	0	0	2
73933 BOISE CITY	12	0	0	0	0	1	5	0	0	19
73937 FELT	1	0	0	0	0	0	1	0	0	2
73939 GOODWELL	13	0	1	1	0	1	9	5	0	32
73942 GUYMON	20	0	0	0	0	0	6	1	0	29
73945 OPTIMA	5	0	0	0	0	0	1	0	0	8
73946 KENTON	0	0	0	0	0	0	1	0	0	1
73949 TEXHOMA	16	0	0	0	0	0	2	7	0	25
73960 TEXHOMA	2	0	0	0	0	0	1	1	0	4
75143 TOOL	0	0	0	0	0	1	0	1	0	2
75901 LUFKIN	1	0	0	0	0	0	0	0	0	1
76513 MORGANS POINT RESORT	1	0	0	0	0	0	0	0	0	1
76655 ROSENTHAL	0	0	0	0	0	0	0	1	0	1
77073 HOUSTON	1	0	0	0	0	0	0	0	0	1
77346 KINGWOOD	0	0	0	0	0	0	0	1	0	1
77433 CYPRESS	0	0	0	0	0	0	0	0	0	0
77459 SIENNA PLANT	0	0	0	0	0	0	0	0	0	0
77471 ROSENBERG	0	0	1	0	0	0	0	0	0	1
77960 FANNIN	1	0	0	0	0	0	0	0	0	1
78550 STUART PLACE	0	0	0	0	0	0	1	0	0	1
78574 PALMVIEW	0	0	0	0	0	0	0	2	0	2
79001 ADRIAN	2	0	0	0	0	0	1	0	0	3
79007 PHILLIPS	34	0	2	0	1	2	14	12	0	65
79008 BORGER	2	0	0	0	0	0	2	0	0	4
79013 CACTUS	429	0	4	4	0	12	187	123	51	813
79014 GLAZIER	1	0	0	0	0	0	0	0	0	1
79015 CANYON	5	0	0	0	0	1	0	2	0	8
79018 MASTERSON	17	0	1	1	0	0	10	2	0	31
79022 DALHART	250	1	4	4	0	4	109	28	14	419

Zip Code	AMB	AMBR	IN	NB	SWB	INO	CLI	ED	RCR	Total
79029 DUMAS	2,123	0	29	16	6	37	964	458	579	4,257
79029-2712	0	0	0	0	0	0	1	0	0	1
79029-3516	1	0	0	0	0	0	1	0	0	2
79033 FARNSWORTH	0	0	0	0	0	1	0	0	0	1
79036 FRITCH	27	0	0	0	0	0	5	1	5	38
79040 GRUVER	25	0	1	0	0	0	9	3	0	41
79044 HARTLEY	39	0	0	0	0	0	20	3	12	75
79045 HEREFORD	3	0	0	0	0	0	1	0	0	4
79059 MIAMI	1	0	0	0	0	0	0	0	0	1
79062 MORSE	4	0	0	0	0	0	0	1	0	6
79065 PAMPA	1	0	0	0	0	0	1	0	0	2
79070 PERRYTON	14	0	0	0	0	0	6	0	0	22
79080 SKELLYTOWN	1	0	0	0	0	0	0	0	0	1
79081 SPEARMAN	40	0	1	1	0	1	7	2	5	61
79083 STINNETT	30	0	0	0	0	1	11	4	10	56
79084 STRATFORD	74	0	2	1	1	3	50	29	30	197
79086 SUNRAY	197	0	2	1	0	6	97	45	58	414
79087 TEXLINE	13	0	0	0	0	0	3	1	0	18
79088 VIGO PARK	1	0	0	0	0	0	0	0	0	1
79097 WHITE DEER	1	0	0	0	0	0	0	0	0	1
79101 AMARILLO	2	0	0	0	0	0	0	0	0	2
79102 AMARILLO	1	0	0	0	0	0	0	0	0	1
79103 AMARILLO	2	0	0	0	0	0	0	0	0	2
79104 AMARILLO	2	0	0	0	0	0	0	1	0	3
79106 AMARILLO	11	0	0	0	0	0	1	0	6	18
79107 AMARILLO	6	0	0	0	0	0	3	2	0	11
79108 AMARILLO	16	0	0	0	0	0	7	2	1	26
79109 AMARILLO	6	0	0	0	0	1	3	3	3	16
79110 AMARILLO	7	0	0	0	0	0	2	1	0	10
79118 TIMBERCRK CYN	9	0	1	0	0	0	9	2	1	22
79119 BUSHLAND	6	0	0	0	0	0	0	0	0	6
79120 AMARILLO	1	0	0	0	0	0	2	0	0	3
79124 BISHOP HILLS	2	0	0	0	0	1	0	0	1	5
81073 SPRINGFIELD	1	0	0	0	0	0	1	0	0	2
81082 STARKVILLE	1	0	0	0	0	0	0	0	0	1
83201 ISU	0	0	1	0	0	1	0	3	0	5
85901 SHUMWAY	0	0	0	0	0	0	0	0	0	0
88203 ROSWELL	1	0	0	0	0	0	0	0	6	7
88353 VAUGHN	1	0	0	0	0	0	0	0	0	1
88415 SENECA	4	0	0	0	0	0	0	0	0	4
93223 FARMERSVILLE	0	0	0	0	0	0	0	1	0	1

Zip Code	AMB	AMBR	IN	NB	SWB	INO	CLI	ED	RCR	Total
XXX	0	0	0	0	0	0	0	0	0	0
Total	3,492	1	50	29	8	74	1,558	756	782	6,838

**Detailed Performance Report**  
**Moore County Hospital (Collections)**  
**Report Period Covering 02/01/2026 Through 02/28/2026**

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
<b>PRIOR</b>							<b>253</b>					<b>189</b>	<b>181,230</b>
MAR 2023	392	437,270	287 Days	4,678	11	16,584	25	6,392	1.54	362	409,276	1	341
APR 2023	321	340,420	266 Days	4,055	77	151,530	0	13,166	7.12	225	167,743	2	3,926
MAY 2023	313	243,338	291 Days	1,832	7	12,859	0	7,920	3.46	286	218,030	1	2,697
JUN 2023	346	434,935	315 Days	1,270	1	341	38	4,897	1.13	332	426,848	2	1,579
JUL 2023	576	612,184	457 Days	15,469	18	14,398	15	33,877	5.82	503	548,077	3	363
AUG 2023	169	213,935	382 Days	1,968	3	5,166	28	13,088	6.33	149	192,610	2	1,104
<b>Sub-Totals:</b>	<b>2,117</b>	<b>2,282,083</b>	<b>343 Days</b>	<b>29,272</b>	<b>117</b>	<b>200,877</b>	<b>105</b>	<b>79,341</b>	<b>3.87</b>	<b>1,857</b>	<b>1,962,583</b>	<b>11</b>	<b>10,010</b>
SEP 2023	305	307,370	304 Days	12,551	13	2,922	150	15,983	5.04	274	298,731	3	2,285
OCT 2023	360	378,647	320 Days	4,219	4	3,418	50	14,839	4.00	327	349,052	5	7,119
NOV 2023	356	402,359	315 Days	41,937	20	44,669	80	22,191	7.03	314	292,632	1	930
DEC 2023	214	260,521	386 Days	746	7	17,725	40	5,070	2.09	193	236,282	2	698
JAN 2024	266	468,845	296 Days	685	58	254,947	150	4,258	2.00	203	201,990	2	6,965
FEB 2024	346	279,802	327 Days	933	1	311	0	2,231	0.80	337	276,327	0	0
<b>Sub-Totals:</b>	<b>1,847</b>	<b>2,097,545</b>	<b>322 Days</b>	<b>35,969</b>	<b>103</b>	<b>323,992</b>	<b>470</b>	<b>64,572</b>	<b>3.72</b>	<b>1,648</b>	<b>1,655,015</b>	<b>13</b>	<b>17,996</b>
MAR 2024	366	366,110	296 Days	10,961	0	0	23	7,362	2.07	352	344,622	4	3,165
APR 2024	281	255,867	292 Days	25,539	0	0	0	16,017	6.95	255	211,743	3	2,568
MAY 2024	432	674,934	277 Days	352,967	5	2,984	50	5,587	1.75	294	309,687	3	3,708
JUN 2024	434	732,393	270 Days	346,651	0	0	0	3,133	0.81	309	382,609	0	0
JUL 2024	263	254,014	329 Days	1,509	1	111	0	7,644	2.99	253	247,557	1	210
AUG 2024	264	235,669	293 Days	1,196	0	0	0	8,855	3.78	250	226,050	1	433-
<b>Sub-Totals:</b>	<b>2,040</b>	<b>2,518,988</b>	<b>290 Days</b>	<b>735,806</b>	<b>6</b>	<b>3,096</b>	<b>73</b>	<b>48,599</b>	<b>2.73</b>	<b>1,713</b>	<b>1,722,269</b>	<b>12</b>	<b>9,218</b>
SEP 2024	269	245,787	313 Days	3,402	2	271	0	7,156	2.87	255	241,349	3	412
OCT 2024	248	275,157	308 Days	3,748	0	0	0	4,640	1.71	240	266,769	0	0
NOV 2024	197	189,331	438 Days	702	1	3,678	0	5,652	3.06	184	173,448	3	5,851
DEC 2024	141	143,087	467 Days	4,396	1	601	0	1,617	1.17	137	136,473	0	0
JAN 2025	129	155,238	505 Days	18,461	0	0	0	7,797	5.70	125	128,981	0	0
FEB 2025	58	44,824	506 Days	1,346	0	0	0	670	1.54	53	42,808	0	0
<b>Sub-Totals:</b>	<b>1,042</b>	<b>1,053,425</b>	<b>391 Days</b>	<b>25,252</b>	<b>4</b>	<b>4,550</b>	<b>0</b>	<b>27,531</b>	<b>2.69</b>	<b>994</b>	<b>989,828</b>	<b>6</b>	<b>6,263</b>
MAR 2025	98	122,167	516 Days	7,501	0	0	50	4,120	3.59	0	0	95	110,546
APR 2025	30	39,481	621 Days	1,262	1	1,438	90	1,967	5.00	0	0	29	37,338
MAY 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2025	255	447,412	750 Days	196	2	7,064	0	967	0.22	0	0	252	439,185
JUL 2025	11	10,294	1000 Days	30	1	2,086	0	20	0.24	0	0	10	8,158
AUG 2025	9	7,665	792 Days	150	0	0	23	703	9.36	0	0	8	6,811
<b>Sub-Totals:</b>	<b>403</b>	<b>627,018</b>	<b>691 Days</b>	<b>6,615</b>	<b>4</b>	<b>10,588</b>	<b>163</b>	<b>7,777</b>	<b>1.28</b>	<b>0</b>	<b>0</b>	<b>394</b>	<b>602,038</b>
SEP 2025	105	147,869	853 Days	0	0	0	0	718	0.49	0	0	104	147,151
OCT 2025	18	47,081	1239 Days	0	0	0	20	3,678	7.81	0	0	16	43,403
NOV 2025	19	72,180	1660 Days	170	0	0	185	765	1.06	0	0	19	71,245
DEC 2025	26	63,700	1940 Days	653	0	0	310	2,585	4.10	0	0	24	60,462
JAN 2026	11	56,060	1548 Days	70	0	0	70	255	0.46	0	0	10	55,735
FEB 2026	10	32,497	1306 Days	130	0	0	300	300	0.93	0	0	10	32,067
<b>Sub-Totals:</b>	<b>189</b>	<b>419,387</b>	<b>1185 Days</b>	<b>1,023</b>	<b>0</b>	<b>0</b>	<b>885</b>	<b>8,301</b>	<b>1.98</b>	<b>0</b>	<b>0</b>	<b>183</b>	<b>410,063</b>
<b>Grand Total</b>	<b>7,638</b>	<b>8,998,445</b>	<b>369 Days</b>	<b>833,938</b>	<b>234</b>	<b>543,103</b>	<b>1,948</b>	<b>236,120</b>		<b>6,212</b>	<b>6,329,695</b>	<b>808</b>	<b>1,236,819</b>

*Current Net Rate Is 2.79% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals ) For The Last 6 Months)*

**Detailed Performance Report**  
**Moore County Physicians (Collections)**  
**Report Period Covering 02/01/2026 Through 02/28/2026**

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
<b>PRIOR</b>							<b>0</b>					<b>6</b>	<b>1,516</b>
MAR 2023	234	42,130	277 Days	1,356	2	1,327	0	0	0.00	232	39,447	0	0
APR 2023	256	33,111	299 Days	0	1	35	0	376	1.14	251	32,700	0	0
MAY 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2023	308	51,471	281 Days	0	3	2,401	0	267	0.54	301	48,803	0	0
JUL 2023	346	61,295	295 Days	0	4	981	0	2,625	4.35	337	57,689	0	0
AUG 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
<b>Sub-Totals:</b>	<b>1,144</b>	<b>188,007</b>	<b>288 Days</b>	<b>1,356</b>	<b>10</b>	<b>4,744</b>	<b>0</b>	<b>3,267</b>	<b>1.80</b>	<b>1,121</b>	<b>178,639</b>	<b>0</b>	<b>0</b>
SEP 2023	305	56,864	302 Days	0	7	1,081	0	198	0.35	296	55,585	0	0
OCT 2023	367	42,955	259 Days	0	1	36	0	316	0.74	364	42,603	0	0
NOV 2023	183	31,275	320 Days	0	0	0	0	88	0.28	182	31,187	0	0
DEC 2023	72	13,013	291 Days	0	0	0	0	0	0.00	72	13,013	0	0
JAN 2024	111	14,597	306 Days	0	0	0	0	164	1.12	108	14,433	0	0
FEB 2024	217	65,328	304 Days	0	0	0	0	174	0.27	214	65,155	0	0
<b>Sub-Totals:</b>	<b>1,255</b>	<b>224,032</b>	<b>292 Days</b>	<b>0</b>	<b>8</b>	<b>1,117</b>	<b>0</b>	<b>939</b>	<b>0.42</b>	<b>1,236</b>	<b>221,976</b>	<b>0</b>	<b>0</b>
MAR 2024	280	46,958	314 Days	0	1	71	0	531	1.13	278	46,357	0	0
APR 2024	276	49,636	328 Days	0	0	0	0	878	1.77	271	48,758	0	0
MAY 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2024	153	25,340	316 Days	0	0	0	0	162	0.64	151	25,179	0	0
JUL 2024	132	21,371	306 Days	0	0	0	0	29	0.13	131	21,342	0	0
AUG 2024	171	27,039	307 Days	0	0	0	0	0	0.00	171	27,039	0	0
<b>Sub-Totals:</b>	<b>1,012</b>	<b>170,344</b>	<b>316 Days</b>	<b>0</b>	<b>1</b>	<b>71</b>	<b>0</b>	<b>1,599</b>	<b>0.94</b>	<b>1,002</b>	<b>168,674</b>	<b>0</b>	<b>0</b>
SEP 2024	186	29,074	323 Days	0	1	24	0	0	0.00	185	29,050	0	0
OCT 2024	150	23,287	397 Days	0	1	10	0	90	0.39	149	23,187	0	0
NOV 2024	109	12,168	360 Days	0	1	280	0	0	0.00	108	11,888	0	0
DEC 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JAN 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
FEB 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
<b>Sub-Totals:</b>	<b>445</b>	<b>64,529</b>	<b>357 Days</b>	<b>0</b>	<b>3</b>	<b>314</b>	<b>0</b>	<b>90</b>	<b>0.14</b>	<b>442</b>	<b>64,125</b>	<b>0</b>	<b>0</b>
MAR 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
APR 2025	210	49,186	535 Days	0	0	0	0	88	0.18	0	0	208	49,098
MAY 2025	21	2,115	533 Days	0	0	0	0	0	0.00	0	0	21	2,115
JUN 2025	110	22,677	585 Days	0	0	0	0	0	0.00	0	0	110	22,677
JUL 2025	76	14,116	696 Days	0	0	0	0	0	0.00	0	0	76	14,116
AUG 2025	76	10,645	705 Days	0	1	59	0	0	0.00	0	0	75	10,586
<b>Sub-Totals:</b>	<b>493</b>	<b>98,738</b>	<b>597 Days</b>	<b>0</b>	<b>1</b>	<b>59</b>	<b>0</b>	<b>88</b>	<b>0.09</b>	<b>0</b>	<b>0</b>	<b>490</b>	<b>98,591</b>
SEP 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
OCT 2025	32	14,785	901 Days	0	0	0	0	0	0.00	0	0	32	14,785
NOV 2025	5	3,786	861 Days	0	0	0	0	0	0.00	0	0	5	3,786
DEC 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JAN 2026	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
FEB 2026	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
<b>Sub-Totals:</b>	<b>37</b>	<b>18,571</b>	<b>896 Days</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>	<b>0</b>	<b>0</b>	<b>37</b>	<b>18,571</b>
<b>Grand Total</b>	<b>4,386</b>	<b>764,221</b>	<b>343 Days</b>	<b>1,356</b>	<b>23</b>	<b>6,306</b>	<b>0</b>	<b>5,983</b>		<b>3,801</b>	<b>633,414</b>	<b>533</b>	<b>118,679</b>

**Current Net Rate Is 0.00% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals ) For The Last 6 Months)**