

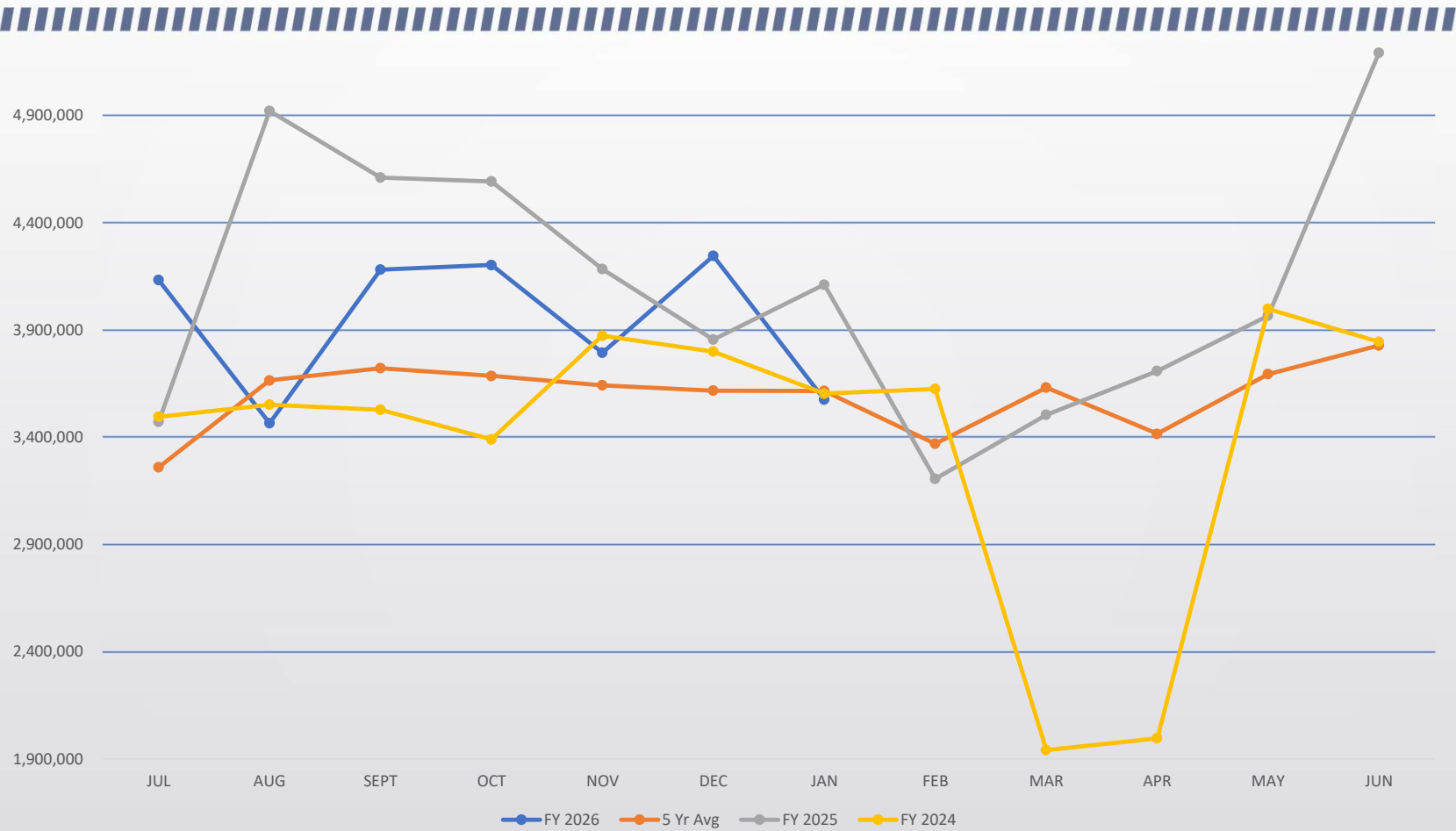
Clinic Visits by Practitioner

19

	Month to Date		Year to Date	
	CY	PY	CY	PY
General & Oncology Surgery				
Agle, Steven MD	69	68	430	390
King, Shannon NP	79	61	551	522
TOTAL	148	129	981	912
MCFHC				
Corbin, Justin MD	-	264	235	2,262
Knight, Lauren MD	124	-	581	-
Pack, Chance MD	125	-	775	-
Linley, Kelly PA	276	193	2,131	1,877
Strowd, Marciella NP	-	255	-	1,808
Cash, Charlotte NP	303	330	1,871	2,148
Hildalgo, Griselda NP	296	328	1,835	1,489
Stephens, Margaret NP- PRN	259	56	1,452	542
			-	-
TOTAL	1,383	1,426	8,880	10,126
Foot Clinic				
Higgins, Eric P DO	142	217	1,289	1,587
Bone & Joint				
Riley, Renee MD	168	216	1,309	1,185
Bennett, Kandon PA	130	-	308	-
Warrillow, James PA	-	-	-	864
Agle, Trisha PA	120	243	850	1,175
Frasier, Shere	-	-	300	-
TOTAL	418	459	2,767	3,224
Internal Medicine				
Apolinario, Ralph, MD	264	304	1,970	1,937
Patel, Priyanka MD	242	243	1,408	1,536
Kelly Linley PA- PRN	-	-	22	-
Stevens, Margaret NP - PRN	-	-	-	-
TOTAL	506	547	3,400	3,473
OB/GYN				
Dielhmann, Stephanie , MD	123	77	803	797
Jester, Shaun DO	164	206	1,308	1,336
Mitchell, Jordan MD	260	299	1,809	1,942
Total	547	582	3,920	4,075
Adult Medicine				
Addo, Samuel MD	143	-	582	-
Bella, Gasmin MD	-	104	-	885
Trimble, Kori PA	225	214	1,387	1,234
Total	368	318	1,969	2,119
TOTAL VISITS	3,512	3,678	23,206	25,516

Cash Collections

20





Reports Attached

- Balance Sheet
- Income Statement

**Moore County Hospital District
Balance Sheet
FY 2026**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Assets:												
Current Assets:												
Cash	17,454,539	15,280,772	16,238,522	16,932,442	17,398,635	18,067,520	17,462,800					
Marketable Securities	2,047,981	2,047,998	2,062,920	2,076,143	2,071,281	2,046,962	2,047,829					
Total Cash & Cash Equiv	19,502,520	17,328,771	18,301,442	19,008,585	19,469,916	20,114,482	19,510,629	-	-	-	-	-
Patient A/R	24,100,960	25,059,641	23,520,736	24,568,332	23,614,792	23,227,077	23,577,290					
A/R Allowances	(16,271,863)	(16,718,018)	(14,766,185)	(15,650,623)	(16,033,383)	(15,709,383)	(15,919,383)					
Net Patient A/R	7,829,097	8,341,623	8,754,552	8,917,709	7,581,409	7,517,694	7,657,906	-	-	-	-	-
	32.5%	33.3%	37.2%	36.3%	32.1%	32.4%	32.5%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Other Assets:												
Other Receivables	553,111	493,609	467,026	1,669,087	1,206,897	1,407,744	4,102,608					
Inventory	1,701,683	1,677,990	1,685,964	1,682,936	1,692,895	1,672,713	1,678,408					
Prepays	1,423,525	1,079,265	980,644	879,578	636,881	918,625	737,595					
Total Other Current Assets	3,678,319	3,250,865	3,133,634	4,231,601	3,536,672	3,999,081	6,518,610	-	-	-	-	-
Total Current Assets	31,009,936	28,921,258	30,189,628	32,157,893	30,587,997	31,631,257	33,687,145	-	-	-	-	-
Other Assets	4,585,884	4,583,550	4,581,217	4,578,884	4,576,551	4,757,218	4,571,884					
Property, Plant & Equip	74,713,620	74,891,331	74,923,604	74,943,770	74,851,083	75,824,863	75,943,026					
Accum Deprec	(28,629,603)	(28,927,873)	(29,228,200)	(29,530,254)	(30,954,689)	(31,227,826)	(31,500,645)					
Net Property, Plant & Equip	46,084,016	45,963,458	45,695,404	45,413,517	43,896,394	44,597,037	44,442,381	-	-	-	-	-
Totals Assets	81,679,836	79,468,267	80,466,248	82,150,294	79,060,941	80,985,512	82,701,411	-	-	-	-	-
Current Liabilities:												
A/P	1,457,423	1,218,614	1,329,475	934,172	1,783,019	1,544,610	1,815,248					
Payroll & Taxes Payable	3,344,058	2,544,453	2,741,834	3,090,355	292,845	2,926,228	2,200,982					
Other Current Liabilities	390,987	472,812	394,009	390,215	(94,339)	388,663	484,613					
Total Current Liabilities	5,192,468	4,235,878	4,465,318	4,414,742	1,981,526	4,859,500	4,500,844	-	-	-	-	-
Long Term Liabilities/Debt	32,371,608	32,294,113	32,361,587	32,432,997	30,564,523	31,616,824	31,686,727					
Fund Balance	44,115,760	42,938,276	43,639,344	45,302,555	43,877,893	44,326,188	46,513,841					
Total Liabilities & Fund Balance	81,679,836	79,468,267	80,466,248	82,150,294	76,423,941	80,802,512	82,701,411	-	-	-	-	-
Days Cash on Hand	122.10	103.94	107.03	111.15	113.72	118.06	114.22	-	-	-	-	-
Current Ratio	5.97	6.83	6.76	7.28	15.44	6.51	7.48	-	-	-	-	-
Average Age of Plant	745.80	1,507.13	2,284.17	3,077.03	4,031.82	3,842.95	3,800.49	-	-	-	-	-
Average Payment Period	18.42	14.75	15.17	10.76	20.58	17.73	20.98	-	-	-	-	-
Debt to Equity Ratio	42.32%	42.93%	42.58%	41.72%	41.06%	41.63%	40.52%	0.00%	0.00%	0.00%	0.00%	0.00%
Debt Service Coverage (ytd)	55.48	5.18	10.10	17.25	3.00	2.86	3.96	-	-	-	-	-
Principal Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net a/r as a % of gross a/r	32.48%	33.29%	37.22%	36.30%	32.10%	32.37%	32.48%	0.00%	0.00%	0.00%	0.00%	0.00%
Annualized factors												
Number of months - actual	1	2	3	4	5	6	7	8	9	10	11	12
Number of months - annual	12	12	12	12	12	12	12	12	12	12	12	12
No. of days in month	31	31	30	31	30	31	31	28	31	30	31	30

Moore County Hospital District
Balance Sheet
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Cumulative no. of days	31	62	92	123	153	184	215	243	274	304	335	365	365
Operating Expenses	4484404	4906607	5082181	4824087	4561134	4704210	4926328	0	0	0	0	0	47,608,113
Salaries and Wages	2454926	2664642	2491236	2638967	2614940	2330270	2756483	0	0	0	0	0	17951464
Depreciation Expense	3199	0	0	0	0	864	772	0	0	0	0	0	7,253
Bad Debts	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest Expense	302153	300603	302661	304386	592798	275470	275153	0	0	0	0	0	3,529,836
Taxes	75080	76495	76399	75866	76092	76065	76037	0	0	0	0	0	798,051
Total Margin	1091615	-1177484	701068	1663212	-1833301	448295	2187653	0	0	0	0	0	9,253,131
Month costs for:													
Days cash on hand	4858438	5283705	5461241	5204339	5230024	5054881	5276746	0	0	0	0	0	51936000
Debt service coverage	1396967	520086	1523815	3491413	2250910	2975539	5439117	5439117	5439117	5439117	5439117	5439117	18229336.83
Average Payment period	2406711	2619063	2970005	2565372	2615084	2725475	2521035	0	0	0	0	0	33984536
Annualized costs for:													
Days cash on hand	58301256	60852858	62413536	62423169	62490592.8	62185256	62347498.29	54554061	48492498.67	43643248.8	39675680.73	36369374	4,328,000
Debt service coverage	16763604	3120516	6095260	10474239	5402184	5951078	9324200.571	8158675.5	7252156	6526940.4	5933582.182	5439117	18229336.83
Average Payment Period	28880532	30154644	31983116	31683453	31622964	31803420	31581848.57	27634117.5	24563660	22107294	20097540	18422745	
Calculation of:													
Days cash on hand	122.10	103.94	107.03	111.15	113.72	118.06	114.22	-	-	-	-	-	
Debt service coverage	55.5	5.2	10.1	17.3	3.0	2.9	4.0	3.5	3.5	3.7	4.1	4.8	0.0
Average Payment Period	18.42	14.75	15.17	10.76	20.58	17.73	20.98	-	-	-	-	-	

EQUITY FINANCING	37.97%	36.39%	37.52%	39.15%	38.69%	39.06%	40.73%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
CASH FLOW to TOTAL DEBT	48.04%	-48.44%	-14.94%	6.19%	-166.96%	-20.54%	11.98%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

MCHD
Cash Accounts
As of January 31, 2026

Unrestricted Funds

Investment		Balance	Interest Rate	Maturity Date
Operating Account	HSB	1,073,814.76	0.2000%	
Accounts Receivable	HSB	5,000.39	0.2000%	
MAAS Accounts Payable	HSB	176,682.11	0.2000%	
Legacy Accounts Payable	HSB	-80.55	0.2000%	
Accounts Payable MAAS	HSB	40,348.81	0.2000%	
AP FY 26 Payable Cash	HSB	-282,767.31	0.2000%	
Payroll Account	HSB	8,984.77	0.0500%	
Money Market Account	HSB	11,593,155.08	2.5000%	
Money Market Account	FSBS	2,501.43	2.5000%	
Moore County Physician Group	HSB	46,368.23	0.0200%	
Operating CD - 3013000611	FSBS	1,853,008.00	4.4200%	03/24/26
Operating CD - 800048513	HSB	662,099.38	3.4000%	12/27/26
Operating CD -	FSBS	1,755,139.00	4.7000%	04/10/26
Petty Cash		4,445.05		
Total Unrestricted Funds		16,938,699.15		
Administrative Restricted Funds				
Hospital Construction Account	HSB	408,415.67		
Health Insurance Checking Account	HSB	33,954.55	0.0500%	
Hospice Patient Care Checking	HSB	115,705.76	0.0500%	
Hospice Volunteer Checking	HSB	11,555.63	0.0500%	
Hall Medford Scholarship Fund	HSB	70,440.71	0.0500%	
MNRC Patient Activity Fund	HSB	2,612.14	0.0500%	
Catch A Falling Star Checking Account	HSB	2,364.46	0.0500%	
CD 2018 BOND RESERVE FUND	FSBS	514,000.00	3.9500%	06/29/26
CD 2020 BOND RESERVE FUND	FSBS	776,000.00	3.9500%	06/29/26
CD TEXAS MUTUAL	HSB	16,133.75	5.4500%	
CD HOSPICE	FSBS	110,578.00	4.7000%	04/10/26
CD HOSPICE - 3013000603	FSBS	116,724.00	4.4200%	03/24/26
SELF INSURANCE TRUST FUND HSB#6230	HSB	344,380.12		
Total Administrative Restricted Funds		2,522,864.79		
Grand Total		\$ 19,461,563.94		

Jeff Turner, CEO

Date

John Sharp, CFO

Date

Katelyn Salcido, Controller

Date

For the Internal Use of Management only

MCHD
Hospice Accounts
As of January 31, 2026

Investment	Bank	Balance	Interest Rate	Maturity Date	
Hospice Patient Care Checking	HSB	115,705.76	0.0500%	N/A	
Hospice Volunteer Checking	HSB	11,555.63	0.0500%	N/A	
CD HOSPICE	FSBS	110,578.00	4.7000%	04/10/26	
CD HOSPICE - 594	FSBS	116,724.00	4.4200%	03/24/26	

TOTAL: 354,563.39

Jeff Turner, CEO	Date
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John Sharp, CFO	Date
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Katelyn Salcido, Controller	Date
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**Moore County Hospital District
Total P&L Analysis
FY 2026**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Inpatient Revenue	1,012,146	1,108,239	1,688,674	1,535,433	1,378,346	1,245,595	2,128,816	-	-	-	-	-	10,097,249
Outpatient Revenue	7,099,276	7,467,877	8,154,757	8,224,299	6,891,542	7,216,399	7,686,164	-	-	-	-	-	52,740,314
Nursing Home Revenue	145,275	162,165	160,448	172,778	159,267	-	-	-	-	-	-	-	799,933
Home Health Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Hospice Revenue	19,751	33,383	31,661	73,256	51,428	42,620	33,413	-	-	-	-	-	285,512
Total Patient Revenue	8,276,448	8,771,664	10,035,540	10,005,766	8,480,583	8,504,614	9,848,393	-	-	-	-	-	63,923,008
Deductions from Revenue, % of Gross Revenue Hospital w/1-100 beds** 3rd Qtr 2004	45.8%	48.8%	56.1%	52.2%	67.6%	46.0%	50.1%	0.0%	0.0%	0.0%	0.0%	0.0%	52.4% 51.5%
Total Operating Expenses	4,484,404	4,906,607	5,082,181	4,824,087	4,561,134	4,704,210	4,926,328	-	-	-	-	-	33,488,951
Labor & Benefit expense	2,901,609	3,072,898	3,168,274	3,121,798	2,887,157	2,910,994	3,210,457	-	-	-	-	-	21,273,187
Supply costs	447,170	588,386	641,144	522,554	425,389	481,493	435,952	-	-	-	-	-	3,542,088
Patient Days - Hospital (excl nursery)	144	162	202	166	194	170	259	-	-	-	-	-	1,297
Resident Days	1,034	1,023	1,011	1,067	1,022	1,049	1,018	-	-	-	-	-	7,224
Discharges (excl nursery)	51	62	69	54	52	60	82	-	-	-	-	-	430
Adjusted Patient Days - Hospital	1,178	1,282	1,200	1,082	1,194	1,161	1,198	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	8,211
Adjusted Discharges - Hospital	417	491	410	352	320	410	379	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	2,722
Paid Hours	60,029.4	62,095.6	59,708.1	65,638.4	60,180.9	58,696.31	61,780.1						428,128.7
Worked Hours	52,923.3	56,505.6	53,636.3	61,635.9	53,940.1	48,830.00	57,946.9						385,418.2
OT %	4.07%	3.25%	4.11%	2.52%	4.00%	3.80%	4.44%						
Paid FTEs	339.9	351.6	349.2	371.7	351.9	332.4	349.8	-	-	-	-	-	205.9
Worked FTEs	299.7	320.0	313.7	349.0	315.4	276.5	328.1	-	-	-	-	-	185.3
Worked to Paid Ratio	88.16%	91.00%	89.83%	93.90%	89.63%	83.19%	93.80%	0.00%	0.00%	0.00%	0.00%	0.00%	90.02%
Revenue per Patient Day													
IP	7,028.79	6,840.98	8,359.77	9,249.60	7,104.88	7,327.03	8,219.37	-	-	-	-	-	7,785.08
OP	49,300.53	46,098.01	40,370.08	49,543.97	35,523.41	42,449.41	29,676.31	-	-	-	-	-	40,663.31
Nursing Home	140.50	158.52	158.70	161.93	155.84	-	-	-	-	-	-	-	110.73
Costs Per Patient Day													
Total	31,141.69	30,287.70	25,159.31	29,060.77	23,511.00	27,671.82	19,020.57	-	-	-	-	-	25,820.32
Labor & Benefits	20,150.06	18,968.51	15,684.52	18,806.01	14,882.25	17,123.49	12,395.59	-	-	-	-	-	16,401.84
Labor & Benefits PER FTE	8,536.22	8,739.33	9,073.73	8,399.20	8,203.66	8,758.33	9,177.18	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	103,342.69
Supplies	3,105.35	3,632.01	3,173.98	3,147.92	2,192.73	2,832.31	1,683.21	-	-	-	-	-	2,730.99
Costs as a % of Gross Revenue													
Total	54.18%	55.94%	50.64%	48.21%	53.78%	55.31%	50.02%	0.00%	0.00%	0.00%	0.00%	0.00%	52.39%
Labor & Benefits	35.06%	35.03%	31.57%	31.20%	34.04%	34.23%	32.60%	0.00%	0.00%	0.00%	0.00%	0.00%	33.28%
Supplies	5.40%	6.71%	6.39%	5.22%	5.02%	5.66%	4.43%	0.00%	0.00%	0.00%	0.00%	0.00%	5.54%
Per Cent Occupancy	9.88%	11.12%	14.33%	11.39%	13.76%	11.67%	17.78%	0.00%	0.00%	0.00%	0.00%	0.00%	7.56%
S&P	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	64.84%	64.84%	
Per 2005 Igenix, Inc.													
Proprietary	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	53.50%	53.50%	
Not-for-Profit	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	53.50%	53.50%	
Government	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	53.50%	53.50%	
Average Daily Census	4.65	5.23	6.73	5.35	6.47	5.48	8.35	-	-	-	-	-	3.55

Moore County Hospital District
Total P&L Analysis
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Average Length of Stay	3.00	2.53	3.01	2.86	3.73	2.66	3.20	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	2.99
Net Operating Revenue per Adjusted Patient Discharge	\$ 10,758.00	\$ 9,159.99	\$ 10,755.21	\$ 13,591.24	\$ 8,580.18	\$ 11,210.38	\$ 12,956.70	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 11,177.38
Total Expenses per Adjusted Patient Discharge	\$ 10,753.10	\$ 9,998.64	\$ 12,393.85	\$ 13,708.88	\$ 14,256.14	\$ 11,483.06	\$ 12,986.20	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 12,302.09

MCHD
Statement of Cash Flows
For The Period Ending

Current Mo. Ended 31-Jan-26	YTD 31-Jan-26
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Cash flows from operating activities

Cash received from patients and third party payers	\$ 3,575,100	\$ 27,593,711
Other receipts and payments from operations (net)	404,456	6,142,485
Cash paid to suppliers	(4,765,906)	(13,331,509)
Cash paid to employees	(2,756,483)	(20,021,981)
Cash paid for employee benefits and payroll taxes	(453,974)	(3,321,723)

Net cash provided by (used by) operations

(3,996,807)	(2,939,017)
-------------	-------------

Cash flows from investment activities

Investment earnings (interest)	26,052	216,788
Purchase of noncash investments	-	-
Proceeds from the sale of investments	-	-

Net cash provided by (used by) investing activities

26,052	216,788
--------	---------

Cash flows from capital and related financing activities

Property taxes restricted for capital activities	-	-
Proceeds from the issuance of long-term debt and bonds payable	-	-
Proceeds from capital grants	-	-
Principal payments on long-term debt and notes payable	-	(187,000)
Interest payments on long-term debt and notes payable	-	(208,526)
Purchase of capital assets	(118,163)	(1,507,709)

Net cash provided by (used by) capital and related financing activities

(118,163)	(1,903,235)
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Cash flows from noncapital financing activities

Property taxes used to support operations	3,485,063	6,348,312
Noncapital grants and contributions payments	-	21,081
Proceeds from the issuance of short-term debt and notes payable	-	-
Principal payments on short-term debt and notes payable	-	-
Interest payments on short-term debt and notes payable	-	-
Contributions to restricted investments-covid	-	-

Net cash provided by (used by) noncapital financing activities

3,485,063	6,369,393
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Net increase (decrease) in cash and cash equivalents

(603,855)	1,743,930
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Cash balance, beginning of period

20,065,417	17,717,633
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Cash balance, end of period

\$ 19,461,563	\$ 19,461,563
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For the internal use of management only

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 01/31/26**

	CURRENT JAN 2026	PRIOR FISCAL JUN 2025	PRIOR YEAR JAN 2025	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
ASSETS					
CURRENTS ASSETS:					
CASH AND MARKETABLE SECURITIES - UNRESTRICTED	17,462,800	15,719,752	13,718,698	1,743,048	3,744,102
CASH AND MARKETABLE SECURITIES - RESTRICTED	2,047,829	2,046,872	2,015,931	956	31,898
CASH AND CASH EQUIVALENTS:	19,510,629	17,766,624	15,734,629	1,744,005	3,776,000
PATIENT RECEIVABLES	23,577,290	24,467,529	24,224,687	(890,240)	(647,397)
PATIENT RECEIVABLE ALLOWANCES	(15,919,383)	(16,484,946)	(16,406,174)	565,563	486,791
PATIENT ACCOUNTS RECEIVABLE - NET	7,657,906	7,982,583	7,818,512	(324,677)	(160,606)
OTHER RECEIVABLES	4,102,608	746,908	4,082,053	3,355,700	20,555
INVENTORY	1,678,408	1,692,380	1,344,326	(13,973)	334,082
PREPAID EXPENSES	737,595	1,049,905	907,315	(312,311)	(169,721)
TOTAL OTHER CURRENT ASSETS	6,518,610	3,489,194	6,333,694	3,029,417	184,917
TOTAL CURRENT ASSETS	33,687,145	29,238,401	29,886,835	4,448,745	3,800,311
OTHER ASSETS:					
GASB 68 PENSION	4,462,213	4,462,213	2,509,905	0	1,952,308
GOODWILL	109,671	126,004	137,670	(16,332)	(27,998)
TOTAL OTHER ASSETS	4,571,884	4,588,217	2,647,575	(16,332)	1,924,310
LAND, BUILDINGS AND EQUIPMENT:					
LAND & IMPROVEMENTS	5,716,502	5,716,502	4,720,844	0	995,658
BUILDING & IMPROVEMENTS	49,367,186	49,352,365	41,494,444	14,821	7,872,742
FIXED EQUIPMENT	1,052,552	1,052,552	1,011,849	0	40,703
MAJOR MOVABLE EQUIPMENT	18,450,078	18,235,000	15,156,741	215,077	3,293,336
CONSTRUCTION IN PROGRESS	1,356,709	131,107	11,582,380	1,225,601	(10,225,671)
TOTAL LAND, BUILDING & EQUIPMENT	75,943,026	74,487,526	73,966,257	1,455,500	1,976,769
ACCUMULATED DEPRECIATION	(31,500,645)	(29,163,754)	(26,839,914)	(2,336,891)	(4,660,732)
LAND, BUILDINGS & EQUIPMENT - NET	44,442,381	45,323,772	47,126,344	(881,391)	(2,683,963)
TOTAL ASSETS	82,701,411	79,150,389	79,660,753	3,551,022	3,040,657

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 01/31/26**

	CURRENT JAN 2026	PRIOR FISCAL JUN 2025	PRIOR YEAR JAN 2025	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
ACCOUNTS PAYABLE	1,815,248	2,053,797	1,157,489	238,549	(657,759)
PAYROLL & TAXES PAYABLE	2,200,982	2,981,153	2,070,594	780,171	(130,389)
OTHER CURRENT LIABILITIES	484,613	(201,624)	371,289	(686,237)	(113,324)
TOTAL CURRENT LIABILITIES	4,500,844	4,833,327	3,599,372	332,483	(901,471)
LONG TERM LIABILITIES - NOTES PAYABLE	31,686,727	30,757,462	31,798,064	(929,264)	111,337
LONG TERM LIABILITIES/DEBT	31,686,727	30,757,462	31,798,064	(929,264)	111,337
FUND BALANCE:					
FUND BALANCE/RETAINED EARNINGS	20,932,933	20,932,933	20,932,933	0	0
EXCESS REV OVER EXP	25,580,908	22,626,667	23,330,385	(2,954,241)	(2,250,523)
TOTAL FUND BALANCE, END OF PERIOD	46,513,841	43,559,600	44,263,318	(2,954,241)	(2,250,523)
TOTAL LIABILITIES AND FUND BALANCE	82,701,411	79,150,389	79,660,753	(3,551,022)	(3,040,657)

Fiscal Calendar JULJUN

Moore County Hospital District Income Statement
JAN 2026

	MTD Actual	Month To Date MTD Bud	Bud Var	MTD PY	PY Var	YTD Act	Year To Date YTD Bud	Bud Var	YTD PY	PY Var
Gross Revenue:										
Inpatient Revenue	2,128,816	1,433,442	(695,374)	1,533,546	(595,271)	10,897,182	11,608,307	711,125	11,736,035	838,853
Outpatient Revenue	7,719,577	8,096,498	376,921	7,657,504	(62,073)	53,025,826	56,868,183	3,842,357	54,520,443	1,494,617
Total Gross Patient Rev	9,848,393	9,529,940	(318,453)	9,191,050	(657,343)	63,923,008	68,476,490	4,553,482	66,256,478	2,333,470
Deductions from Revenue:										
Medicare	1,448,556	1,438,242	10,314	1,815,835	(367,279)	10,028,860	10,334,348	(305,488)	10,014,461	14,399
Medicaid	703,858	688,948	14,910	807,481	(103,623)	5,207,545	4,950,370	257,175	4,744,314	463,231
Blue Cross	1,117,098	1,169,992	(52,894)	1,326,395	(209,297)	7,797,402	8,406,864	(609,463)	6,701,769	1,095,633
Commercial & HMO/PPO	691,211	696,639	(5,428)	421,444	269,767	3,208,608	5,005,635	(1,797,027)	4,819,881	(1,611,273)
Indigent & Charity W/O	487,589	1,030,075	(542,486)	258,405	229,184	4,832,863	7,401,503	(2,568,640)	5,096,311	(263,448)
Other	484,947	305,695	179,252	206,343	278,604	2,420,500	2,196,541	223,959	1,943,949	476,551
Ttl Deduct From Revenue	4,933,259	5,329,591	(396,332)	4,835,902	97,357	33,495,777	38,295,261	(4,799,484)	33,320,685	175,092
Net Patient Care Rev	4,915,134	4,200,349	714,785	4,355,148	559,986	30,427,231	30,181,229	246,002	32,935,793	(2,508,562)
Bad Debt W/O & AFDA	1,338,710	272,688	1,066,022	76,827	1,261,883	3,457,929	1,959,374	1,498,555	3,835,253	(377,324)
Net Pat Rev less Bad Debt	3,576,424	3,927,661	(351,237)	4,278,321	(701,896)	26,969,302	28,221,855	(1,252,553)	29,100,540	(2,131,238)
Other Operating Rev	3,560,726	4,750,949	1,190,223	3,999,486	438,760	11,610,326	12,075,683	465,357	9,532,709	(2,077,617)
Net Operating Revenue	7,137,150	8,678,610	(1,541,460)	8,277,807	(1,140,656)	38,579,628	40,297,538	(1,717,910)	38,633,249	(53,621)
Operating Expenses:										
Salaries & Wages	2,756,483	2,737,680	18,803	2,542,889	213,594	18,000,346	17,904,756	95,590	16,991,980	1,008,366
Employee Benefits	453,974	482,261	(28,287)	438,490	15,484	3,402,677	3,357,799	44,878	3,053,037	349,641
Physician Fees	297,684	420,080	(122,396)	380,365	(82,681)	2,190,159	3,055,481	(865,322)	2,811,199	(621,040)
Other Fees	476,163	379,374	96,789	373,465	102,698	3,063,636	2,993,614	70,022	2,971,137	92,500
Supplies	387,103	469,444	(82,341)	388,879	(1,776)	2,997,910	3,499,993	(502,083)	3,252,391	(254,480)
Repairs & Maintenance	48,849	34,446	14,403	52,996	(4,146)	453,314	346,289	107,025	353,939	99,376
Service Contracts	243,336	297,421	(54,085)	344,389	(101,053)	1,758,669	1,863,054	(104,385)	1,970,695	(212,027)
Utilities	104,572	68,951	35,621	67,949	36,623	514,907	525,202	(10,295)	515,606	(699)
Leases & Rentals	30,833	33,891	(3,058)	28,606	2,227	163,647	201,104	(37,457)	190,845	(27,198)
Other Expenses	33,908	32,804	1,104	31,365	2,544	273,294	291,342	(18,049)	372,037	(98,744)
Dues & Subscriptions	32,341	15,309	17,032	13,623	18,718	207,136	152,471	54,665	132,308	74,828
Travel/Education	13,183	12,634	549	8,638	4,545	174,402	164,688	9,714	135,564	38,838
Insurance	47,900	46,975	925	44,738	3,163	336,283	330,146	6,137	314,425	21,858
Total Operating Expense	4,926,328	5,031,270	(104,942)	4,716,391	209,938	33,536,380	34,685,939	(1,149,559)	33,065,161	471,220
EBITDA	2,210,822	3,647,340	(1,436,518)	3,561,416	(1,350,594)	5,043,248	5,611,599	(568,351)	5,568,089	(524,841)
Non Operating Expenses										
Depreciation/Amortizat	275,153	315,000	(39,847)	294,134	(18,981)	2,353,223	2,212,802	140,421	2,067,026	286,198
Interest Expense	76,037	75,821	216	75,822	216	532,033	524,365	7,668	524,366	7,668
Taxes	772	7,730	(6,958)	7,730	(6,958)	4,835	9,019	(4,185)	8,768	(3,934)
OPERATING MARGIN	1,858,860	3,248,789	(1,389,929)	3,183,730	(1,324,870)	2,153,156	2,865,413	(712,257)	2,967,929	(814,773)
Non Operating Revenue	328,793	163,531	(165,262)	163,531	(165,262)	801,084	595,766	(205,318)	676,034	(125,050)
Net Income (Loss)	2,187,653	3,412,320	(1,224,667)	3,347,261	(1,159,608)	2,954,241	3,461,179	(506,938)	3,643,963	(689,722)

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
79018 MASTERSON	15	0	0	0	0	8	4	0	0	27
79022 DALHART	295	15	13	0	11	113	33	13	0	501
79029 DUMAS	2,160	35	13	12	52	956	479	489	2	4,238
79029-2712	0	0	0	0	0	1	0	0	0	1
79029-3425	0	0	0	0	0	1	0	0	0	1
79029-3538	1	0	0	0	0	0	0	0	0	1
79029-5037	1	0	0	0	0	0	0	0	0	1
79029-6812	2	0	0	0	0	0	0	0	0	2
79034 FOLLETT	0	0	0	0	0	0	0	0	0	0
79035 FRIONA	0	1	0	0	1	4	1	0	0	7
79036 FRITCH	5	0	0	0	0	4	2	0	0	11
79040 GRUVER	24	0	0	0	1	8	3	2	0	40
79042 HAPPY	1	0	0	0	0	0	0	0	0	1
79044 HARTLEY	44	0	0	0	0	14	11	10	0	80
79045 HEREFORD	2	0	0	0	0	0	0	0	0	2
79062 MORSE	2	0	0	0	0	0	0	0	0	2
79065 PAMPA	5	1	1	0	0	3	0	0	0	10
79066 PAMPA	1	0	0	0	0	0	0	0	0	1
79068 PANHANDLE	2	0	0	0	0	0	0	0	0	2
79070 PERRYTON	10	0	0	0	0	1	1	0	0	12
79072 PLAINVIEW	1	0	0	0	0	0	0	0	0	1
79079 TWITTY	1	0	0	0	0	0	0	0	0	1
79080 SKELLYTOWN	3	0	0	0	0	0	0	0	0	4
79081 SPEARMAN	18	0	0	0	0	2	1	7	0	34
79083 STINNETT	26	0	0	0	0	11	9	18	0	65
79084 STRATFORD	83	4	1	1	6	44	31	29	0	201
79086 SUNRAY	176	2	0	0	3	92	51	42	0	368
79087 TEXLINE	8	0	0	0	0	7	1	0	0	16
79101 AMARILLO	2	0	0	0	0	1	1	0	0	4
79102 AMARILLO	2	0	0	0	0	1	0	0	0	3
79103 AMARILLO	2	0	0	0	0	2	1	0	0	5
79104 AMARILLO	4	0	0	0	0	2	1	0	0	7
79105 AMARILLO	1	0	0	0	0	0	0	0	0	1
79106 AMARILLO	2	0	0	0	0	0	0	4	0	6
79107 AMARILLO	12	0	0	0	0	9	2	0	0	23
79108 AMARILLO	6	0	0	0	0	4	0	0	0	11
79109 AMARILLO	6	0	0	0	1	3	3	2	0	15
79110 AMARILLO	5	0	0	0	0	5	0	0	0	10
79118 TIMBERCRK CYN	8	0	0	0	1	7	1	0	0	17
79119 BUSHLAND	5	0	0	0	0	4	3	0	0	12
79120 AMARILLO	1	0	0	0	1	0	1	0	0	3

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
79124 BISHOP HILLS	1	0	0	0	0	0	0	2	0	3
79423 LUBBOCK	1	0	0	0	0	0	0	0	0	1
79761 ODESSA	0	0	0	0	0	0	1	0	0	1
80202 DENVER	0	0	0	0	0	0	1	0	0	1
80537 LOVELAND	0	0	0	0	0	0	1	0	0	1
81007 PUEBLO WEST	0	0	0	0	0	0	1	0	0	1
81073 SPRINGFIELD	0	0	0	0	0	0	0	0	0	1
87015 EDGEWOOD	1	0	0	0	0	0	0	0	0	1
87942 WILLIAMSBURG	1	0	0	0	0	0	0	0	0	1
88203 ROSWELL	1	0	0	0	0	0	0	2	0	3
88353 VAUGHN	1	0	0	0	0	0	0	0	0	1
88415 SENECA	3	0	0	0	0	1	1	0	0	5
88436 SEDAN	1	0	0	0	0	0	0	0	0	1
92154 SAN DIEGO	0	0	0	0	0	0	1	0	0	1
98058 RENTON	1	0	0	0	0	0	0	0	0	1
790929	1	0	0	0	0	0	0	0	0	1
790294428	1	0	0	0	0	0	0	0	0	1
790840314	1	0	0	0	0	0	0	0	0	1
X	0	0	0	0	0	1	0	0	0	1
Total	3,470	68	35	13	88	1,531	794	677	2	6,755

Detailed Performance Report
Moore County Hospital (Collections)
Report Period Covering 01/01/2026 Through 01/31/2026

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							237					188	179,626
FEB 2023	379	389,131	275 Days	941	5	1,951	0	8,032	2.08	355	376,350	1	1,856
MAR 2023	392	437,270	287 Days	4,678	11	16,584	25	6,367	1.53	362	409,276	1	366
APR 2023	321	340,420	266 Days	4,055	77	151,530	50	13,166	7.12	225	167,743	2	3,926
MAY 2023	313	243,338	291 Days	1,832	7	12,859	0	7,920	3.46	286	218,030	1	2,697
JUN 2023	346	434,935	315 Days	1,270	1	341	38	4,860	1.12	332	426,848	2	1,616
JUL 2023	576	612,184	457 Days	15,469	18	14,398	15	33,862	5.82	503	548,077	3	378
Sub-Totals:	2,327	2,457,278	329 Days	28,245	119	197,662	128	74,208	3.33	2,063	2,146,323	10	10,839
AUG 2023	169	213,935	382 Days	1,968	3	5,166	28	13,060	6.32	149	192,610	2	1,132
SEP 2023	305	307,370	304 Days	12,551	13	2,922	100	15,833	4.99	273	297,200	4	3,966
OCT 2023	360	378,647	320 Days	4,219	4	3,418	50	14,789	3.99	327	349,052	5	7,169
NOV 2023	356	402,359	315 Days	41,937	20	44,669	80	22,111	7.00	314	292,632	1	1,010
DEC 2023	214	260,521	386 Days	746	7	17,725	40	5,030	2.08	193	236,282	2	738
JAN 2024	266	468,845	296 Days	685	58	254,947	150	4,108	1.93	203	201,990	2	7,115
Sub-Totals:	1,670	2,031,678	327 Days	37,004	105	328,847	448	74,931	4.50	1,459	1,569,766	16	21,130
FEB 2024	346	279,802	327 Days	933	1	311	0	2,231	0.80	337	276,327	0	0
MAR 2024	366	366,110	296 Days	10,961	0	0	23	7,339	2.07	352	344,622	4	3,187
APR 2024	281	255,867	292 Days	25,539	0	0	0	16,017	6.95	255	211,743	3	2,568
MAY 2024	432	674,934	277 Days	352,967	5	2,984	50	5,537	1.74	294	309,687	3	3,758
JUN 2024	434	732,393	270 Days	346,651	0	0	0	3,133	0.81	309	382,609	0	0
JUL 2024	263	254,014	329 Days	1,514	1	111	100	7,644	2.99	252	247,408	2	364
Sub-Totals:	2,122	2,563,121	295 Days	735,538	7	3,407	173	41,902	2.30	1,799	1,772,397	12	9,878
AUG 2024	264	235,669	293 Days	1,196	0	0	32	8,855	3.78	249	224,308	2	1,310
SEP 2024	269	245,787	313 Days	3,402	2	271	0	7,156	2.87	255	241,349	3	412
OCT 2024	248	275,157	308 Days	3,748	0	0	0	4,640	1.71	240	266,769	0	0
NOV 2024	197	189,331	438 Days	592	1	3,678	210	5,652	3.05	184	173,448	3	5,961
DEC 2024	141	143,087	467 Days	4,396	1	601	0	1,617	1.17	136	136,442	1	31
JAN 2025	129	155,238	505 Days	18,461	0	0	0	7,797	5.70	125	128,981	0	0
Sub-Totals:	1,248	1,244,270	365 Days	24,992	4	4,550	242	35,716	2.94	1,189	1,171,297	9	7,714
FEB 2025	58	44,824	506 Days	1,346	0	0	0	670	1.54	0	0	53	42,808
MAR 2025	98	122,167	516 Days	7,501	0	0	125	4,070	3.55	0	0	95	110,596
APR 2025	30	39,481	621 Days	1,262	1	1,438	20	1,877	4.78	0	0	29	37,428
MAY 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2025	255	447,412	750 Days	196	2	7,064	0	967	0.22	0	0	252	439,185
JUL 2025	11	10,294	1000 Days	0	1	2,086	0	20	0.24	0	0	10	8,188
Sub-Totals:	452	664,177	665 Days	7,781	4	10,588	145	7,603	1.18	0	0	439	638,205
AUG 2025	9	7,665	792 Days	50	0	0	23	681	8.94	0	0	8	6,934
SEP 2025	105	147,869	853 Days	0	0	0	50	718	0.49	0	0	104	147,151
OCT 2025	18	47,081	1239 Days	0	0	0	45	3,658	7.77	0	0	16	43,423
NOV 2025	19	72,180	1660 Days	170	0	0	100	580	0.81	0	0	19	71,430
DEC 2025	26	63,700	1940 Days	653	0	0	220	2,275	3.61	0	0	24	60,772
JAN 2026	11	56,060	1548 Days	50	0	0	185	185	0.33	0	0	10	55,825
Sub-Totals:	188	394,555	1160 Days	923	0	0	623	8,096	2.06	0	0	181	385,535
Grand Total	8,007	9,355,079	364 Days	834,484	239	545,054	1,993	242,457		6,510	6,659,783	855	1,252,927

Current Net Rate Is 3.04% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)

Detailed Performance Report

Moore County Physicians (Collections)

Report Period Covering 01/01/2026 Through 01/31/2026

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							0					6	1,516
FEB 2023	177	28,506	288 Days	0	1	89	0	0	0.00	176	28,417	0	0
MAR 2023	234	42,130	277 Days	1,356	2	1,327	0	0	0.00	232	39,447	0	0
APR 2023	256	33,111	299 Days	0	1	35	0	376	1.14	251	32,700	0	0
MAY 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2023	308	51,471	281 Days	0	3	2,401	0	267	0.54	301	48,803	0	0
JUL 2023	346	61,295	295 Days	0	4	981	0	2,625	4.35	337	57,689	0	0
Sub-Totals:	1,321	216,512	288 Days	1,356	11	4,833	0	3,267	1.55	1,297	207,057	0	0
AUG 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
SEP 2023	305	56,864	302 Days	0	7	1,081	0	198	0.35	296	55,585	0	0
OCT 2023	367	42,955	259 Days	0	1	36	0	316	0.74	364	42,603	0	0
NOV 2023	183	31,275	320 Days	0	0	0	0	88	0.28	182	31,187	0	0
DEC 2023	72	13,013	291 Days	0	0	0	0	0	0.00	72	13,013	0	0
JAN 2024	111	14,597	306 Days	0	0	0	0	164	1.12	108	14,433	0	0
Sub-Totals:	1,038	158,703	290 Days	0	8	1,117	0	765	0.49	1,022	156,821	0	0
FEB 2024	217	65,328	304 Days	0	0	0	0	174	0.27	214	65,155	0	0
MAR 2024	280	46,958	314 Days	0	1	71	0	531	1.13	278	46,357	0	0
APR 2024	276	49,636	328 Days	0	0	0	0	878	1.77	271	48,758	0	0
MAY 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2024	153	25,340	316 Days	0	0	0	0	162	0.64	151	25,179	0	0
JUL 2024	132	21,371	306 Days	0	0	0	0	29	0.13	131	21,342	0	0
Sub-Totals:	1,058	208,634	315 Days	0	1	71	0	1,773	0.85	1,045	206,790	0	0
AUG 2024	171	27,039	307 Days	0	0	0	0	0	0.00	171	27,039	0	0
SEP 2024	186	29,074	323 Days	0	1	24	0	0	0.00	185	29,050	0	0
OCT 2024	150	23,287	397 Days	0	1	10	0	90	0.39	149	23,187	0	0
NOV 2024	109	12,168	360 Days	0	1	280	0	0	0.00	108	11,888	0	0
DEC 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JAN 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	616	91,567	343 Days	0	3	314	0	90	0.10	613	91,163	0	0
FEB 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
MAR 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
APR 2025	210	49,186	535 Days	0	0	0	0	88	0.18	0	0	208	49,098
MAY 2025	21	2,115	533 Days	0	0	0	0	0	0.00	0	0	21	2,115
JUN 2025	110	22,677	585 Days	0	0	0	0	0	0.00	0	0	110	22,677
JUL 2025	76	14,116	696 Days	0	0	0	0	0	0.00	0	0	76	14,116
Sub-Totals:	417	88,093	577 Days	0	0	0	0	88	0.10	0	0	415	88,005
AUG 2025	76	10,645	705 Days	0	1	59	0	0	0.00	0	0	75	10,586
SEP 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
OCT 2025	32	14,785	901 Days	0	0	0	0	0	0.00	0	0	32	14,785
NOV 2025	5	3,786	861 Days	0	0	0	0	0	0.00	0	0	5	3,786
DEC 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JAN 2026	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	113	29,216	767 Days	0	1	59	0	0	0.00	0	0	112	29,157
Grand Total	4,563	792,726	340 Days	1,356	24	6,394	0	5,983		3,977	661,831	533	118,679

Current Net Rate Is 0.00% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)