



Moore County Hospital District

Finance Committee





Agenda

- Construction Update
- Monthly Presentation
- New Market Tax Credit Update

Volume - Month to Date

3

	January MTD				
	CY	PY	Var %	Bud	Var %
Admits	81	59	 37%	60	 35%
Patient Days	259	142	 82%	146	 78%
ALOS	3.20	2.41	 33%	2.42	 32%
Hosp & MNRC Adj Pat Days	5,908	6,353	 -7%	7,195	 -18%
Swing Bed Days	128	31	 313%	33	 293%
ER Visits	794	818	 -3%	834	 -5%
Surgeries	94	88	 7%	90	 5%
Observations	88	76	 16%	78	 14%
OP Visits	3,214	3,386	 -5%	3,454	 -7%
Births	35	30	 17%	31	 14%
Nursing Home Days	1,018	918	 11%	936	 9%
Clinic Visits	3,470	3,563	 -3%	3,634	 -5%

Volume - Year to Date

4

	January YTD				
	CY	PY	Var %	Bud	Var %
Admits	434	440	 -1%	449	 -3%
Patient Days	1,297	1,180	 10%	1,178	 10%
ALOS	2.99	2.68	 11%	3.63	 -18%
Hosp & MNRC Adj Pat Days	49,984	45,255	 10%	48,080	 4%
Swing Bed Days	587	391	 50%	411	 43%
ER Visits	5,173	5,289	 -2%	5,395	 -4%
Surgeries	703	720	 -2%	734	 -4%
Observations	532	542	 -2%	553	 -4%
OP Visits	23,021	23,642	 -3%	24,115	 -5%
Births	222	233	 -5%	238	 -7%
Nursing Home Days	7,224	6,836	 6%	6,973	 4%
Clinic Visits	23,040	24,661	 -7%	25,138	 -8%

Revenue - Month to Date

5

	January MTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	2,129	1,534	 39%	1,433	 49%
OP Revenue	7,720	7,658	 1%	8,096	 -5%
Gross Revenue	9,848	9,191	 7%	9,530	 3%
Revenue Deductions	4,933	4,836	 2%	5,330	 -7%
Bad Debt	1,339	77	 1642%	273	 391%
Net Patient Revenue	3,576	4,278	 -16%	3,928	 -9%
NPR per APD	605	673	 -10%	546	 11%
Other Revenue	3,561	3,999	 -11%	4,751	 -25%
Net Operating Revenue	7,137	8,278	 -14%	8,679	 -18%
NOR % of Gross Revenue	72%	90%	 -20%	91%	 -20%

Revenue - Year to Date

6

	January YTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	10,897	11,736	 -7%	11,608	 -6%
OP Revenue	53,026	54,520	 -3%	56,868	 -7%
Gross Revenue	63,923	66,256	 -4%	68,476	 -7%
Revenue Deductions	33,496	33,321	 1%	38,295	 -13%
Bad Debt	3,458	3,835	 -10%	1,959	 76%
Net Patient Revenue	26,969	29,101	 -7%	28,222	 -4%
NPR per APD	540	643	 -16%	587	 -8%
Other Revenue	11,610	9,533	 22%	12,076	 -4%
Net Operating Revenue	38,580	38,633	 0%	40,298	 -4%
NOR % of Gross Revenue	60%	58%	 4%	59%	 3%

Expenses - Month to Date

7

	January MTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	3,210	2,981	 -8%	3,220	 0%
Per APD	543	469	 -16%	448	 -21%
Supplies	387	389	 0%	469	 18%
Per APD	66	61	 -7%	65	 0%
Physician Fees	298	380	 22%	420	 29%
Per APD	50	60	 16%	58	 14%
Other Expenses	1,031	966	 -7%	922	 -12%
Per APD	175	152	 -15%	128	 -36%
Total Operating Expenses	4,926	4,716	 -4%	5,031	 2%
Per APD	834	742	 -12%	699	 -19%

Expenses - Year to Date

8

	January YTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	21,403	20,045	 -7%	21,263	 -1%
Per APD	428	443	 3%	442	 3%
Supplies	2,998	3,252	 8%	3,500	 14%
Per APD	60	72	 17%	73	 18%
Physician Fees	2,190	2,811	 22%	3,089	 29%
Per APD	44	62	 29%	64	 32%
Other Expenses	6,945	6,957	 0%	6,835	 -2%
Per APD	139	154	 10%	142	 2%
Total Operating Expenses	33,536	33,065	 -1%	34,686	 3%
Per APD	671	731	 8%	721	 7%

Margin - Month to Date

9

	January MTD				
	CY	PY	Var %	Bud	Var %
EBITDA	2,211	3,561	-38%	3,647	-39%
EBITDA Margin	31%	43%	-28%	42%	-26%
Depr, Interest & Taxes	352	378	7%	399	12%
Non Operating Revenue	329	164	101%	164	101%
Net Income (Loss)	2,188	3,347	-35%	3,412	-36%
Net Income Margin	31%	40%	-24%	39%	-22%

Margin - Year to Date

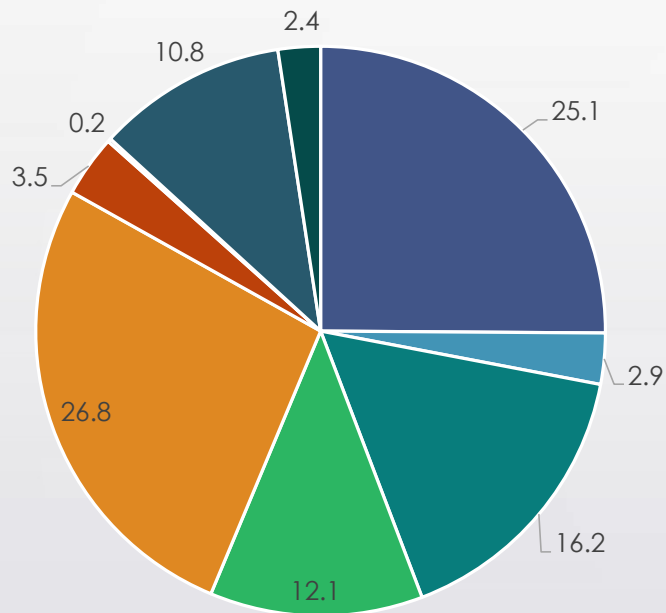
10

	January YTD				
	CY	PY	Var %	Bud	Var %
EBITDA	5,043	5,568	-9%	5,612	-10%
EBITDA Margin	13%	14%	-9%	14%	-6%
Depr, Interest & Taxes	2,890	2,600	-11%	2,746	-5%
Non Operating Revenue	801	676	18%	596	34%
Net Income (Loss)	2,954	3,644	-19%	3,461	-15%
Net Income Margin	8%	9%	-19%	9%	-11%

Payer Mix Updated 12/31/25

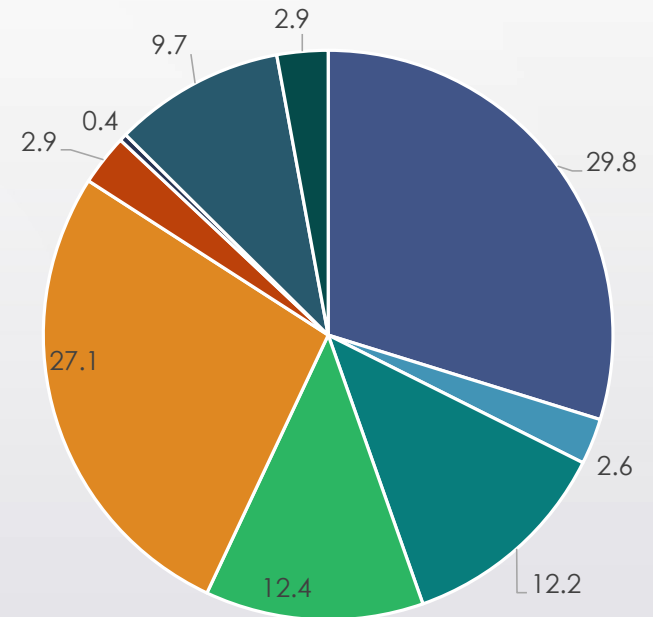
11

2025



Blue Cross Commercial HMO/PPO
Medicaid Medicare/Adv Other
Other Govnt Self Pay Workers Comp

2026 YTD



Blue Cross Commercial HMO/PPO
Medicaid Medicare/Adv Other
Other Govnt Self Pay Workers Comp

Admissions

12



Admissions by Physician

13

	Month to Date		YTD	
	CY	PY	CY	PY
FP/IM	79	59	423	426
Apolinarioa, Joseph	8	3	38	28
Bahaa Al Deen, Mohammed	0	3	9	17
Bella, Gasin MD	7	5	69	47
Bhula, Jiten	0	0	0	33
Bunch, Chris MD	0	0	0	13
Capt, Emily	4	0	9	0
Desantis, James	12	22	125	111
Dewitt, Blake	0	0	0	3
Flores, Antonio	9	0	14	15
Hatch, William	0	0	19	10
Knight, Lauren	15	13	66	65
Morsch, James	5	8	53	17
Patel, Khushbu	19	0	19	0
Patel, Priyanka	0	3	0	11
Penniman, Joshua	0	0	1	0
General Surgery	0	0	0	1
Agle, Steven MD	0	0	0	1
Orthopedics	2	0	7	6
Riley, Renee	2	0	7	6
Obstetrics	35	30	225	237
Diehlmann, Stephanie MD	11	3	63	64
Jester, Shaun DO	10	12	63	77
Mitchell, Jordan MD	14	15	99	96
Podiatry	0	0	0	0
Higgins, Eric DPM	0	0	0	0
Total	116	89	655	670

Patient Days

14



Surgeries

15



Surgeries by Surgeon

16

	Month to Date		YTD	
	CY	PY	CY	PY
General Surgery	42	43	351	352
Agle, Steven	42	43	351	352
Orthopedics	21	14	136	150
Previous Provider	-	-	-	-
Riley, Renee	21	14	136	150
Obstetrics	18	20	123	125
Previous Provider	-	-	-	-
Jester, Shaun DO	4	6	50	42
Mitchell, Jordan	12	13	61	75
Diehlmann, Stephanie	2	1	12	8
Podiatry	2	3	29	44
Higgins, Eric	2	3	29	44
Other	11	8	65	50
Moore, Shane	11	8	65	50
Kordestani, Rouzbeh	-	-	-	-
Heffel, Dominic	-	-	-	-
Atha, James	-	-	-	-
Total	94	88	704	721

ER Visits

17



Clinic Visits

18

