

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 11/30/25**

	CURRENT NOV 2025	PRIOR FISCAL JUN 2025	PRIOR YEAR NOV 2024	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
ASSETS					
CURRENTS ASSETS:					
CASH AND MARKETABLE SECURITIES - UNRESTRICTED	17,398,635	15,719,752	13,897,174	1,678,883	3,501,461
CASH AND MARKETABLE SECURITIES - RESTRICTED	2,071,281	2,046,872	1,678,696	24,409	392,585
CASH AND CASH EQUIVALENTS:	19,469,916	17,766,624	15,575,870	1,703,292	3,894,046
PATIENT RECEIVABLES	23,614,792	24,467,529	25,986,135	(852,737)	(2,371,343)
PATIENT RECEIVABLE ALLOWANCES	(16,033,383)	(16,484,946)	(17,770,396)	451,563	1,737,013
PATIENT ACCOUNTS RECEIVABLE - NET	7,581,409	7,982,583	8,215,739	(401,174)	(634,330)
OTHER RECEIVABLES	1,206,897	746,908	640,753	459,989	566,144
INVENTORY	1,692,895	1,692,380	1,330,454	514	362,440
PREPAID EXPENSES	636,881	1,049,905	888,781	(413,025)	(251,901)
TOTAL OTHER CURRENT ASSETS	3,536,672	3,489,194	2,859,988	47,478	676,684
TOTAL CURRENT ASSETS	30,587,997	29,238,401	26,651,597	1,349,596	3,936,400
OTHER ASSETS:					
GASB 68 PENSION	4,462,213	4,462,213	2,509,905	0	1,952,308
GOODWILL	114,338	126,004	142,336	(11,666)	(27,998)
TOTAL OTHER ASSETS	4,576,551	4,588,217	2,652,241	(11,666)	1,924,310
LAND, BUILDINGS AND EQUIPMENT:					
LAND & IMPROVEMENTS	5,716,502	5,716,502	4,720,844	0	995,658
BUILDING & IMPROVEMENTS	49,367,186	49,352,365	41,494,444	14,821	7,872,742
FIXED EQUIPMENT	1,052,552	1,052,552	973,969	0	78,583
MAJOR MOVABLE EQUIPMENT	18,321,688	18,235,000	15,012,658	86,688	3,309,030
CONSTRUCTION IN PROGRESS	393,155	131,107	11,572,270	262,048	(11,179,115)
TOTAL LAND, BUILDING & EQUIPMENT	74,851,083	74,487,526	73,774,185	363,557	1,076,898
ACCUMULATED DEPRECIATION	(30,954,689)	(29,163,754)	(26,256,567)	(1,790,935)	(4,698,122)
LAND, BUILDINGS & EQUIPMENT - NET	43,896,394	45,323,772	47,517,618	(1,427,378)	(3,621,224)
TOTAL ASSETS	79,060,941	79,150,389	76,821,456	(89,448)	2,239,486

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 11/30/25**

	CURRENT NOV 2025	PRIOR FISCAL JUN 2025	PRIOR YEAR NOV 2024	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
ACCOUNTS PAYABLE	1,783,019	2,053,797	1,155,232	270,778	(627,788)
PAYROLL & TAXES PAYABLE	2,929,845	2,981,153	2,909,593	51,308	(20,252)
OTHER CURRENT LIABILITIES	(94,339)	(201,624)	481,767	(107,286)	576,106
TOTAL CURRENT LIABILITIES	4,618,526	4,833,327	4,546,592	214,801	(71,934)
LONG TERM LIABILITIES - NOTES PAYABLE	30,564,523	30,757,462	31,662,500	192,939	1,097,977
LONG TERM LIABILITIES/DEBT	30,564,523	30,757,462	31,662,500	192,939	1,097,977
FUND BALANCE:					
FUND BALANCE/RETAINED EARNINGS	20,932,933	20,932,933	20,932,933	0	0
EXCESS REV OVER EXP	22,944,960	22,626,667	19,679,431	(318,293)	(3,265,528)
TOTAL FUND BALANCE, END OF PERIOD	43,877,893	43,559,600	40,612,364	(318,293)	(3,265,528)
TOTAL LIABILITIES AND FUND BALANCE	79,060,941	79,150,389	76,821,456	89,448	(2,239,486)

Fiscal Calendar JULJUN

Moore County Hospital District Income Statement
NOV 2025

	MTD Actual	Month To Date MTD Bud	Bud Var	MTD PY	PY Var	YTD Act	Year To Date YTD Bud	Bud Var	YTD PY	PY Var
Gross Revenue:										
Inpatient Revenue	1,537,613	1,366,423	(171,190)	1,458,977	(78,636)	7,522,771	8,593,651	1,070,880	8,722,010	1,199,239
Outpatient Revenue	6,942,970	7,263,087	320,117	7,366,503	423,533	38,047,230	40,564,209	2,516,979	39,687,284	1,640,054
Total Gross Patient Rev	8,480,583	8,629,510	148,927	8,825,480	344,897	45,570,001	49,157,860	3,587,859	48,409,294	2,839,293
Deductions from Revenue:										
Medicare	1,378,590	1,302,350	76,240	908,430	470,160	7,398,511	7,418,815	(20,304)	7,071,798	326,713
Medicaid	487,444	623,853	(136,409)	599,681	(112,237)	3,829,821	3,553,768	276,053	3,149,693	680,127
Blue Cross	899,081	1,059,446	(160,365)	1,072,027	(172,946)	5,614,351	6,035,114	(420,763)	4,517,658	1,096,694
Commercial & HMO/PPO	158,419	630,818	(472,399)	820,439	(662,020)	2,148,339	3,593,442	(1,445,103)	3,772,829	(1,624,490)
Indigent & Charity W/O	2,428,654	932,749	1,495,905	883,785	1,544,869	4,025,491	5,313,386	(1,287,895)	2,292,210	1,733,281
Other	383,238	276,811	106,427	193,604	189,634	1,633,891	1,576,851	57,040	1,402,683	231,208
Ttl Deduct From Revenue	5,735,426	4,826,027	909,399	4,477,966	1,257,461	24,650,405	27,491,376	(2,840,972)	22,206,871	2,443,533
Net Patient Care Rev	2,745,157	3,803,483	(1,058,326)	4,347,514	(1,602,358)	20,919,596	21,666,484	(746,888)	26,202,423	(5,282,827)
Bad Debt W/O & AFDA	291,282	246,923	44,359	22,022	269,260	1,685,875	1,406,594	279,281	4,904,890	(3,219,016)
Net Pat Rev less Bad Debt	2,453,875	3,556,560	(1,102,686)	4,325,492	(1,871,618)	19,233,722	20,259,890	(1,026,168)	21,297,533	(2,063,811)
Other Operating Rev	787,540	562,703	(224,837)	1,296,887	509,346	6,830,695	5,493,910	(1,336,785)	3,601,658	(3,229,038)
Net Operating Revenue	3,241,415	4,119,263	(877,848)	5,622,379	(2,380,964)	26,064,417	25,753,800	310,617	24,899,190	1,165,227
Operating Expenses:										
Salaries & Wages	2,614,940	2,416,433	198,507	2,316,492	298,448	12,913,594	12,391,564	522,030	11,852,034	1,061,560
Employee Benefits	272,217	418,056	(145,839)	380,119	(107,902)	2,367,980	2,300,091	67,889	2,091,342	276,637
Physician Fees	301,667	422,347	(120,680)	386,259	(84,593)	1,600,435	2,227,844	(627,409)	2,061,111	(460,676)
Other Fees	437,613	394,177	43,436	390,620	46,993	2,121,590	2,129,656	(8,066)	2,115,024	6,566
Supplies	373,515	406,611	(33,096)	441,171	(67,656)	2,187,258	2,575,603	(388,345)	2,379,444	(192,186)
Repairs & Maintenance	51,874	32,732	19,142	32,722	19,152	346,521	253,439	93,082	242,940	103,581
Service Contracts	268,133	255,961	12,172	285,757	(17,624)	1,199,934	1,306,292	(106,358)	1,384,114	(184,180)
Utilities	56,339	47,512	8,827	45,863	10,476	348,869	387,027	(38,158)	380,788	(31,919)
Leases & Rentals	24,653	38,055	(13,402)	33,335	(8,682)	113,234	150,316	(37,082)	151,184	(37,950)
Other Expenses	57,783	32,712	25,071	33,826	23,957	187,648	223,500	(35,852)	260,688	(73,039)
Dues & Subscriptions	28,844	16,424	12,420	14,236	14,608	141,871	118,222	23,649	101,549	40,322
Travel/Education	25,657	24,573	1,084	16,792	8,866	136,427	120,473	15,954	100,836	35,591
Insurance	47,900	46,711	1,189	44,487	3,413	240,482	236,031	4,451	224,792	15,691
Total Operating Expense	4,561,134	4,552,304	8,830	4,421,678	139,456	23,905,843	24,420,058	(514,216)	23,345,844	559,999
EBITDA	(1,319,719)	(433,041)	(886,678)	1,200,702	(2,520,420)	2,158,574	1,333,742	824,832	1,553,346	605,228
Non Operating Expenses										
Depreciation/Amortizat	592,798	315,082	277,716	294,155	298,643	1,802,601	1,582,995	219,606	1,479,013	323,588
Interest Expense	76,092	75,784	308	75,784	308	379,931	373,992	5,939	373,992	5,939
Taxes	0	0	0	0	0	3,199	0	3,199	(251)	3,450
OPERATING MARGIN	(1,988,609)	(823,907)	(1,164,702)	830,762	(2,819,371)	(27,156)	(623,245)	596,089	(299,408)	272,252
Non Operating Revenue	155,308	21,984	(133,324)	19,168	(136,141)	345,449	287,829	(57,620)	292,417	(53,032)
Net Income (Loss)	(1,833,301)	(801,923)	(1,031,378)	849,930	(2,683,231)	318,293	(335,416)	653,709	(6,991)	325,283

**Moore County Hospital District
Balance Sheet
FY 2026**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Assets:												
Current Assets:												
Cash	17,454,539	15,280,772	16,238,522	16,932,442	17,398,635							
Marketable Securities	2,047,981	2,047,998	2,062,920	2,076,143	2,071,281							
Total Cash & Cash Equiv	19,502,520	17,328,771	18,301,442	19,008,585	19,469,916	-	-	-	-	-	-	-
Patient A/R	24,100,960	25,059,641	23,520,736	24,568,332	23,614,792							
A/R Allowances	(16,271,863)	(16,718,018)	(14,766,185)	(15,650,623)	(16,033,383)							
Net Patient A/R	7,829,097	8,341,623	8,754,552	8,917,709	7,581,409	-	-	-	-	-	-	-
	32.5%	33.3%	37.2%	36.3%	32.1%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Other Assets:												
Other Receivables	553,111	493,609	467,026	1,669,087	1,206,897							
Inventory	1,701,683	1,677,990	1,685,964	1,682,936	1,692,895							
Prepays	1,423,525	1,079,265	980,644	879,578	636,881							
Total Other Current Assets	3,678,319	3,250,865	3,133,634	4,231,601	3,536,672	-	-	-	-	-	-	-
Total Current Assets	31,009,936	28,921,258	30,189,628	32,157,893	30,587,997	-	-	-	-	-	-	-
Other Assets	4,585,884	4,583,550	4,581,217	4,578,884	4,576,551							
Property, Plant & Equip	74,713,620	74,891,331	74,923,604	74,943,770	74,851,083							
Accum Deprec	(28,629,603)	(28,927,873)	(29,228,200)	(29,530,254)	(30,954,689)							
Net Property, Plant & Equip	46,084,016	45,963,458	45,695,404	45,413,517	43,896,394	-	-	-	-	-	-	-
Totals Assets	81,679,836	79,468,267	80,466,248	82,150,294	79,060,941	-	-	-	-	-	-	-
Current Liabilities:												
A/P	1,457,423	1,218,614	1,329,475	934,172	1,783,019							
Payroll & Taxes Payable	3,344,058	2,544,453	2,741,834	3,090,355	292,845							
Other Current Liabilities	390,987	472,812	394,009	390,215	(94,339)							
Total Current Liabilities	5,192,468	4,235,878	4,465,318	4,414,742	1,981,526	-	-	-	-	-	-	-
Long Term Liabilities/Debt	32,371,608	32,294,113	32,361,587	32,432,997	30,564,523							
Fund Balance	44,115,760	42,938,276	43,639,344	45,302,555	43,877,893							
Total Liabilities & Fund Balance	81,679,836	79,468,267	80,466,248	82,150,294	76,423,941	-	-	-	-	-	-	-
Days Cash on Hand	122.10	103.94	107.03	111.15	113.72	-	-	-	-	-	-	-
Current Ratio	5.97	6.83	6.76	7.28	15.44	-	-	-	-	-	-	-
Average Age of Plant	745.80	1,507.13	2,284.17	3,077.03	4,031.82	-	-	-	-	-	-	-
Average Payment Period	18.42	14.75	15.17	10.76	20.58	-	-	-	-	-	-	-
Debt to Equity Ratio	42.32%	42.93%	42.58%	41.72%	41.06%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Debt Service Coverage (ytd)	55.48	5.18	10.10	17.25	3.00	-	-	-	-	-	-	-
Principal Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net a/r as a % of gross a/r	32.48%	33.29%	37.22%	36.30%	32.10%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Annualized factors												
Number of months - actual	1	2	3	4	5	6	7	8	9	10	11	12
Number of months - annual	12	12	12	12	12	12	12	12	12	12	12	12
No. of days in month	31	31	30	31	30	31	31	28	31	30	31	30

Moore County Hospital District
Balance Sheet
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Cumulative no. of days	31	62	92	123	153	184	215	243	274	304	335	365	365
Operating Expenses	4484404	4906607	5082181	4824087	4561134	0	0	0	0	0	0	0	34,000,407
Salaries and Wages	2454926	2664642	2491236	2638967	2614940	0	0	0	0	0	0	0	12864711
Depreciation Expense	3199	0	0	0	0	0	0	0	0	0	0	0	4,799
Bad Debts	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest Expense	302153	300603	302661	304386	592798	0	0	0	0	0	0	0	2,703,902
Taxes	75080	76495	76399	75866	76092	0	0	0	0	0	0	0	569,898
Total Margin	1091615	-1177484	701068	1663212	-1833301	0	0	0	0	0	0	0	4,001,537
Month costs for:													
Days cash on hand	4858438	5283705	5461241	5204339	5230024	0	0	0	0	0	0	0	37274206.5
Debt service coverage	1396967	520086	1523815	3491413	2250910	2250910	2250910	2250910	2250910	2250910	2250910	2250910	8961147.26
Average Payment period	2406711	2619063	2970005	2565372	2615084	0	0	0	0	0	0	0	24409495.5
Annualized costs for:													
Days cash on hand	58301256	60852858	62413536	62423169	62490592.8	52075494	44636137.71	39056620.5	34716996	31245296.4	28404814.91	26037747	3,106,184
Debt service coverage	16763604	3120516	6095260	10474239	5402184	4501820	3858702.857	3376365	3001213.333	2701092	2455538.182	2250910	8961147.26
Average Payment Period	28880532	30154644	31983116	31683453	31622964	26352470	22587831.43	19764352.5	17568313.33	15811482	14374074.55	13176235	
Calculation of:													
Days cash on hand	122.10	103.94	107.03	111.15	113.72	-	-	-	-	-	-	-	
Debt service coverage	55.5	5.2	10.1	17.3	3.0	2.5	2.1	1.9	2.0	2.3	2.7	3.8	0.0
Average Payment Period	18.42	14.75	15.17	10.76	20.58	-	-	-	-	-	-	-	

EQUITY FINANCING	37.97%	36.39%	37.52%	39.15%	38.69%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
CASH FLOW to TOTAL DEBT	48.04%	-48.44%	-14.94%	6.19%	-166.96%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

MCHD
Cash Accounts
As of November 30, 2025

Unrestricted Funds

Investment		Balance	Interest Rate	Maturity Date
Operating Account	HSB	629,827.58	0.2000%	
Accounts Receivable	HSB	5,000.78	0.2000%	
MAAS Accounts Payable	HSB	176,682.11	0.2000%	
Legacy Accounts Payable	HSB	1,039.27	0.2000%	
Accounts Payable MAAS	HSB	50,652.58	0.2000%	
Payroll Account	HSB	9,080.67	0.0500%	
Money Market Account	HSB	11,857,887.39	3.1000%	
Moore County Physician Group	HSB	47,372.09	0.0200%	
Operating CD - 3013000611	FSBS	1,853,008.00	4.4200%	03/24/26
Operating CD - 800048513	HSB	654,785.87	4.4800%	12/27/25
Operating CD -	FSBS	1,755,139.00	4.7000%	04/10/26
Operating CD -	FSBS	110,578.00	4.7000%	04/10/26
Petty Cash		4,445.05		
Total Unrestricted Funds		17,155,498.39		
Administrative Restricted Funds				
Hospital Construction Account	HSB	261,154.21		
Health Insurance Checking Account	HSB	9,637.17	0.0500%	
Hospice Patient Care Checking	HSB	115,989.78	0.0500%	
Hospice Volunteer Checking	HSB	12,137.10	0.0500%	
Hall Medford Scholarship Fund	HSB	70,210.07	0.0500%	
MNRC Patient Activity Fund	HSB	2,900.18	0.0500%	
Catch A Falling Star Checking Account	HSB	2,862.87	0.0500%	
CD 2018 BOND RESERVE FUND	HSB	525,102.15	4.4800%	12/27/25
CD 2020 BOND RESERVE FUND	HSB	790,085.62	4.4800%	12/27/25
CD TEXAS MUTUAL	HSB	15,958.37	5.4500%	
CD HOSPICE - 3013000603	FSBS	116,724.00	4.4200%	03/24/26
SELF INSURANCE TRUST FUND HSB#6230	HSB	342,591.33		
Total Administrative Restricted Funds		2,265,352.85		
Grand Total		\$ 19,420,851.24		
		19,420,851.24		
		\$ -		

Jeff Turner, CEO

Date

John Sharp, CFO

Date

Katelyn Salcido, Controller

Date

For the Internal Use of Management only

MCHD
Hospice Accounts
As of November 30, 2025

Investment	Bank	Balance	Interest Rate	Maturity Date	
Hospice Patient Care Checking	HSB	115,989.78	0.0500%	N/A	
Hospice Volunteer Checking	HSB	12,137.10	0.0500%	N/A	
CD HOSPICE - 594	FSBS	116,724.00	4.4200%	03/24/26	

TOTAL: 244,850.88

Jeff Turner, CEO

Date

John Sharp, CFO

Date

Katelyn Salcido, Controller

Date

Moore County Hospital District
Total P&L Analysis
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Inpatient Revenue	1,012,146	1,108,239	1,688,674	1,535,433	1,378,346	-	-	-	-	-	-	-	6,722,838
Outpatient Revenue	7,099,276	7,467,877	8,154,757	8,224,299	6,891,542	-	-	-	-	-	-	-	37,837,751
Nursing Home Revenue	145,275	162,165	160,448	172,778	159,267	-	-	-	-	-	-	-	799,933
Home Health Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Hospice Revenue	19,751	33,383	31,661	73,256	51,428	-	-	-	-	-	-	-	209,479
Total Patient Revenue	8,276,448	8,771,664	10,035,540	10,005,766	8,480,583	-	-	-	-	-	-	-	45,570,001
Deductions from Revenue, % of Gross Revenue	45.8%	48.8%	56.1%	52.2%	67.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	54.1%
Hospital w/1-100 beds** 3rd Qtr 2004													51.5%
Total Operating Expenses	4,484,404	4,906,607	5,082,181	4,824,087	4,561,134	-	-	-	-	-	-	-	23,858,413
Labor & Benefit expense	2,901,609	3,072,898	3,168,274	3,121,798	2,887,157	-	-	-	-	-	-	-	15,151,736
Supply costs	447,170	588,386	641,144	522,554	425,389	-	-	-	-	-	-	-	2,624,643
Patient Days - Hospital (excl nursery)	144	162	202	166	194	-	-	-	-	-	-	-	868
Resident Days	1,034	1,023	1,011	1,067	1,022	-	-	-	-	-	-	-	5,157
Discharges (excl nursery)	51	62	69	54	52	-	-	-	-	-	-	-	288
Adjusted Patient Days - Hospital	1,178	1,282	1,200	1,082	1,194	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	5,884
Adjusted Discharges - Hospital	417	491	410	352	320	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	1,952
Paid Hours	60,029.4	62,095.6	59,708.1	65,638.4	60,180.9								307,652.3
Worked Hours	52,923.3	56,505.6	53,636.3	61,635.9	53,940.1								278,641.3
OT %	4.07%	3.25%	4.11%	2.52%	4.00%								
Paid FTEs	339.9	351.6	349.2	371.7	351.9	-	-	-	-	-	-	-	147.9
Worked FTEs	299.7	320.0	313.7	349.0	315.4	-	-	-	-	-	-	-	134.0
Worked to Paid Ratio	88.16%	91.00%	89.83%	93.90%	89.63%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	90.57%
Revenue per Patient Day													
IP	7,028.79	6,840.98	8,359.77	9,249.60	7,104.88	-	-	-	-	-	-	-	7,745.21
OP	49,300.53	46,098.01	40,370.08	49,543.97	35,523.41	-	-	-	-	-	-	-	43,591.88
Nursing Home	140.50	158.52	158.70	161.93	155.84	-	-	-	-	-	-	-	155.12
Costs Per Patient Day													
Total	31,141.69	30,287.70	25,159.31	29,060.77	23,511.00	-	-	-	-	-	-	-	27,486.65
Labor & Benefits	20,150.06	18,968.51	15,684.52	18,806.01	14,882.25	-	-	-	-	-	-	-	17,455.92
Labor & Benefits PER FTE	8,536.22	8,739.33	9,073.73	8,399.20	8,203.66	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	102,429.20
Supplies	3,105.35	3,632.01	3,173.98	3,147.92	2,192.73	-	-	-	-	-	-	-	3,023.78
Costs as a % of Gross Revenue													
Total	54.18%	55.94%	50.64%	48.21%	53.78%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	52.36%
Labor & Benefits	35.06%	35.03%	31.57%	31.20%	34.04%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	33.25%
Supplies	5.40%	6.71%	6.39%	5.22%	5.02%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.76%
Per Cent Occupancy	9.88%	11.12%	14.33%	11.39%	13.76%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.06%
S&P	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	64.84%	64.84%	
Per 2005 Igenix, Inc.													
Proprietary	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	53.50%	53.50%	
Not-for-Profit	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	53.50%	53.50%	
Government	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	53.50%	53.50%	
Average Daily Census	4.65	5.23	6.73	5.35	6.47	-	-	-	-	-	-	-	2.38

Moore County Hospital District
Total P&L Analysis
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Average Length of Stay	3.00	2.53	3.01	2.86	3.73	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	3.00
Net Operating Revenue per Adjusted Patient Discharge	\$ 10,758.00	\$ 9,159.99	\$ 10,755.21	\$ 13,591.24	\$ 8,580.18	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 10,716.04
Total Expenses per Adjusted Patient Discharge	\$ 10,753.10	\$ 9,998.64	\$ 12,393.85	\$ 13,708.88	\$ 14,256.14	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 12,221.45

MCHD
Statement of Cash Flows
For The Period Ending

Current Mo. Ended 30-Nov-25	YTD 30-Nov-25
-----------------------------------	------------------

Cash flows from operating activities

Cash received from patients and third party payers	\$ 3,793,365	\$ 19,773,599
Other receipts and payments from operations (net)	222,920	5,304,235
Cash paid to suppliers	(951,630)	(7,456,834)
Cash paid to employees	(2,614,940)	(14,935,228)
Cash paid for employee benefits and payroll taxes	(272,217)	(2,287,025)

Net cash provided by (used by) operations

177,498	398,747
---------	---------

Cash flows from investment activities

Investment earnings (interest)	25,632	143,382
Purchase of noncash investments	-	-
Proceeds from the sale of investments	-	-

Net cash provided by (used by) investing activities

25,632	143,382
--------	---------

Cash flows from capital and related financing activities

Property taxes restricted for capital activities	-	-
Proceeds from the issuance of long-term debt and bonds payable	-	-
Proceeds from capital grants	-	-
Principal payments on long-term debt and notes payable	(187,000)	(187,000)
Interest payments on long-term debt and notes payable	(208,526)	(208,526)
Purchase of capital assets	(66,201)	(415,766)

Net cash provided by (used by) capital and related financing activities

(461,727)	(811,292)
-----------	-----------

Cash flows from noncapital financing activities

Property taxes used to support operations	719,928	1,951,296
Noncapital grants and contributions payments	-	21,081
Proceeds from the issuance of short-term debt and notes payable	-	-
Principal payments on short-term debt and notes payable	-	-
Interest payments on short-term debt and notes payable	-	-
Contributions to restricted investments-covid	-	-

Net cash provided by (used by) noncapital financing activities

719,928	1,972,377
---------	-----------

Net increase (decrease) in cash and cash equivalents

461,331	1,703,215
---------	-----------

Cash balance, beginning of period

18,959,519	17,717,633
------------	------------

Cash balance, end of period

\$ 19,420,851	\$ 19,420,851
---------------	---------------

For the internal use of management only

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
21782 SHARPSBURG	1	0	0	0	0	0	0	0	0	1
24630 TIPTOP	1	0	0	0	0	0	0	0	0	1
27260 HIGH POINT	0	0	0	0	0	0	0	0	0	0
30188 MOUNTAIN PARK	0	0	0	0	0	1	0	0	0	1
32606 GAINESVILLE	1	0	0	0	0	0	0	0	0	1
33991 MATLACHA ISLE	1	0	0	0	0	1	0	0	0	2
34432 DUNNELLON	1	0	0	0	0	0	0	0	0	1
36542 GULF SHORES	2	0	0	0	0	0	0	0	0	2
38625 PLEASANT RIDGE	0	0	0	0	0	1	0	0	0	1
48642 MIDLAND	0	0	0	0	0	1	0	0	0	1
67550 RADIUM	0	0	0	0	0	1	1	0	0	2
67901 LIBERAL	0	0	0	0	0	0	3	0	0	3
68803 GRAND ISLAND	0	0	0	0	0	0	1	0	0	1
71953 YOCANA	0	0	0	0	0	0	1	0	0	1
73016 CASHION	0	0	0	0	0	0	1	0	0	1
73701 NORTH ENID	1	0	0	0	0	0	0	0	0	1
73932 ELMWOOD	0	0	0	0	0	0	0	0	0	1
73933 BOISE CITY	9	0	0	0	0	3	1	0	0	14
73937 FELT	1	0	0	0	0	0	0	0	0	1
73938 FORGAN	0	0	0	0	0	0	0	0	0	1
73939 GOODWELL	8	0	0	0	0	1	1	0	0	11
73942 GUYMON	24	0	0	0	0	2	3	0	0	31
73944 HARDESTY	1	0	0	0	0	0	0	0	0	1
73945 OPTIMA	2	0	0	0	0	0	0	0	0	2
73947 KEYES	0	0	0	0	0	0	0	0	0	2
73949 TEXHOMA	17	1	0	0	1	3	8	6	0	37
73951 TYRONE	0	0	0	0	0	0	0	0	0	1
73960 TEXHOMA	3	0	0	0	0	1	0	0	0	4
74145 TULSA	0	0	0	0	0	1	1	0	0	2
74422 BOYNTON	0	0	0	0	0	0	1	0	0	1
75056 THE COLONY	1	0	0	0	0	0	0	0	0	1
75126 HEATHRIDGE	1	0	0	0	0	0	0	0	0	1
75901 LUFKIN	1	0	0	0	0	0	0	0	0	2
76049 DECORDOVA	0	0	0	0	0	0	1	0	0	1
76051 GRAPEVINE	1	0	0	0	0	0	0	0	0	1
76065 MIDLOTHIAN	1	0	0	0	0	0	0	0	0	1
76073 PARADISE	1	0	0	0	0	0	0	0	0	1
76520 MAYSFIELD	0	0	0	0	0	0	1	0	0	1
77474 SEALY	0	0	0	0	0	0	1	0	0	1
78737 AUSTIN	1	0	0	0	0	0	0	0	0	1
79001 ADRIAN	1	0	0	0	0	1	0	0	0	2

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
79003 ALLISON	0	0	0	0	0	0	0	0	0	0
79007 PHILLIPS	19	0	0	0	1	7	4	0	0	33
79008 BORGER	1	0	0	0	0	0	0	0	0	1
79011 BRISCOE	1	0	0	0	0	0	0	0	0	1
79013 CACTUS	367	10	6	0	5	156	92	27	0	667
79015 CANYON	3	0	0	0	1	2	2	0	0	8
79018 MASTERSON	22	0	0	0	0	6	4	1	0	33
79022 DALHART	220	3	2	0	4	83	24	23	3	370
79029 DUMAS	1,757	27	13	6	44	873	447	433	2	3,639
79029-2712	0	0	0	0	0	1	0	0	0	1
79029-5037	1	0	0	0	0	0	0	0	0	1
79029-6812	0	0	0	0	0	0	0	5	0	5
79035 FRIONA	0	0	0	0	0	1	0	0	0	2
79036 FRITCH	10	0	0	0	0	1	0	0	0	11
79040 GRUVER	25	0	0	0	0	12	7	4	0	51
79044 HARTLEY	38	0	0	0	0	18	9	1	0	67
79045 HEREFORD	4	0	0	0	0	0	1	0	0	5
79059 MIAMI	3	0	0	0	0	0	0	0	0	3
79062 MORSE	2	0	0	0	0	0	0	0	0	3
79065 PAMPA	3	0	0	0	0	2	0	0	0	5
79068 PANHANDLE	3	0	0	0	0	4	0	0	0	7
79070 PERRYTON	8	0	0	0	0	3	0	0	0	12
79081 SPEARMAN	26	1	1	0	0	4	2	5	0	41
79083 STINNETT	23	0	0	0	0	5	8	6	0	44
79084 STRATFORD	57	1	1	0	5	43	33	39	0	182
79086 SUNRAY	160	1	0	0	4	106	41	58	0	375
79087 TEXLINE	7	0	0	0	0	3	2	0	0	12
79092 VEGA	1	0	0	0	0	0	0	0	0	1
79096 WHEELER	1	0	0	0	0	0	0	0	0	1
79101 AMARILLO	2	0	0	0	0	0	0	0	0	2
79103 AMARILLO	2	0	0	0	0	1	1	0	0	4
79104 AMARILLO	4	0	0	0	0	0	0	0	0	4
79105 AMARILLO	1	0	0	0	0	1	0	0	0	2
79106 AMARILLO	6	0	0	0	0	2	2	0	0	10
79107 AMARILLO	10	0	0	0	0	5	4	0	0	19
79108 AMARILLO	5	0	0	0	0	3	0	0	0	8
79109 AMARILLO	5	0	0	0	0	5	1	1	0	12
79110 AMARILLO	7	0	0	0	1	0	1	1	0	10
79118 TIMBERCRK CYN	4	0	0	0	0	5	1	0	0	10
79119 BUSHLAND	4	1	1	0	0	2	0	0	0	8
79121 AMARILLO	1	0	0	0	0	1	0	0	0	2

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
79124 BISHOP HILLS	1	0	0	0	0	1	1	0	0	3
79226 HOWARDWICK	1	0	0	0	0	0	0	0	0	1
79325 FARWELL	1	1	0	0	1	0	1	0	0	4
79705 MIDLAND	0	0	0	0	0	0	1	0	0	1
79912 EL PASO	1	0	0	0	0	0	0	0	0	1
80919 COLORADO SPGS	1	0	0	0	0	0	0	0	0	1
80925 COLORADO SPGS	1	0	0	0	0	0	0	0	0	1
85643 TURKEY CREEK	0	0	0	0	0	0	1	0	0	1
88007 LAS CRUCES	0	0	0	0	0	0	1	0	0	1
88203 ROSWELL	1	0	0	0	0	1	0	0	0	2
88415 SENECA	6	0	0	0	0	1	0	0	0	7
88436 SEDAN	1	0	0	0	0	1	0	0	0	2
98058 RENTON	1	0	0	0	0	0	0	0	0	1
790293101	1	0	0	0	0	0	0	9	0	10
790294428	1	0	0	0	0	0	0	0	0	1
790841337	1	0	0	0	0	1	0	0	0	2
Total	2,912	46	24	6	67	1,377	716	619	5	5,853

Detailed Performance Report
Moore County Hospital (Collections)
Report Period Covering 11/01/2025 Through 11/30/2025

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							208					188	180,100
DEC 2022	305	467,284	313 Days	104	36	91,304	0	6,530	1.74	264	369,347	0	0
JAN 2023	215	207,700	294 Days	431	4	4,625	0	7,927	3.91	201	194,717	0	0
FEB 2023	379	389,131	275 Days	941	5	1,951	0	8,032	2.08	355	376,350	1	1,856
MAR 2023	392	437,270	287 Days	4,678	11	16,584	25	6,342	1.52	362	409,276	1	391
APR 2023	321	340,420	266 Days	4,055	77	151,530	50	13,066	7.07	225	167,743	2	4,026
MAY 2023	313	243,338	291 Days	1,832	7	12,859	0	7,920	3.46	286	218,030	1	2,697
Sub-Totals:	1,925	2,085,144	287 Days	12,041	140	278,852	75	49,818	2.78	1,693	1,735,462	5	8,970
JUN 2023	346	434,935	315 Days	1,270	1	341	38	4,785	1.10	332	426,848	2	1,691
JUL 2023	576	612,184	457 Days	15,469	18	14,398	15	33,832	5.81	503	548,077	3	408
AUG 2023	169	213,935	382 Days	1,968	3	5,166	28	13,005	6.29	149	192,610	2	1,187
SEP 2023	305	307,370	304 Days	12,551-	13	2,922	100	15,583	4.92	273	297,200	4	4,216
OCT 2023	360	378,647	320 Days	4,219	4	3,418	25	14,664	3.95	327	349,052	5	7,294
NOV 2023	356	402,359	315 Days	41,937	20	44,669	80	21,951	6.95	314	292,632	1	1,170
Sub-Totals:	2,112	2,349,430	359 Days	52,311	59	70,913	285	103,821	4.66	1,898	2,106,419	17	15,966
DEC 2023	214	260,521	386 Days	746	7	17,725	40	4,950	2.05	193	236,282	2	818
JAN 2024	266	468,845	296 Days	685	58	254,947	150	3,808	1.79	203	201,990	2	7,415
FEB 2024	346	279,802	327 Days	933	1	311	0	2,231	0.80	337	276,327	0	0
MAR 2024	366	366,110	296 Days	10,961	0	0	23	7,274	2.05	352	344,622	4	3,252
APR 2024	281	255,867	292 Days	25,539	0	0	30	15,967	6.93	255	211,743	4	2,619
MAY 2024	432	674,934	277 Days	352,967	5	2,984	50	5,437	1.70	294	309,687	3	3,858
Sub-Totals:	1,905	2,306,080	307 Days	391,832	71	275,968	293	39,667	2.42	1,634	1,580,652	15	17,962
JUN 2024	434	732,393	270 Days	346,651	0	0	0	3,133	0.81	309	382,609	0	0
JUL 2024	263	254,014	329 Days	1,514-	1	111	100	7,386	2.89	252	247,408	3	623
AUG 2024	264	235,669	293 Days	1,207	0	0	11	8,813	3.76	249	224,308	2	1,341
SEP 2024	269	245,787	313 Days	3,402-	2	271	0	7,083	2.85	255	241,349	3	485
OCT 2024	248	275,157	308 Days	3,748	0	0	0	4,640	1.71	240	266,769	0	0
NOV 2024	197	189,331	438 Days	592	1	3,678	210	5,132	2.77	179	171,700	8	8,229
Sub-Totals:	1,675	1,932,351	315 Days	347,283	4	4,060	321	36,186	2.29	1,484	1,534,144	16	10,678
DEC 2024	141	143,087	467 Days	4,396	1	601	789	1,617	1.17	0	0	137	136,473
JAN 2025	129	155,238	505 Days	18,461	0	0	0	7,797	5.70	0	0	125	128,981
FEB 2025	58	44,824	506 Days	1,272	0	0	0	670	1.54	0	0	53	42,882
MAR 2025	98	122,167	516 Days	7,501	0	0	50	3,945	3.44	0	0	95	110,721
APR 2025	30	39,481	621 Days	1,262-	1	1,438	0	1,687	4.29	0	0	29	37,618
MAY 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	456	504,797	504 Days	30,368	2	2,039	839	15,716	3.33	0	0	439	456,675
JUN 2025	255	447,412	750 Days	50	2	7,064	50	898	0.20	0	0	253	439,400
JUL 2025	11	10,294	1000 Days	0	1	2,086	0	20	0.24	0	0	10	8,188
AUG 2025	9	7,665	792 Days	50	0	0	196	512	6.73	0	0	9	7,102
SEP 2025	105	147,869	853 Days	0	0	0	50	568	0.38	0	0	104	147,301
OCT 2025	18	47,081	1239 Days	0	0	0	85	1,040	2.21	0	0	17	46,041
NOV 2025	19	72,180	1660 Days	170	0	0	25	25	0.03	0	0	19	71,985
Sub-Totals:	417	732,500	846 Days	270	3	9,150	406	3,063	0.42	0	0	412	720,017
Grand Total	8,490	9,910,302	354 Days	834,105	279	640,982	2,426	248,270		6,709	6,956,676	1,092	1,410,369
Current Net Rate Is 2.01% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)													

Detailed Performance Report
Moore County Physicians (Collections)
Report Period Covering 11/01/2025 Through 11/30/2025

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							0					6	1,516
DEC 2022	197	29,691	288 Days	0	2	883	0	921	3.20	192	27,887	0	0
JAN 2023	159	24,091	302 Days	0	1	81	0	154	0.64	157	23,857	0	0
FEB 2023	177	28,506	288 Days	0	1	89	0	0	0.00	176	28,417	0	0
MAR 2023	234	42,130	277 Days	1,356	2	1,327	0	0	0.00	232	39,447	0	0
APR 2023	256	33,111	299 Days	0	1	35	0	376	1.14	251	32,700	0	0
MAY 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	1,023	157,529	290 Days	1,356	7	2,415	0	1,450	0.94	1,008	152,308	0	0
JUN 2023	308	51,471	281 Days	0	3	2,401	0	267	0.54	301	48,803	0	0
JUL 2023	346	61,295	295 Days	0	4	981	0	2,625	4.35	337	57,689	0	0
AUG 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
SEP 2023	305	56,864	302 Days	0	7	1,081	0	198	0.35	296	55,585	0	0
OCT 2023	367	42,955	259 Days	0	1	36	0	316	0.74	364	42,603	0	0
NOV 2023	183	31,275	320 Days	0	0	0	0	88	0.28	182	31,187	0	0
Sub-Totals:	1,509	243,859	288 Days	0	15	4,499	0	3,493	1.46	1,480	235,867	0	0
DEC 2023	72	13,013	291 Days	0	0	0	0	0	0.00	72	13,013	0	0
JAN 2024	111	14,597	306 Days	0	0	0	0	164	1.12	108	14,433	0	0
FEB 2024	217	65,328	304 Days	0	0	0	0	174	0.27	214	65,155	0	0
MAR 2024	280	46,958	314 Days	0	1	71	0	531	1.13	278	46,357	0	0
APR 2024	276	49,636	328 Days	0	0	0	0	878	1.77	271	48,758	0	0
MAY 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	956	189,532	313 Days	0	1	71	0	1,746	0.92	943	187,715	0	0
JUN 2024	153	25,340	316 Days	0	0	0	0	162	0.64	151	25,179	0	0
JUL 2024	132	21,371	306 Days	0	0	0	0	29	0.13	131	21,342	0	0
AUG 2024	171	27,039	307 Days	0	0	0	0	0	0.00	171	27,039	0	0
SEP 2024	186	29,074	323 Days	0	1	24	0	0	0.00	185	29,050	0	0
OCT 2024	150	23,287	397 Days	0	1	10	0	90	0.39	149	23,187	0	0
NOV 2024	109	12,168	360 Days	0	1	280	0	0	0.00	108	11,888	0	0
Sub-Totals:	901	138,279	333 Days	0	3	314	0	280	0.20	895	137,684	0	0
DEC 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JAN 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
FEB 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
MAR 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
APR 2025	210	49,186	535 Days	0	0	0	0	88	0.18	0	0	208	49,098
MAY 2025	21	2,115	533 Days	0	0	0	0	0	0.00	0	0	21	2,115
Sub-Totals:	231	51,300	535 Days	0	0	0	0	88	0.17	0	0	229	51,213
JUN 2025	110	22,677	585 Days	0	0	0	0	0	0.00	0	0	110	22,677
JUL 2025	76	14,116	696 Days	0	0	0	0	0	0.00	0	0	76	14,116
AUG 2025	76	10,645	705 Days	0	1	59	0	0	0.00	0	0	75	10,586
SEP 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
OCT 2025	32	14,785	901 Days	0	0	0	0	0	0.00	0	0	32	14,785
NOV 2025	5	3,786	861 Days	0	0	0	0	0	0.00	0	0	5	3,786
Sub-Totals:	299	66,009	682 Days	0	1	59	0	0	0.00	0	0	298	65,950
Grand Total	4,919	846,509	337 Days	1,356	27	7,358	0	7,058		4,326	713,575	533	118,679
Current Net Rate Is 0.00% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)													