

Moore County Hospital District

Finance Committee





Agenda

- Construction Update
- Monthly Presentation
- New Market Tax Credit Update

Volume - Month to Date

3

	November MTD				
	CY	PY	Var %	Bud	Var %
Admits	52	65	 -20%	66	 -22%
Patient Days	194	149	 30%	153	 27%
ALOS	3.73	2.29	 63%	2.31	 62%
Hosp & MNRC Adj Pat Days	6,707	6,557	 2%	6,989	 -4%
Swing Bed Days	96	44	 118%	46	 108%
ER Visits	716	671	 7%	684	 5%
Surgeries	96	87	 10%	89	 8%
Observations	67	80	 -16%	82	 -18%
OP Visits	2,913	3,112	 -6%	3,174	 -8%
Births	24	33	 -27%	34	 -29%
Nursing Home Days	1,022	935	 9%	954	 7%
Clinic Visits	2,912	3,069	 -5%	3,161	 -8%

Volume - Year to Date

4

	November YTD				
	CY	PY	Var %	Bud	Var %
Admits	289	313	 -8%	253	 14%
Patient Days	868	889	 -2%	726	 20%
ALOS	3.00	2.84	 6%	3.63	 -17%
Hosp & MNRC Adj Pat Days	36,497	32,519	 12%	27,151	 34%
Swing Bed Days	389	308	 26%	277	 40%
ER Visits	3,570	3,665	 -3%	3,054	 17%
Surgeries	503	517	 -3%	439	 15%
Observations	373	398	 -6%	324	 15%
OP Visits	16,623	16,876	 -1%	14,039	 18%
Births	153	168	 -9%	138	 11%
Nursing Home Days	5,157	4,970	 4%	4,116	 25%
Clinic Visits	16,247	17,752	 -8%	14,930	 9%

Revenue - Month to Date

5

	November MTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	1,538	1,459	 5%	1,366	 13%
OP Revenue	6,943	7,367	 -6%	7,263	 -4%
Gross Revenue	8,481	8,825	 -4%	8,630	 -2%
Revenue Deductions	5,735	4,478	 28%	4,826	 19%
Bad Debt	291	22	 1223%	247	 18%
Net Patient Revenue	2,454	4,325	 -43%	3,557	 -31%
NPR per APD	366	660	 -45%	509	 -28%
Other Revenue	788	1,297	 -39%	563	 40%
Net Operating Revenue	3,242	5,622	 -42%	4,119	 -21%
NOR % of Gross Revenue	38%	64%	 -40%	48%	 -20%

Revenue - Year to Date

6

	November YTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	7,523	8,722	 -14%	7,227	 4%
OP Revenue	38,047	39,687	 -4%	33,301	 14%
Gross Revenue	45,570	48,409	 -6%	40,528	 12%
Revenue Deductions	24,650	22,207	 11%	22,665	 9%
Bad Debt	1,686	4,905	 -66%	1,160	 45%
Net Patient Revenue	19,234	21,298	 -10%	16,703	 15%
NPR per APD	527	655	 -20%	615	 -14%
Other Revenue	6,831	3,602	 90%	4,931	 39%
Net Operating Revenue	26,065	24,899	 5%	21,635	 20%
NOR % of Gross Revenue	57%	51%	 11%	53%	 7%

Expenses - Month to Date

7

	November MTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	2,887	2,697	 -7%	2,834	 -2%
Per APD	430	411	 -5%	406	 -6%
Supplies	374	441	 15%	407	 8%
Per APD	56	67	 17%	58	 4%
Physician Fees	302	386	 22%	483	 38%
Per APD	45	59	 24%	69	 35%
Other Expenses	999	898	 -11%	828	 -21%
Per APD	149	137	 -9%	119	 -26%
Total Operating Expenses	4,561	4,422	 -3%	4,552	 0%
Per APD	680	674	 -1%	651	 -4%

Expenses - Year to Date

8

	November YTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	15,282	13,943	 -10%	11,857	 -29%
Per APD	419	429	 2%	437	 4%
Supplies	2,187	2,379	 8%	2,169	 -1%
Per APD	60	73	 18%	80	 25%
Physician Fees	1,600	2,061	 22%	1,779	 10%
Per APD	44	63	 31%	66	 33%
Other Expenses	4,837	4,962	 3%	4,062	 -19%
Per APD	133	153	 13%	150	 11%
Total Operating Expenses	23,906	23,346	 -2%	19,868	 -20%
Per APD	655	718	 9%	732	 10%

Margin - Month to Date

9

	November MTD				
	CY	PY	Var %	Bud	Var %
EBITDA	(1,320)	1,201	-210%	(433)	205%
EBITDA Margin	-41%	21%	-291%	-11%	287%
Depr, Interest & Taxes	669	370	-81%	391	-71%
Non Operating Revenue	155	19	710%	22	606%
Net Income (Loss)	(1,833)	850	-316%	(802)	129%
Net Income Margin	-57%	15%	-474%	-19%	191%

Margin - Year to Date

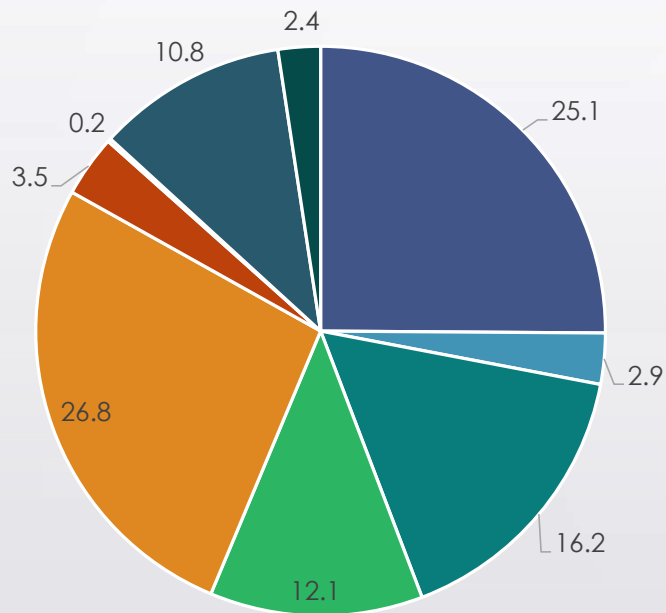
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	November YTD				
	CY	PY	Var %	Bud	Var %
EBITDA	2,159	1,553	39%	1,767	22%
EBITDA Margin	8%	6%	33%	8%	1%
Depr, Interest & Taxes	2,186	1,853	-18%	1,566	-40%
Non Operating Revenue	345	292	18%	266	30%
Net Income (Loss)	318	(7)	-4650%	466	-32%
Net Income Margin	1%	0%	-4447%	2%	-43%

Payer Mix Updated 6/30/25

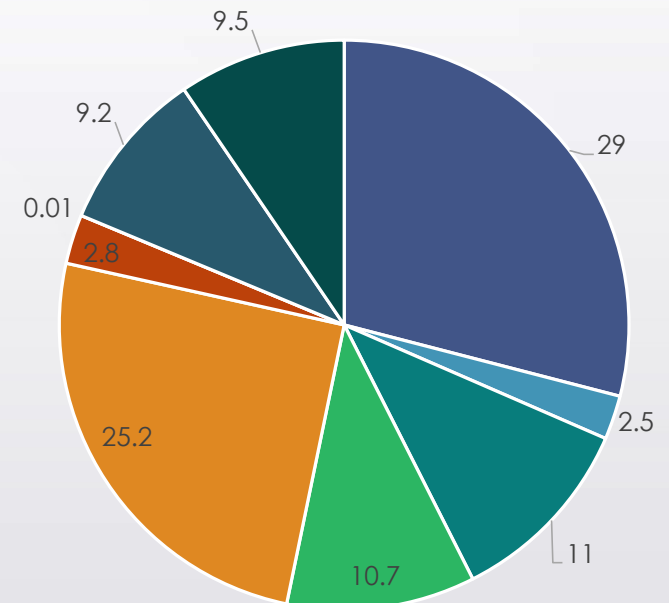
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2025



Blue Cross Commercial HMO/PPO
Medicaid Medicare/Adv Other
Other Govnt Self Pay Workers Comp

2026 YTD



Blue Cross Commercial HMO/PPO
Medicaid Medicare/Adv Other
Other Govnt Self Pay Workers Comp

Admissions

12



Admissions by Physician

13

	Month to Date		YTD	
	CY	PY	CY	PY
FP/IM	50	65	283	300
Apolinario, Joseph	6	4	23	22
Bahaa Al Deen, Mohammed	0	0	9	14
Bella, Gasin MD	8	5	53	30
Bhula, Jiten	0	0	0	33
Bunch, Chris MD	0	0	0	13
Desantis, James	18	16	87	70
Dewitt, Blake	0	0	0	3
Flores, Antonio	5	6	5	15
Hatch, William	0	0	19	9
Knight, Lauren	6	5	46	44
Morsch, James	6	0	39	0
Patel, Priyanka	0	6	0	8
Penniman, Joshua	0	0	1	0
General Surgery	0	0	0	0
Agle, Steven MD	0	0	0	0
Orthopedics	2	1	5	6
Riley, Renee	2	1	5	6
Obstetrics	24	32	153	172
Diehlmann, Stephanie MD	7	16	40	55
Jester, Shaun DO	5	9	40	53
Mitchell, Jordan MD	12	7	73	64
Podiatry	0	0	0	0
Higgins, Eric DPM	0	0	0	0
Total	76	98	441	478

Patient Days

14



Surgeries

15



Surgeries by Surgeon

16

	Month to Date		YTD	
	CY	PY	CY	PY
General Surgery	69	54	260	255
Agle, Steven	69	54	260	255
Orthopedics	20	24	101	111
Previous Provider	-	-	-	-
Riley, Renee	20	24	101	111
Obstetrics	13	22	78	87
Previous Provider	-	-	-	-
Jester, Shaun DO	4	7	34	30
Mitchell, Jordan	7	14	36	50
Diehlmann, Stephanie	2	1	8	7
Podiatry	2	6	20	30
Higgins, Eric	2	6	20	30
Other	15	9	44	35
Moore, Shane	15	9	44	35
Kordestani, Rouzbeh	-	-	-	-
Heffel, Dominic	-	-	-	-
Atha, James	-	-	-	-
Total	119	115	503	518

ER Visits

17



Clinic Visits

18



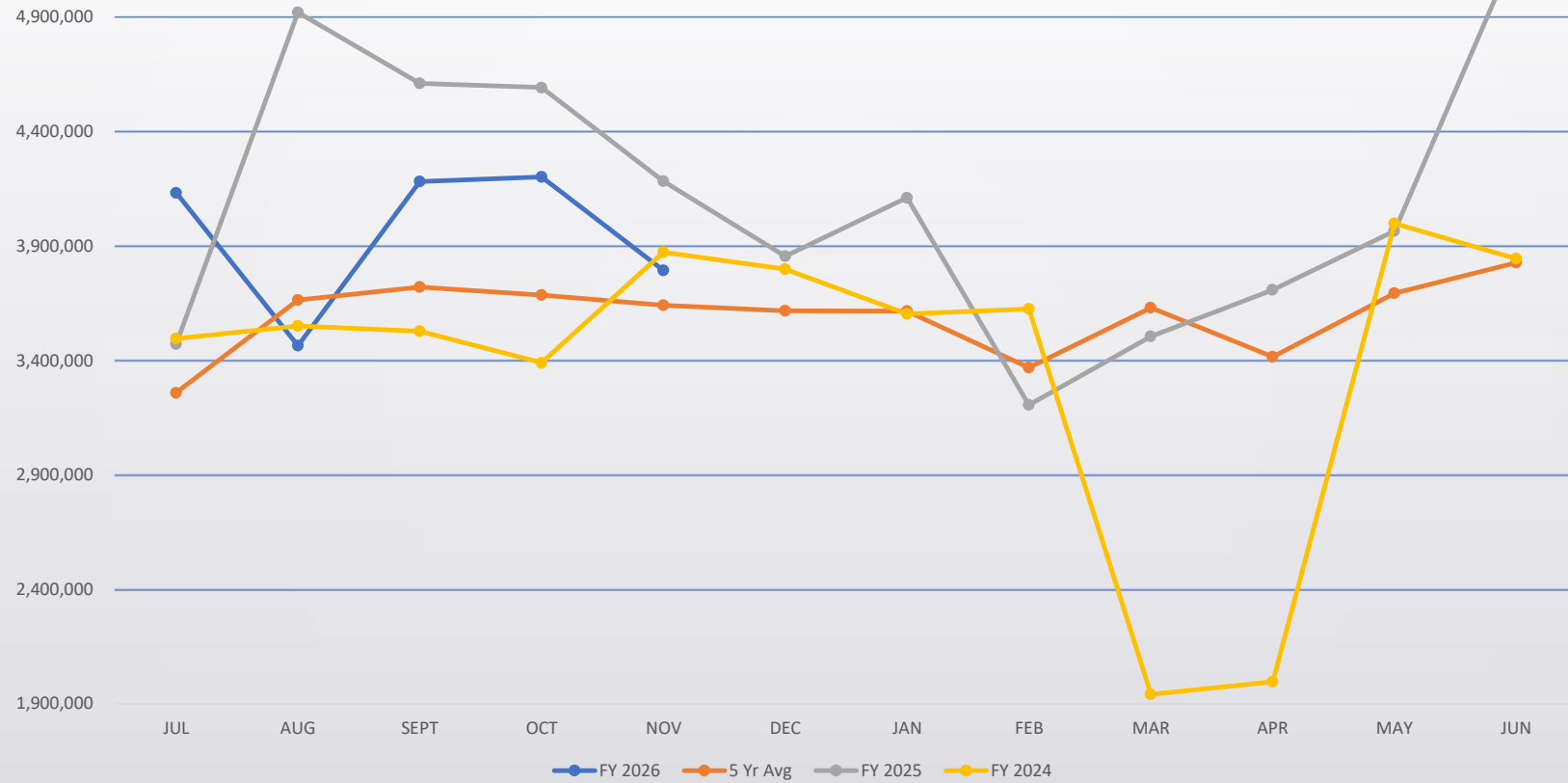
Clinic Visits by Practitioner

19

	Month to Date		Year to Date	
	CY	PY	CY	PY
General & Oncology Surgery				
Agle, Steven MD	67	60	252	222
King, Shannon NP	92	77	332	354
TOTAL	159	137	584	576
MCFHC				
Corbin, Justin MD	-	706	235	1,505
Knight, Lauren MD	78	-	334	-
Pack, Chance MD	258	-	391	-
Linley, Kelly PA	376	294	1,238	1,127
Strowd, Marciella NP	-	364	-	1,128
Cash, Charlotte NP	251	340	974	1,254
Hidalgo, Griselda NP	286	309	1,088	677
Stephens, Margaret NP- PRN	232	101	839	327
	-	-	-	-
TOTAL	1,481	2,114	5,099	6,018
Foot Clinic				
Higgins, Eric P DO	223	233	796	964
Bone & Joint				
Riley, Renee MD	239	203	825	635
Warrillow, James PA	-	38	-	864
Agle, Trisha PA	228	255	499	488
Frasier, Shere	-	-	300	-
TOTAL	467	496	1,624	1,987
Internal Medicine				
Apolinario, Ralph, MD	298	305	1,208	1,133
Patel, Priyanka MD	172	244	795	941
Kelly Linley PA- PRN	-	-	22	-
Stevens, Margaret NP - PRN	-	-	-	-
TOTAL	470	549	2,025	2,074
OB/GYN				
Dielhmann, Stephanie , MD	119	127	474	513
Jester, Shaun DO	217	208	787	777
Mitchell, Jordan MD	236	333	1,058	1,137
Total	572	668	2,319	2,427
Adult Medicine				
Addo, Samuel MD	103	-	198	-
Bella, Gasmin MD	-	144	-	505
Trimble, Kori PA	199	212	872	708
Total	302	356	1,070	1,213
TOTAL VISITS	3,674	4,553	13,517	15,259

Cash Collections

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Reports Attached

- Balance Sheet
- Income Statement