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- Governance Letter
- Cost Report Settlement
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Summarized Financial Results

Balance Sheets - Assets and Deferred Outflows of Resources

		2025	2024	\$	%
Cash		\$ 11,336,654	\$ 8,547,654	\$ 2,789,000	32.6%
Investments		5,426,646	4,846,835	579,811	12.0%
Assets Whose Use is Limited		3,779,088	3,966,989	(187,901)	-4.7%
Patient Accounts Receivable, net		9,280,130	9,158,716	121,414	1.3%
Estimated Third-Party Payor Settlements		505,967	-	505,967	100.0%
Other Current Assets		3,540,282	3,028,208	512,074	16.9%
Restricted Assets		289,781	283,431	6,350	2.2%
Capital Assets, Net		45,323,866	48,498,732	(3,174,866)	-6.5%
Net Pension Asset		3,073,841	221,565	2,852,276	-
Deferred Outflows of Resources		1,514,376	2,442,342	(927,966)	-38.0%
	Total Assets	\$ 84,070,631	\$ 80,994,472	\$ 3,076,159	3.8%

Balance Sheets - Liabilities, Deferred Inflows of Resources, and Net Position

	2025	2024	\$	%
Accounts Payable	\$ 1,840,462	\$ 2,300,512	\$ (460,050)	-20.0%
Accrued Payroll, Benefits, and Related Liabilities	3,210,488	3,128,222	82,266	2.6%
Estimated Third-Party Payor Settlements	-	74,563	(74,563)	-100.0%
Other Current Liabilities	1,698,526	1,574,190	124,336	7.9%
Long-Term Debt	29,561,957	30,038,221	(476,264)	-1.6%
Estimated Self-Funded Malpractice	325,000	325,000	-	0.0%
Deferred Inflows of Resources	757,869	-	757,869	100.0%
Total Liabilities	37,394,302	37,440,708	(46,406)	-0.1%
Net Position	46,676,329	43,553,764	3,122,565	7.2%
Total Liabilities, Deferred Inflows and Net Position	\$ 84,070,631	\$ 80,994,472	\$ 3,076,159	3.8%

Summarized Financial Results

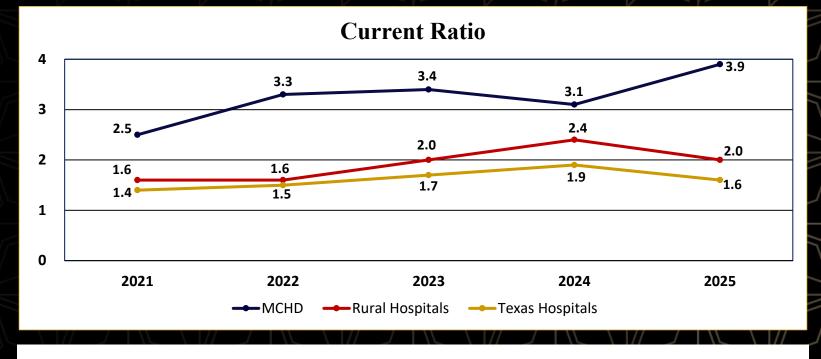
Statements of Operations

	2025		2024		\$	%
\$	52,969,837	\$	45,974,670	\$	6,995,167	15.2%
	974,549		428,125		546,424	127.6%
e	53,944,386		46,402,795		7,541,591	16.3%
	33,270,636		31,816,889		1,453,747	4.6%
	21,862,645		21,709,942		152,703	0.7%
	4,509,208		4,121,542		387,666	9.4%
S	59,642,489		57,648,373		1,994,116	3.5%
S	(5,698,103)		(11,245,578)		5,547,475	-49.3%
	8,820,668		8,490,723		329,945	3.9%
n \$	3,122,565	\$	(2,754,855)	\$	5,877,420	-213.3%
	\$ ne es on \$	\$ 52,969,837 974,549 53,944,386 33,270,636 21,862,645 4,509,208 59,642,489 (5,698,103) 8,820,668	\$ 52,969,837 \$ 974,549 See 53,944,386 33,270,636 21,862,645 4,509,208 59,642,489 \$ (5,698,103) 8,820,668	\$ 52,969,837 \$ 45,974,670 \$ 974,549 \$ 428,125 \$ 46,402,795 \$ 33,270,636 \$ 31,816,889 \$ 21,862,645 \$ 21,709,942 \$ 4,509,208 \$ 4,121,542 \$ 59,642,489 \$ 57,648,373 \$ 68 (5,698,103) \$ (11,245,578) \$ 8,820,668 \$ 8,490,723	\$ 52,969,837 \$ 45,974,670 \$ 974,549 428,125 THE \$ 53,944,386 46,402,795 33,270,636 31,816,889 21,862,645 21,709,942 4,509,208 4,121,542 THE \$ 59,642,489 57,648,373 SE \$ (5,698,103) (11,245,578) 8,820,668 8,490,723	\$ 52,969,837 \$ 45,974,670 \$ 6,995,167 974,549 428,125 546,424 10e 53,944,386 46,402,795 7,541,591 33,270,636 31,816,889 1,453,747 21,862,645 21,709,942 152,703 4,509,208 4,121,542 387,666 10e 59,642,489 57,648,373 1,994,116 10e 59,642,489 57,648,373 1,994,116 10e 59,642,489 57,648,373 329,945

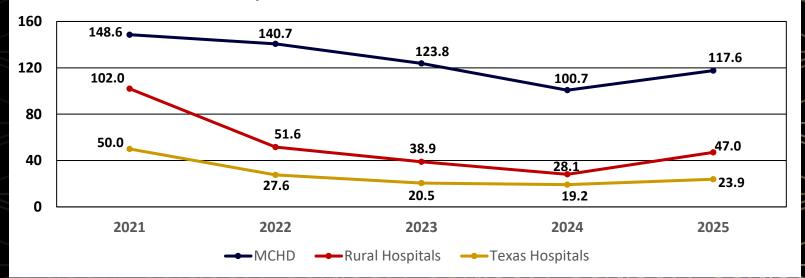
Statements of Cash Flows (in thousands)

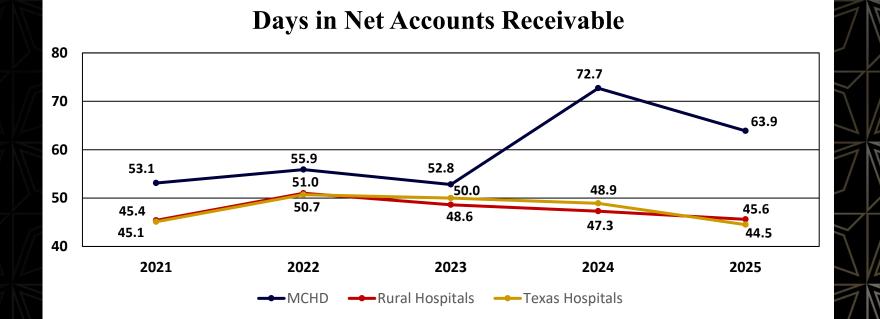
	2025	2024	\$	%
Net Cash Used by Operating Activities	\$ (3,382,808)	\$ (10,475,292)	\$ 7,092,484	67.7%
Net Cash Used by Investing Activities	(40,836)	(833,759)	792,923	-95.1%
Net Cash Used by Capital and Related Financing Activities	(2,935,904)	(1,038,541)	(1,897,363)	-182.7%
Net Cash Provided by Noncapital Financing Activities	8,922,986	8,348,477	574,509	6.9%
Change in Cash Flow	\$ 2,563,438	\$ (3,999,115)	\$ 6,562,553	164.1%

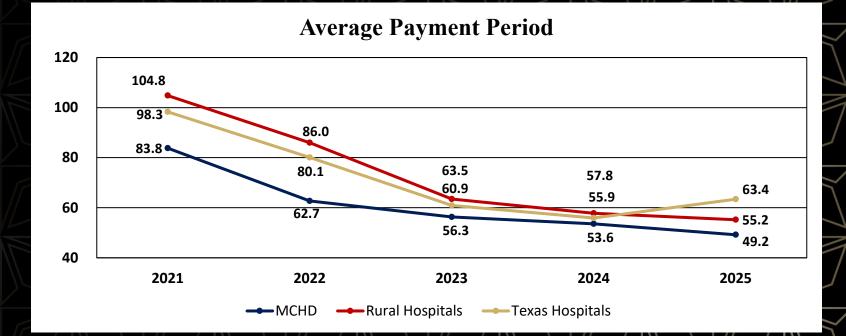


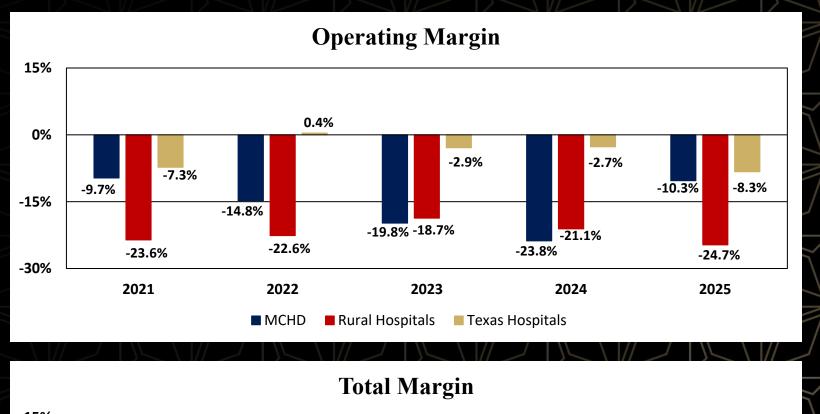


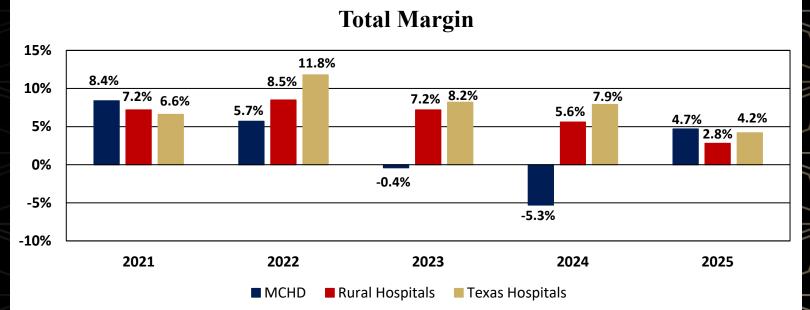


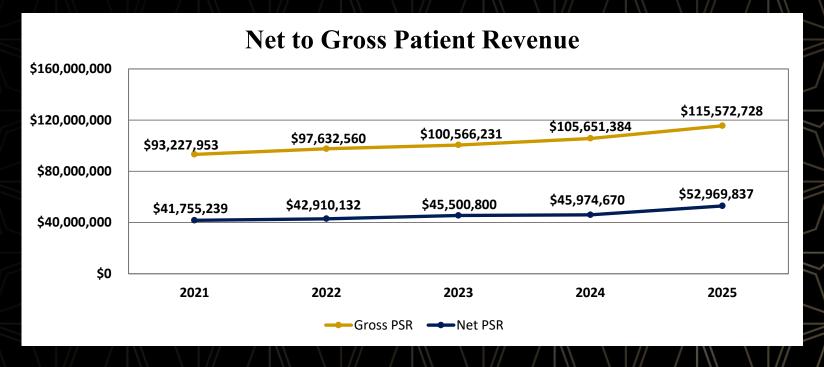


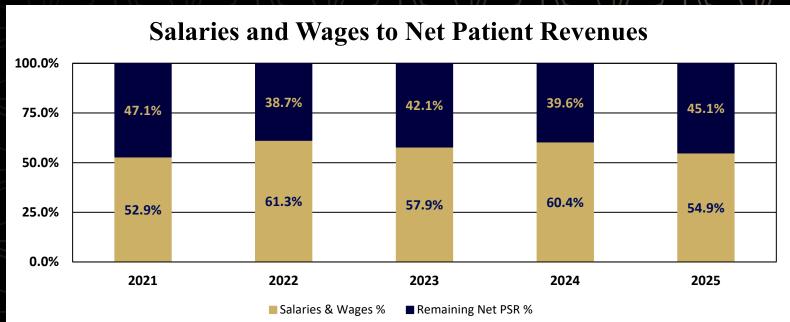














Schedule of Expenditures of Federal Awards (SEFA)

	Pass-Through					
Federal Grantor/Pass-Through	Federal	Entity Identifying	Federal			
Grantor/Program or Cluster Title	ALN	Number	Expenditures			
U.S. DEPARTMENT OF AGRICULTURE						
Direct Programs:						
Community Facilities Loans and Grants	10.766	NA	\$ 30,039,000			
TOTAL U.S. DEPARTMENT OF AGRICULTURE			30,039,000			
U.S. DEPARTMENT OF LABOR						
Passed Through the Texas Workforce Commission:						
WIOA Dislocated Worker Formula Grants	17.278	0123AHC002	23,442			
TOTAL U.S. DEPARTMENT OF LABOR			23,442			
TOTAL EXPENDITURES OF FEDERAL AWARDS			\$ 30,062,442			

The accompanying notes are an integral part of this schedule.

Audit Results in Accordance with Government Auditing Standards and the Uniform Guidance

- Clean or Unmodified Opinion
- Internal Control over Financial Reporting Findings Required to be Reported in Accordance with *GAS*:
 - No Matters Reportable
- Internal Control over Compliance Findings Required to be Reported by the Uniform Guidance:
 - No Matters Reportable





- Professional standards require that we provide you with information related to our audit:
 - Significant Audit Findings:
 - Difficulties, if any, Encountered in Performing Audit
 - None to Report
 - Disagreements with Management, if any
 - None to Report





• 2025 Medicare Cost Report Settlement:

Medicare IP, a receivable of
Medicare SB, a receivable of
Medicare OP, a receivable of

RHC, a receivable of

Section 108,856

\$66,475

\$304,243

RHC, a receivable of

Section 108,856

\$505,967



Areas of Consideration in Medicare Reimbursement

- Medicare I/P Days:
 - CY: 366
 - PY: 316
 - Increased by 15.82%
- Medicare I/P Cost:
 - CY: \$1,319,764
 - PY: \$1,040,625
 - Increased by 26.82%
- Overall I/P Cost Per Diem:
 - CY: \$3,605.91
 - PY: \$3,293.12
 - Increased by 9.50%, or \$312.80

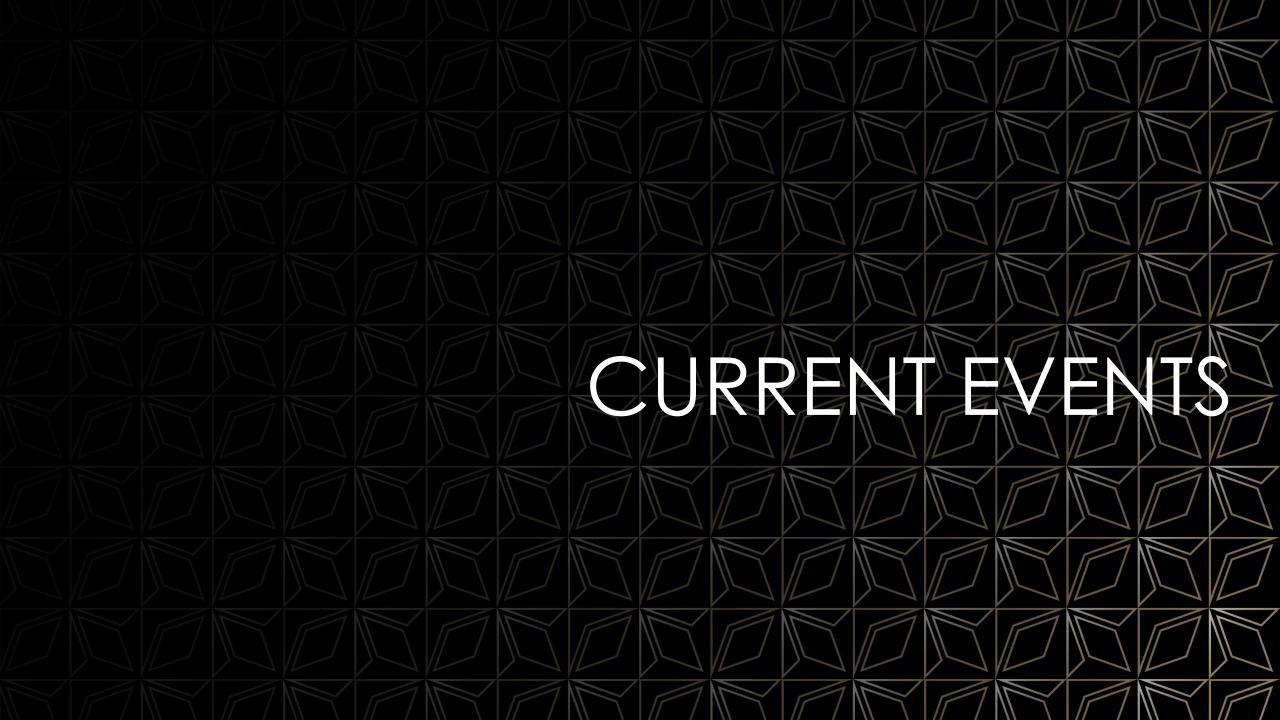


Areas of Consideration in Medicare Reimb. (cont.)

- Outpatient:
 - O/P Medicare Cost increased by 5.07%
 - O/P Medicare Charges decreased by 2.27%
 - Overall Part B Cost-to-Charge Ratio increased by 3.00%
 - Overall Cost-to-Charge Ratio per S-10 decreased by 1.74%
 - CY Reimbursable Bad Debts \$151,176
- RHC:
 - CY Cost/Visit: \$288.34
 - PY Cost/Visit: \$259.60
 - Visits increased by 1.63%; cost increased by 12.88%

Medicare Cost Report CCR

		2024	2025		
Cost					
Center	Description	CCR	CCR	Var	% Var
50	OPERATING ROOM	0.263620	0.207028	(0.056592)	-27%
52	DELIVERY ROOM & LABOR ROOM	1.307001	0.772038	(0.534964)	-69%
53	ANESTHESIOLOGY	0.068483	0.070557	0.002074	3%
54	RADIOLOGY-DIAGNOSTIC	0.160327	0.164886	0.004559	3%
60	LABORATORY	0.220938	0.226835	0.005896	3%
62	WHOLE BLOOD & PACKED RED BLOOD CELL	0.634152	0.564084	(0.070068)	-12%
64	INTRAVENOUS THERAPY	-	0.394317	0.394317	100%
65	RESPIRATORY THERAPY	0.693518	0.582031	(0.111488)	-19%
66	PHYSICAL THERAPY	0.493559	0.455903	(0.037656)	-8%
67	OCCUPATIONAL THERAPY	0.326907	0.267257	(0.059651)	-22%
68	SPEECH PATHOLOGY	0.879059	0.892423	0.013364	1%
71	MEDICAL SUPPLIES CHARGED TO PATIENT	1.207145	1.504967	0.297822	20%
72	IMPL. DEV. CHARGED TO PATIENTS	0.535370	0.426262	(0.109108)	-26%
73	DRUGS CHARGED TO PATIENTS	0.310876	0.810367	0.499491	62%
91	EMERGENCY	0.633615	0.456459	(0.177156)	-39%
92	OBSERVATION BEDS (NON-DISTINCT PART	0.782148	2.196984	1.414836	64%
95	AMBULANCE SERVICES	1.139884	1.002041	(0.137843)	-14%



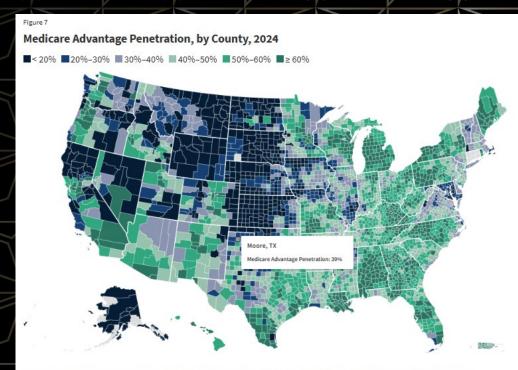
Current Events in Healthcare



- One Big Beautiful Bill (OBBBA)
 - Public Letter Ruling 119-21
 - Revision to the insurance plans under the ACA
 - Medicaid State Directed Payment Payments continuation – expansion of charity provisions payments.
 - Rural Transformation Program Application
 - \$50B in funding to Rural Health
 - Due November 4, 2025
 - All 50 states
 - Update

Current Events In Healthcare

- Trends in Rural Healthcare Transition to Managed Care
 - Per KFF (Kaiser Family Foundation):
 - "More than half (54%) of eligible Medicare Beneficiaries are enrolled in Medicare Advantage in 2024."
 - Texas' average Medicare Advantage is just over 58% statewide in 2024
 - What can you do today?
 - Reach out to Your Local Representative
 - Review Contract language
 - Periodic Internal Claims Review
 - Systematic (Routine) Evaluation
 - Consider Identification Charges by Payer
 - Data Accumulation & Use of Price Transparency Data in Evaluation & Negotiation
 - Community Education



Note: Includes only Medicare beneficiaries with Part A and B coverage. Counties in gray cannot be displayed due to cell suppression standards - see methods for more details. Data on Connecticut is not included due to differences in FIPS codes in the CMS Medicare Advantage Enrollment Files and CMS Medicare Enrollment Dashboard.

Source: KFF analysis of CMS Medicare Advantage Enrollment Files, 2024 and March Medicare Enrollment Dashboard, 2024. • Get the data • Download PNG

KFF

Current Events in Healthcare

- UC DY11/FFY22 Audits
 - Audit Deadline
 - Limited to Accounts written off (recognized as Charity)
 - Coinciding with year of reporting
 - Records reviewed during audit
- Price Transparency
 - All Hospitals are required to do an annual update of their data
 - With the latest CMS regulation, they are able to automate the download of the data to check for compliance.
 - As a result, CMS is able to review 200 hospitals a month so do not put off updating the information.
 - If found non-compliant, penalties include warnings, publicized on the CMS website, and civil monetary penalties from \$300/day (30 beds or less) up to \$5,500/day (over 550 beds).

April- June 2025 June 20, 2025

Current Events in Healthcare

• Reporting Deadlines:

- DPP Y4 / SFY25 (CHIRP, RAPPS, TIPPS)
- CBA/PHC/NF Reports
- AHA Survey Deadline
- ATLIS Y1/SFY25 R2 Reporting Anticipated
- DPP Y5/SFY26 R1 (CHIRP, RAPPS, TIPPS)
- LofTS

Additional Deadlines:

- Declarations of Intent Due (CHIRP, RAPPS, TIPPS,QIPP)
- DSH/UC DY15/FFY26 Enrollment Application
- DPP Y6/SFY27 Enrollment Application (CHIRP, RAPPS, TIPPS)

April 30, 2025 April 30, 2025 July 23, 2025 June - July 2025 October 31, 2025

May 1, 2025 October- November 2025

February 23, 2026

October 31, 2025



BISCOYERY

Questions?

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