



Moore County Hospital District

Finance Committee





Agenda

- Construction Update
- Monthly Presentation
- Audit Update
- New Market Tax Credit Update

Volume - Month to Date

3

	October MTD				
	CY	PY	Var %	Bud	Var %
Admits	58	65	 -11%	66	 -13%
Patient Days	166	149	 11%	153	 8%
ALOS	2.86	2.29	 25%	2.31	 24%
Hosp & MNRC Adj Pat Days	7,222	7,251	 0%	6,687	 8%
Swing Bed Days	79	46	 72%	48	 64%
ER Visits	707	707	 0%	721	 -2%
Surgeries	119	115	 3%	117	 1%
Observations	76	84	 -10%	86	 -11%
OP Visits	3,447	3,579	 -4%	3,651	 -6%
Births	22	48	 -54%	49	 -55%
Nursing Home Days	1,067	996	 7%	1,016	 5%
Clinic Visits	3,674	4,224	 -13%	3,746	 -2%

Volume - Year to Date

4

	October YTD				
	CY	PY	Var %	Bud	Var %
Admits	237	183	 30%	187	 27%
Patient Days	674	591	 14%	573	 18%
ALOS	2.84	3.23	 -12%	3.63	 -22%
Hosp & MNRC Adj Pat Days	29,801	18,867	 58%	20,458	 46%
Swing Bed Days	293	218	 34%	229	 28%
ER Visits	2,854	2,287	 25%	2,333	 22%
Surgeries	407	315	 29%	321	 27%
Observations	306	234	 31%	239	 28%
OP Visits	13,710	10,185	 35%	10,389	 32%
Births	129	87	 48%	89	 45%
Nursing Home Days	4,135	3,039	 36%	3,100	 33%
Clinic Visits	13,335	10,459	 27%	10,657	 25%

Revenue - Month to Date

5

	October MTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	1,708	1,616	 6%	1,800	 -5%
OP Revenue	8,298	8,618	 -4%	8,498	 -2%
Gross Revenue	10,006	10,234	 -2%	10,298	 -3%
Revenue Deductions	5,223	4,990	 5%	5,759	 -9%
Bad Debt	451	1,110	 -59%	295	 53%
Net Patient Revenue	4,331	4,134	 5%	4,244	 2%
NPR per APD	600	570	 5%	635	 -6%
Other Revenue	2,466	302	 716%	329	 650%
Net Operating Revenue	6,798	4,436	 53%	4,573	 49%
NOR % of Gross Revenue	68%	43%	 57%	44%	 53%

Revenue - Year to Date

6

	October YTD				
	CY	PY	Var %	Bud	Var %
Inpatient Revenue	5,985	5,647	 6%	5,427	 10%
OP Revenue	31,104	23,703	 31%	24,803	 25%
Gross Revenue	37,089	29,350	 26%	30,230	 23%
Revenue Deductions	18,915	12,739	 48%	16,906	 12%
Bad Debt	1,395	3,773	 -63%	865	 61%
Net Patient Revenue	16,780	12,838	 31%	12,459	 35%
NPR per APD	563	680	 -17%	609	 -8%
Other Revenue	6,123	2,003	 206%	4,602	 33%
Net Operating Revenue	22,902	14,841	 54%	17,062	 34%
NOR % of Gross Revenue	62%	51%	 22%	56%	 9%

Expenses - Month to Date

7

	October MTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	3,122	2,918	 -7%	3,069	 -2%
Per APD	432	402	 -7%	459	 6%
Supplies	463	439	 -5%	539	 14%
Per APD	64	61	 -6%	81	 20%
Physician Fees	268	405	 34%	459	 42%
Per APD	37	56	 34%	69	 46%
Other Expenses	971	1,092	 11%	1,041	 7%
Per APD	134	151	 11%	156	 14%
Total Operating Expenses	4,824	4,854	 1%	5,108	 6%
Per APD	668	669	 0%	764	 13%

Expenses - Year to Date

8

	October YTD				
	CY	PY	Var %	Bud	Var %
Sal. Wages & Benefits	12,265	8,329	 -47%	8,788	 -40%
Per APD	412	441	 7%	430	 4%
Supplies	1,816	1,499	 -21%	1,630	 -11%
Per APD	61	79	 23%	80	 23%
Physician Fees	1,299	1,269	 -2%	1,320	 2%
Per APD	44	67	 35%	65	 32%
Other Expenses	3,918	2,973	 -32%	3,022	 -30%
Per APD	131	158	 17%	148	 11%
Total Operating Expenses	19,297	14,070	 -37%	14,760	 -31%
Per APD	648	746	 13%	721	 10%

Margin - Month to Date

9

	October MTD				
	CY	PY	Var %	Bud	Var %
EBITDA	1,973	(418)	-572%	(535)	-469%
EBITDA Margin	29%	-9%	-408%	-12%	-348%
Depr, Interest & Taxes	380	369	-3%	390	2%
Non Operating Revenue	70	14	402%	21	228%
Net Income (Loss)	1,663	(773)	-315%	(903)	-284%
Net Income Margin	24%	-17%	-240%	-20%	-224%

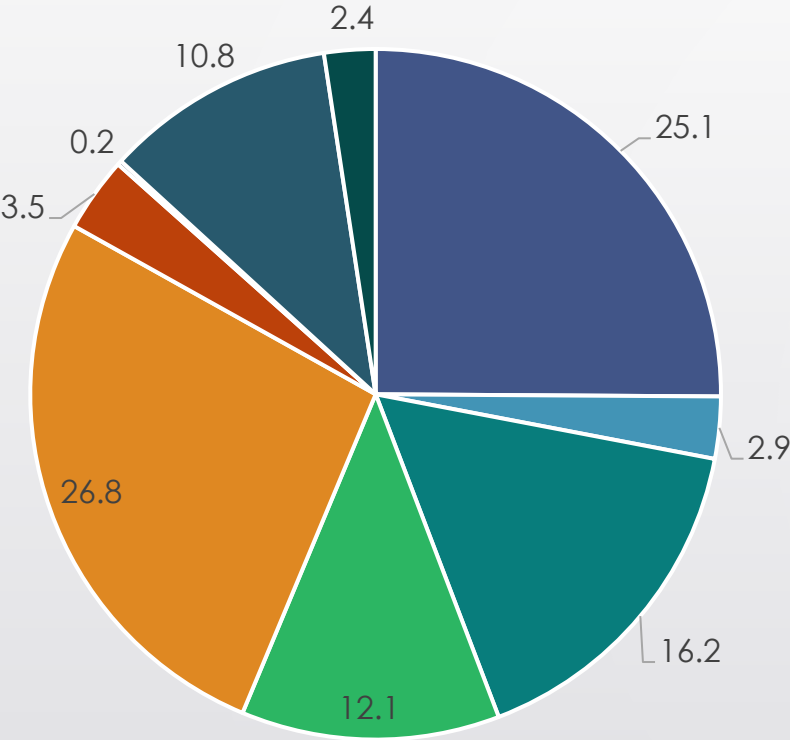
Margin - Year to Date

10

	October YTD				
	CY	PY	Var %	Bud	Var %
EBITDA	3,605	771	368%	2,302	57%
EBITDA Margin	16%	5%	203%	13%	17%
Depr, Interest & Taxes	1,517	1,114	-36%	1,176	-29%
Non Operating Revenue	190	259	-27%	245	-22%
Net Income (Loss)	2,278	(84)	-2815%	1,370	66%
Net Income Margin	10%	-1%	-1859%	8%	24%

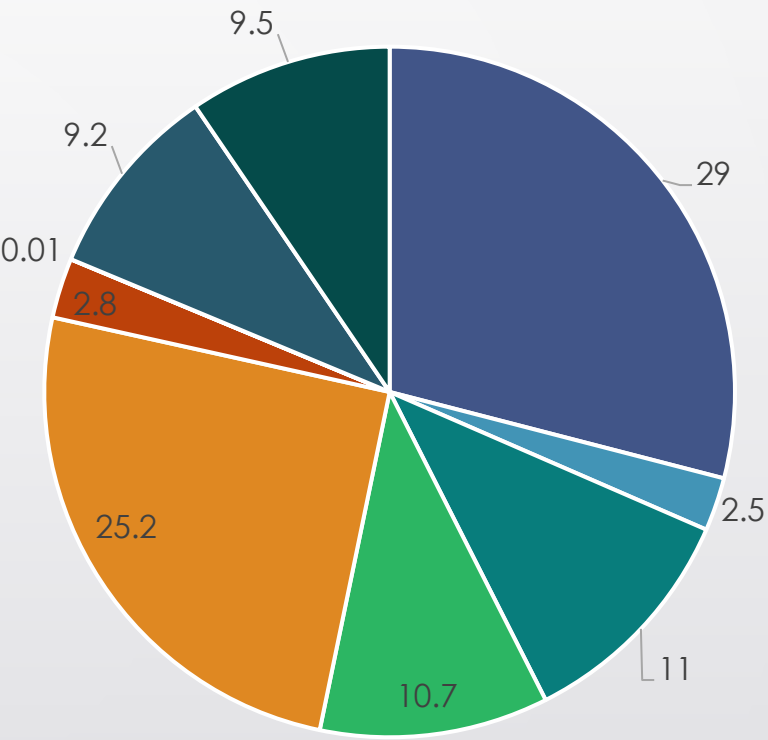
Payer Mix Updated 6/30/25

2025



■ Blue Cross ■ Commercial ■ HMO/PPO
■ Medicaid ■ Medicare/Adv ■ Other
■ Other Govnt ■ Self Pay ■ Workers Comp

2026 YTD



■ Blue Cross ■ Commercial ■ HMO/PPO
■ Medicaid ■ Medicare/Adv ■ Other
■ Other Govnt ■ Self Pay ■ Workers Comp

Admissions

12



Admissions by Physician

13

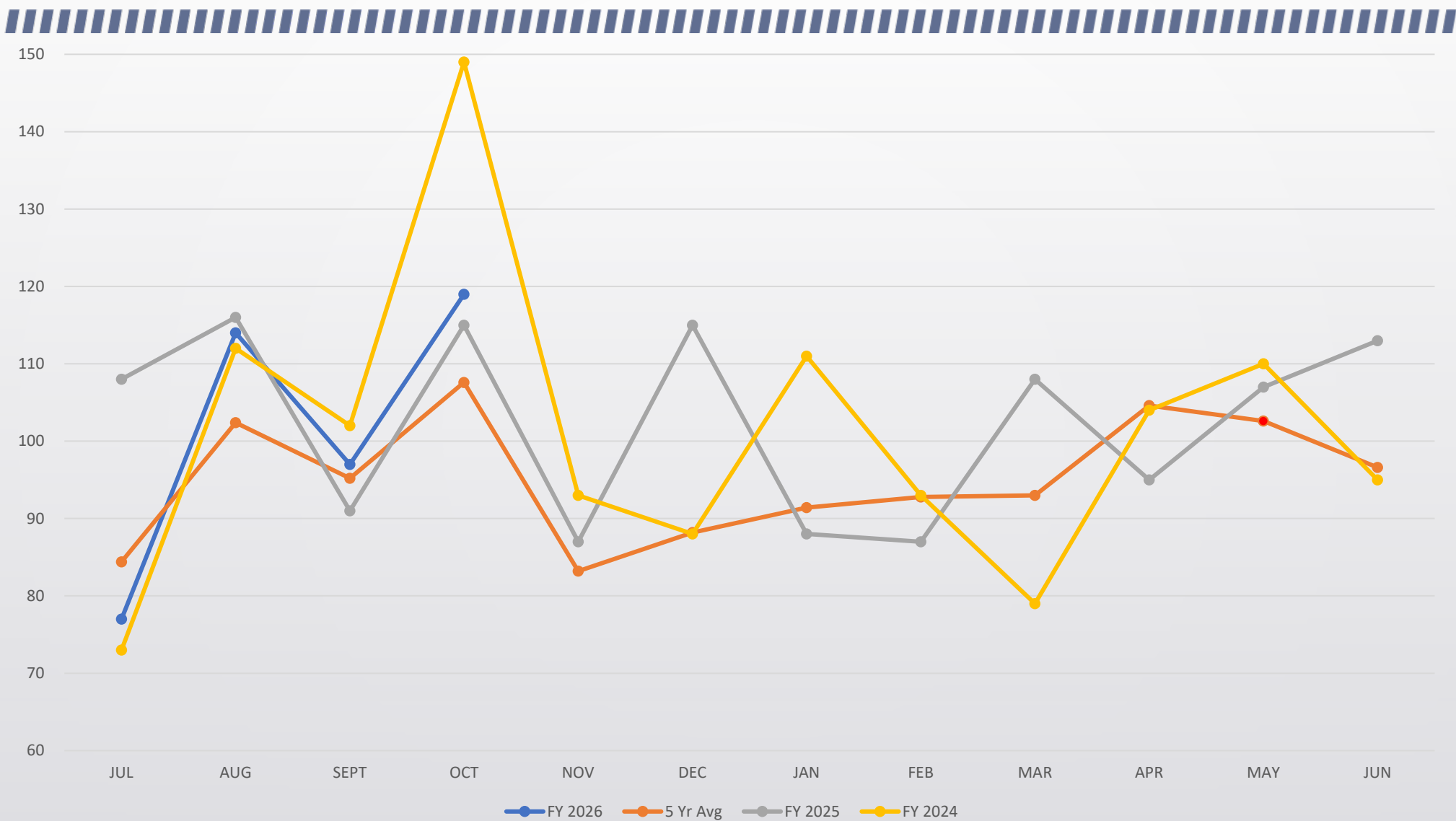
	Month to Date		YTD	
	CY	PY	CY	PY
FP/IM	56	62	233	235
Apolinarioa, Joseph	1	4	17	18
Bahaa Al Deen, Mohammed	5	1	9	14
Bella, Gasin MD	14	3	45	25
Bhula, Jiten	0	0	0	33
Bunch, Chris MD	0	0	0	13
Desantis, James	9	21	69	54
Dewitt, Blake	0	1	0	3
Flores, Antonio	0	0	0	9
Hatch, William	10	0	19	9
Knight, Lauren	8	15	40	39
Morsch, James	9	0	33	0
Patel, Priyanka	0	1	0	2
Penniman, Joshua	0	0	1	0
General Surgery	0	0	0	0
Agle, Steven MD	0	0	0	0
Orthopedics	2	2	3	5
Riley, Renee	2	2	3	5
Obstetrics	21	49	129	140
Diehlmann, Stephanie MD	7	12	33	39
Jester, Shaun DO	2	14	35	44
Mitchell, Jordan MD	12	23	61	57
Podiatry	0	0	0	0
Higgins, Eric DPM	0	0	0	0
Total	79	113	365	380

Patient Days

14



Surgeries



Surgeries by Surgeon

16

	Month to Date		YTD	
	CY	PY	CY	PY
General Surgery	69	54	204	213
Agle, Steven	69	54	204	213
Orthopedics	20	24	83	93
Previous Provider	-	-	-	-
Riley, Renee	20	24	83	93
Obstetrics	13	22	70	72
Previous Provider	-	-	-	-
Jester, Shaun DO	4	7	31	26
Mitchell, Jordan	7	14	31	41
Diehlmann, Stephanie	2	1	8	5
Podiatry	2	6	17	25
Higgins, Eric	2	6	17	25
Other	15	9	33	28
Moore, Shane	15	9	33	28
Kordestani, Rouzbeh	-	-	-	-
Heffel, Dominic	-	-	-	-
Atha, James	-	-	-	-
Total	119	115	407	431

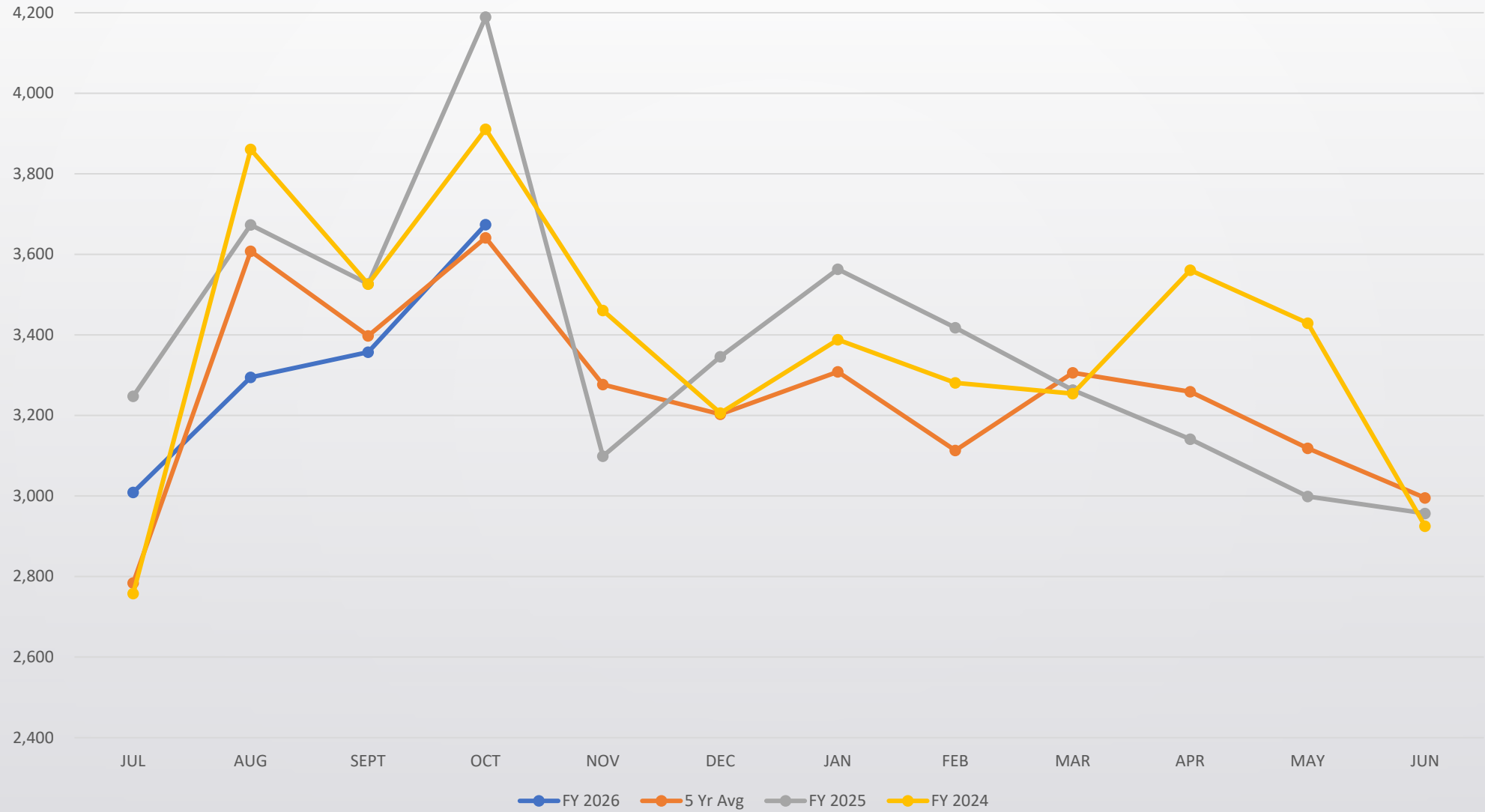
ER Visits

17



Clinic Visits

18



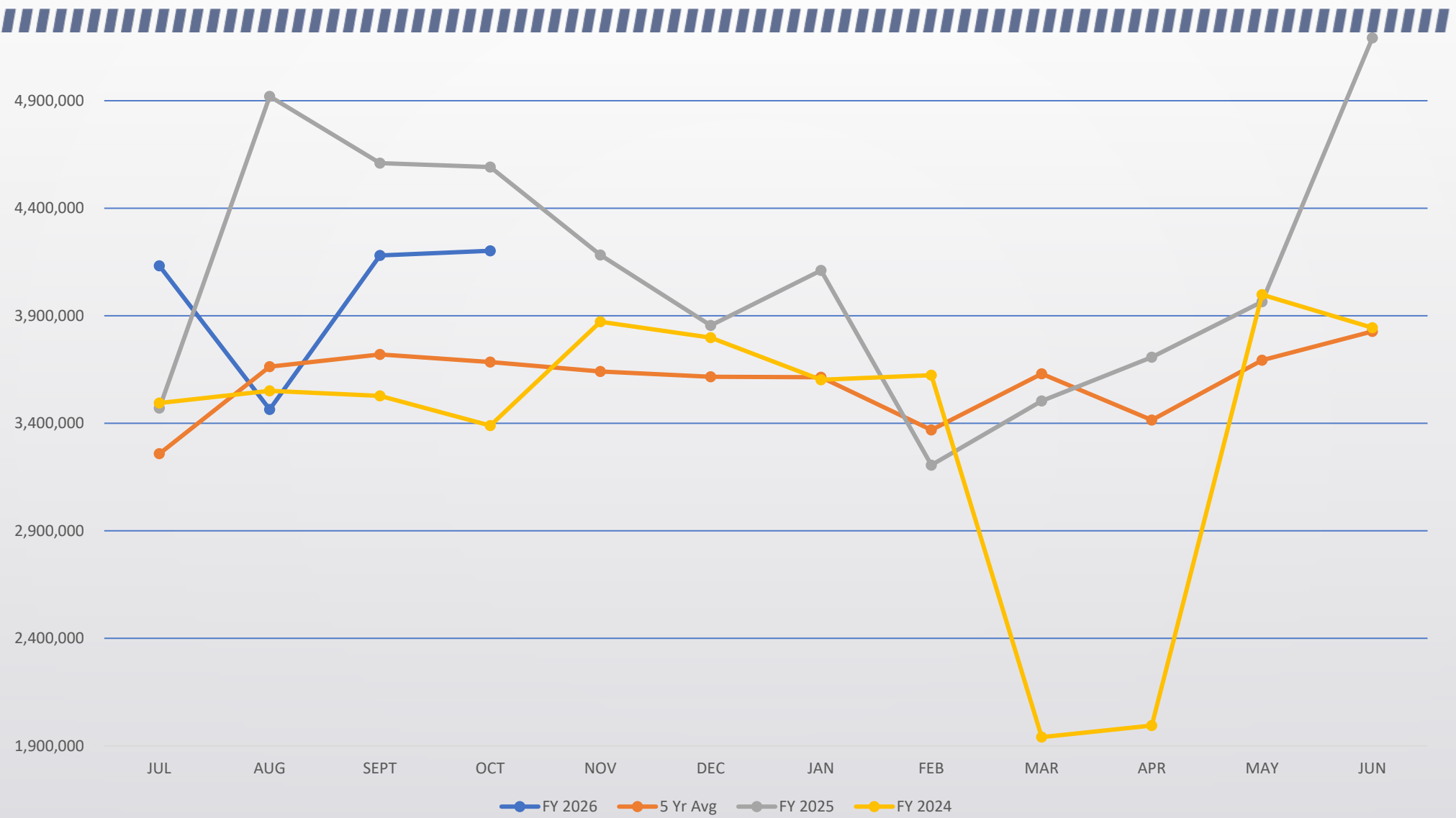
Clinic Visits by Practitioner

19

	Month to Date		Year to Date	
	CY	PY	CY	PY
General & Oncology Surgery				
Agle, Steven MD	67	60	252	222
King, Shannon NP	92	77	332	354
TOTAL	159	137	584	576
MCFHC				
Corbin, Justin MD	-	706	235	1,505
Knight, Lauren MD	78	-	334	-
Pack, Chance MD	258	-	391	-
Linley, Kelly PA	376	294	1,238	1,127
Strowd, Marciella NP	-	364	-	1,128
Cash, Charlotte NP	251	340	974	1,254
Hildalgo, Griselda NP	286	309	1,088	677
Stephens, Margaret NP- PRN	232	101	839	327
	-	-	-	-
TOTAL	1,481	2,114	5,099	6,018
Foot Clinic				
Higgins, Eric P DO	223	233	796	964
Bone & Joint				
Riley, Renee MD	239	203	825	635
Warrillow, James PA	-	38	-	864
Agle, Trisha PA	228	255	499	488
Frasier, Shere	-	-	300	-
TOTAL	467	496	1,624	1,987
Internal Medicine				
Apolinario, Ralph, MD	298	305	1,208	1,133
Patel, Priyanka MD	172	244	795	941
Kelly Linley PA- PRN	-	-	22	-
Stevens, Margaret NP - PRN	-	-	-	-
TOTAL	470	549	2,025	2,074
OB/GYN				
Dielhmann, Stephanie , MD	119	127	474	513
Jester, Shaun DO	217	208	787	777
Mitchell, Jordan MD	236	333	1,058	1,137
Total	572	668	2,319	2,427
Adult Medicine				
Addo, Samuel MD	103	-	198	-
Bella, Gasmin MD	-	144	-	505
Trimble, Kori PA	199	212	872	708
Total	302	356	1,070	1,213
TOTAL VISITS	3,674	4,553	13,517	15,259

Cash Collections

20





Reports Attached

- Balance Sheet
- Income Statement

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 10/31/25**

	CURRENT OCT 2025	PRIOR FISCAL JUN 2025	PRIOR YEAR OCT 2024	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
ASSETS					
CURRENTS ASSETS:					
CASH AND MARKETABLE SECURITIES - UNRESTRICTED	16,932,442	15,719,752	13,121,889	1,212,690	3,810,552
CASH AND MARKETABLE SECURITIES - RESTRICTED	2,076,143	2,046,872	1,678,039	29,271	398,104
CASH AND CASH EQUIVALENTS:	19,008,584	17,766,624	14,799,928	1,241,960	4,208,656
PATIENT RECEIVABLES	24,568,332	24,302,968	26,881,374	265,364	(2,313,042)
PATIENT RECEIVABLE ALLOWANCES	(15,650,623)	(16,284,946)	(18,827,502)	634,323	3,176,879
PATIENT ACCOUNTS RECEIVABLE - NET	8,917,709	8,018,022	8,053,872	899,687	863,837
OTHER RECEIVABLES	1,669,087	361,724	729,314	1,307,363	939,773
INVENTORY	1,682,936	1,692,380	1,317,316	(9,444)	365,620
PREPAID EXPENSES	879,578	1,197,480	1,000,395	(317,903)	(120,817)
TOTAL OTHER CURRENT ASSETS	4,231,601	3,251,584	3,047,025	980,016	1,184,575
TOTAL CURRENT ASSETS	32,157,893	29,036,230	25,900,825	3,121,663	6,257,068
OTHER ASSETS:					
GASB 68 PENSION	4,462,213	4,462,213	2,509,905	0	1,952,308
GOODWILL	116,671	126,004	144,669	(9,333)	(27,998)
TOTAL OTHER ASSETS	4,578,884	4,588,217	2,654,575	(9,333)	1,924,310
LAND, BUILDINGS AND EQUIPMENT:					
LAND & IMPROVEMENTS	4,720,844	4,720,844	4,720,844	0	0
BUILDING & IMPROVEMENTS	41,558,552	41,543,731	41,494,444	14,821	64,108
FIXED EQUIPMENT	1,076,949	1,011,849	973,969	65,100	102,980
MAJOR MOVABLE EQUIPMENT	15,729,501	15,655,703	15,008,889	73,798	720,612
CONSTRUCTION IN PROGRESS	11,857,925	11,662,079	11,565,582	195,846	292,344
TOTAL LAND, BUILDING & EQUIPMENT	74,943,770	74,594,205	73,763,727	349,565	1,180,043
ACCUMULATED DEPRECIATION	(29,530,254)	(28,329,784)	(25,964,746)	(1,200,470)	(3,565,508)
LAND, BUILDINGS & EQUIPMENT - NET	45,413,517	46,264,421	47,798,982	(850,905)	(2,385,465)
TOTAL ASSETS	82,150,294	79,888,868	76,354,381	2,261,426	5,795,913

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 10/31/25**

	CURRENT OCT 2025	PRIOR FISCAL JUN 2025	PRIOR YEAR OCT 2024	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
ACCOUNTS PAYABLE	934,172	1,167,042	1,222,700	232,869	288,528
PAYROLL & TAXES PAYABLE	3,090,355	3,094,627	2,805,434	4,273	(284,921)
OTHER CURRENT LIABILITIES	390,215	304,343	578,502	(85,872)	188,287
TOTAL CURRENT LIABILITIES	4,414,742	4,566,012	4,606,636	151,270	191,894
LONG TERM LIABILITIES - NOTES PAYABLE	32,432,997	32,298,711	31,985,311	(134,286)	(447,686)
LONG TERM LIABILITIES/DEBT	32,432,997	32,298,711	31,985,311	(134,286)	(447,686)
FUND BALANCE:					
FUND BALANCE/RETAINED EARNINGS	20,932,933	20,932,933	20,932,933	0	0
EXCESS REV OVER EXP	24,369,622	22,091,212	18,829,501	(2,278,410)	(5,540,121)
TOTAL FUND BALANCE, END OF PERIOD	45,302,555	43,024,145	39,762,434	(2,278,410)	(5,540,121)
TOTAL LIABILITIES AND FUND BALANCE	82,150,294	79,888,868	76,354,381	(2,261,426)	(5,795,913)

Fiscal Calendar JULJUN

Moore County Hospital District Income Statement
OCT 2025

	MTD Actual	Month To Date MTD Bud	Bud Var	MTD PY	PY Var	YTD Act	Year To Date YTD Bud	Bud Var	YTD PY	PY Var
Gross Revenue:										
Inpatient Revenue	1,708,211	1,800,029	91,818	1,615,946	(92,265)	5,985,158	7,227,228	1,242,070	7,263,033	1,277,875
Outpatient Revenue	8,297,555	8,497,835	200,280	8,617,594	320,040	31,104,260	33,301,122	2,196,862	32,320,781	1,216,521
Total Gross Patient Rev	10,005,766	10,297,864	292,098	10,233,541	227,775	37,089,418	40,528,350	3,438,932	39,583,814	2,494,396
Deductions from Revenue:										
Medicare	1,585,120	1,554,135	30,985	1,435,758	149,363	6,019,921	6,116,465	(96,544)	6,163,368	(143,447)
Medicaid	1,120,860	744,463	376,397	1,107,135	13,725	3,342,376	2,929,915	412,461	2,550,012	792,364
Blue Cross	1,176,398	1,264,270	(87,872)	1,000,914	175,484	4,715,270	4,975,668	(260,398)	3,445,631	1,269,639
Commercial & HMO/PPO	576,562	752,774	(176,213)	728,141	(151,580)	1,989,920	2,962,624	(972,704)	2,952,390	(962,470)
Indigent & Charity W/O	350,229	1,113,078	(762,849)	468,555	(118,326)	1,596,837	4,380,637	(2,783,800)	1,408,425	188,412
Other	413,907	330,328	83,579	249,419	164,488	1,250,653	1,300,040	(49,387)	1,209,079	41,574
Ttl Deduct From Revenue	5,223,076	5,759,048	(535,972)	4,989,922	233,154	18,914,978	22,665,349	(3,750,371)	17,728,906	1,186,073
Net Patient Care Rev	4,782,690	4,538,816	243,874	5,243,618	(460,928)	18,174,440	17,863,001	311,439	21,854,909	(3,680,469)
Bad Debt W/O & AFDA	451,489	294,661	156,828	1,109,923	(658,434)	1,394,593	1,159,671	234,922	4,882,868	(3,488,276)
Net Pat Rev less Bad Debt	4,331,201	4,244,155	87,046	4,133,695	197,506	16,779,847	16,703,330	76,517	16,972,040	(192,193)
Other Operating Rev	2,466,307	328,736	(2,137,571)	302,073	(2,164,234)	6,122,542	4,931,207	(1,191,335)	2,304,771	(3,817,771)
Net Operating Revenue	6,797,508	4,572,891	2,224,617	4,435,769	2,361,740	22,902,389	21,634,537	1,267,852	19,276,811	3,625,578
Operating Expenses:										
Salaries & Wages	2,638,967	2,581,150	57,817	2,474,278	164,690	10,249,772	9,975,131	274,641	9,535,542	714,230
Employee Benefits	482,831	487,716	(4,885)	443,449	39,382	2,014,808	1,882,035	132,773	1,711,223	303,585
Physician Fees	267,817	439,193	(171,376)	405,381	(137,563)	1,298,768	1,805,497	(506,729)	1,674,852	(376,083)
Other Fees	442,334	436,931	5,403	433,075	9,259	1,683,977	1,735,479	(51,502)	1,724,404	(40,427)
Supplies	463,102	539,339	(76,237)	439,135	23,967	1,816,412	2,168,992	(352,580)	1,938,274	(121,862)
Repairs & Maintenance	59,452	63,522	(4,070)	56,188	3,264	382,842	220,707	162,135	210,218	172,624
Service Contracts	220,026	293,078	(73,052)	342,099	(122,073)	923,344	1,050,331	(126,987)	1,098,357	(175,013)
Utilities	68,117	62,913	5,204	61,358	6,759	292,530	339,515	(46,985)	334,925	(42,395)
Leases & Rentals	15,037	23,312	(8,275)	25,022	(9,986)	88,581	112,261	(23,680)	117,849	(29,268)
Other Expenses	71,142	78,983	(7,841)	83,893	(12,751)	129,865	190,788	(60,923)	226,862	(96,997)
Dues & Subscriptions	27,233	31,174	(3,941)	27,193	41	113,027	101,798	11,229	87,313	25,715
Travel/Education	20,128	23,908	(3,780)	18,409	1,720	110,770	95,900	14,870	84,044	26,726
Insurance	47,900	46,711	1,189	44,487	3,414	192,582	189,320	3,262	180,305	12,277
Total Operating Expense	4,824,087	5,107,930	(283,843)	4,853,967	(29,880)	19,297,279	19,867,754	(570,475)	18,924,166	373,112
EBITDA	1,973,422	(535,039)	2,508,461	(418,198)	2,391,620	3,605,110	1,766,783	1,838,327	352,645	3,252,465
Non Operating Expenses										
Depreciation/Amortizat	304,386	315,119	(10,733)	294,192	10,194	1,209,803	1,267,913	(58,110)	1,184,858	24,945
Interest Expense	75,866	74,552	1,314	74,552	1,314	303,839	298,208	5,631	298,208	5,631
Taxes	0	0	0	0	0	3,199	0	3,199	(251)	3,450
OPERATING MARGIN	1,593,170	(924,710)	2,517,880	(786,942)	2,380,112	2,088,270	200,662	1,887,608	(1,130,170)	3,218,440
Non Operating Revenue	70,042	21,338	(48,704)	13,944	(56,098)	190,141	265,845	75,704	273,250	83,109
Net Income (Loss)	1,663,212	(903,372)	2,566,584	(772,998)	2,436,209	2,278,410	466,507	1,811,903	(856,920)	3,135,331

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
21782 SHARPSBURG	1	0	0	0	0	0	0	0	0	1
27260 HIGH POINT	1	0	0	0	0	0	0	0	0	1
29440 MARYVILLE	0	0	0	0	0	1	0	0	0	1
33126 DORAL	0	0	0	0	0	0	1	0	0	1
33409 WEST PALM BCH	1	0	0	0	0	0	0	0	0	1
33991 MATLACHA ISLE	1	0	0	0	0	0	0	0	0	1
33993 MATLACHA	0	0	0	0	0	1	1	0	0	2
34465 PINE RIDGE	0	0	0	0	0	0	1	0	0	1
39648 SOUTH MCCOMB	0	0	0	0	0	0	1	0	0	1
48640 MIDLAND	1	0	0	0	0	0	0	0	0	1
48642 MIDLAND	1	0	0	0	0	0	0	0	0	1
59072 ROUNDUP	1	0	0	0	0	0	0	0	0	1
66503 MANHATTAN	1	0	0	0	0	0	0	0	0	1
67218 WICHITA	1	0	0	0	0	0	0	0	0	1
67846 GARDEN CITY	0	0	0	0	0	1	0	0	0	1
67951 HUGOTON	1	0	0	0	0	0	0	0	0	2
71360 KOLIN	0	0	0	0	0	0	1	0	0	1
71639 REEDVILLE	0	0	0	0	0	0	0	0	0	0
72613 BEAVER	0	0	0	0	0	0	0	0	0	1
72901 FORT SMITH	1	0	0	0	0	0	0	0	0	1
73701 NORTH ENID	0	0	0	0	0	1	0	0	0	1
73717 AVARD	0	0	0	0	0	1	0	0	0	1
73933 BOISE CITY	11	0	0	0	0	1	0	0	0	12
73939 GOODWELL	10	0	0	0	0	3	0	0	0	14
73942 GUYMON	30	4	2	0	2	11	6	0	0	57
73944 HARDESTY	2	0	0	0	0	1	0	0	0	3
73945 OPTIMA	1	0	0	0	0	0	0	0	0	3
73947 KEYES	3	1	0	0	1	1	2	0	0	8
73949 TEXHOMA	19	2	0	1	3	11	4	13	0	55
73960 TEXHOMA	2	0	0	0	0	0	3	0	0	5
74058 BLACKBURN	2	0	0	0	0	0	0	0	0	3
75068 LAKEWOOD VLG	0	0	0	0	0	1	1	0	0	2
75173 NEVADA	0	0	0	0	0	0	1	0	0	1
75216 DALLAS	1	0	0	0	0	0	0	0	0	1
75901 LUFKIN	1	0	0	0	0	1	0	0	0	2
75904 LUFKIN	0	0	0	0	0	0	2	0	0	2
76054 HURST	0	0	0	0	0	0	2	0	0	2
76448 EASTLAND	0	0	0	0	0	1	1	0	0	2
76861 MILES	0	0	0	0	0	1	0	0	0	1
77077 HOUSTON	1	0	0	0	0	0	0	0	0	1
77502 PASADENA	0	0	0	0	0	0	1	0	0	1

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
77960 FANNIN	1	0	0	0	0	0	0	0	0	1
78542 EDINBURG	0	0	0	0	0	0	1	0	0	1
79005 BOOKER	1	0	0	0	0	1	0	0	0	2
79007 PHILLIPS	21	0	0	0	0	11	2	0	0	34
79008 BORGER	1	0	0	0	1	0	1	0	0	4
79010 VALLE DE ORO	0	0	0	0	0	0	1	0	0	1
79011 BRISCOE	1	0	0	0	0	1	0	0	0	2
79013 CACTUS	441	6	6	0	10	205	94	61	0	829
79014 GLAZIER	0	0	0	0	0	0	1	0	0	1
79015 CANYON	6	0	0	0	0	0	1	0	0	7
79018 MASTERSON	15	0	0	0	0	6	0	7	0	29
79019 CLAUDE	2	0	0	0	0	0	0	0	0	2
79022 DALHART	280	4	0	0	5	104	26	23	1	454
79029 DUMAS	2,214	24	9	4	40	1,025	445	548	3	4,365
79029-2712	0	0	0	0	0	1	0	0	0	1
79029-3110	0	0	0	0	0	0	0	0	0	1
79029-5037	2	0	0	0	0	0	0	0	0	2
79029-6812	1	0	0	0	0	0	0	0	0	1
79033 FARNSWORTH	1	0	0	0	0	0	0	0	0	1
79035 FRIONA	1	0	0	0	0	0	0	0	0	1
79036 FRITCH	16	1	1	0	0	3	3	5	0	29
79040 GRUVER	25	0	0	0	1	13	6	0	0	46
79040-6626	2	0	0	0	0	1	0	0	0	3
79044 HARTLEY	55	2	2	0	0	17	7	5	0	88
79045 HEREFORD	4	0	0	0	0	0	0	0	0	4
79058 MASTERSON	1	1	0	0	0	1	2	0	0	5
79062 MORSE	2	0	0	0	0	1	0	0	0	3
79065 PAMPA	0	0	0	0	0	0	0	0	0	0
79068 PANHANDLE	2	0	0	0	0	1	1	0	0	4
79070 PERRYTON	14	0	0	0	0	2	0	1	0	18
79072 PLAINVIEW	0	0	0	0	0	1	0	0	0	1
79080 SKELLYTOWN	1	0	0	0	0	0	0	0	0	1
79081 SPEARMAN	33	0	0	0	0	9	3	1	0	49
79083 STINNETT	21	0	0	0	0	7	4	8	0	40
79084 STRATFORD	80	4	1	0	6	65	39	84	0	283
79084-0836	0	0	0	0	0	1	0	0	0	1
79086 SUNRAY	216	3	0	1	7	117	56	59	0	465
79087 TEXLINE	9	0	0	0	0	3	0	0	0	12
79095 WELLINGTON	0	0	0	0	0	0	1	0	0	1
79096 WHEELER	2	0	0	0	0	1	0	0	0	3
79101 AMARILLO	1	0	0	0	0	0	1	0	0	2

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
79102 AMARILLO	5	0	0	0	0	0	0	0	0	5
79103 AMARILLO	2	0	0	0	0	1	0	0	0	3
79104 AMARILLO	3	0	0	0	0	2	1	0	0	6
79105 AMARILLO	1	0	0	0	0	0	0	0	0	1
79106 AMARILLO	2	0	0	0	0	4	2	0	0	8
79107 AMARILLO	21	0	0	0	0	3	2	1	0	28
79108 AMARILLO	6	0	0	0	0	2	0	0	0	8
79109 AMARILLO	14	0	0	0	0	9	2	0	0	25
79110 AMARILLO	3	0	0	0	0	2	1	0	0	6
79118 TIMBERCRK CYN	9	0	0	0	0	2	0	0	0	12
79119 BUSHLAND	5	0	0	0	0	6	1	0	0	12
79121 AMARILLO	0	0	0	0	0	0	1	0	0	1
79124 BISHOP HILLS	1	0	0	0	0	0	0	0	0	1
79159 AMARILLO	1	0	0	0	0	0	0	0	0	1
79248 DUMONT	0	0	0	0	0	0	1	0	0	1
79347 MULESHOE	1	0	0	0	0	0	0	0	0	1
79604 ABILENE	0	0	0	0	0	0	1	0	0	1
81029 CAMPO	2	0	0	0	0	0	0	0	0	2
81212 BROOKSIDE	0	0	0	0	0	0	1	0	0	1
88008 SUNLAND PARK	1	0	0	0	0	0	0	0	0	1
88415 SENECA	3	0	0	0	0	0	0	0	0	3
88436 SEDAN	2	0	0	0	0	1	0	0	0	3
790293101	1	0	0	0	0	0	0	5	0	7
790840314	1	0	0	0	0	0	0	0	0	1
790841337	1	0	0	0	0	0	0	0	0	1
Total	3,651	52	21	6	76	1,666	736	821	4	7,134

Detailed Performance Report
Moore County Hospital (Collections)
Report Period Covering 10/01/2025 Through 10/31/2025

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							186					185	178,293
NOV 2022	361	324,153	278 Days	5,021	4	3,344	28	6,090	1.93	339	307,683	3	2,015
DEC 2022	305	467,284	313 Days	104	36	91,304	0	6,530	1.74	264	369,347	0	0
JAN 2023	215	207,700	294 Days	431	4	4,625	0	7,927	3.91	201	194,717	0	0
FEB 2023	379	389,131	275 Days	941	5	1,951	0	8,032	2.08	355	376,350	1	1,856
MAR 2023	392	437,270	287 Days	4,678	11	16,584	25	6,317	1.52	362	409,276	1	416
APR 2023	321	340,420	266 Days	4,055	77	151,530	50	13,016	7.04	225	167,743	2	4,076
Sub-Totals:	1,973	2,165,958	285 Days	15,230	137	269,337	103	47,912	2.55	1,746	1,825,115	7	8,363
MAY 2023	313	243,338	291 Days	1,832	7	12,859	0	7,920	3.46	285	216,178	2	4,549
JUN 2023	346	434,935	315 Days	1,270	1	341	50	4,747	1.10	332	426,848	2	1,729
JUL 2023	576	612,184	457 Days	15,469	18	14,398	9	33,817	5.81	503	548,077	3	423
AUG 2023	169	213,935	382 Days	1,968	3	5,166	28	12,977	6.28	149	192,610	2	1,215
SEP 2023	305	307,370	304 Days	12,551-	13	2,922	200	15,483	4.88	272	297,160	5	4,356
OCT 2023	360	378,647	320 Days	4,219	4	3,418	75	14,639	3.95	327	349,052	5	7,319
Sub-Totals:	2,069	2,190,409	356 Days	12,206	46	39,103	362	89,585	4.19	1,868	2,029,925	19	19,591
NOV 2023	356	402,359	315 Days	41,937	20	44,669	80	21,871	6.93	314	292,632	1	1,250
DEC 2023	214	260,521	386 Days	746	7	17,725	40	4,910	2.03	193	236,282	2	858
JAN 2024	266	468,845	296 Days	685	58	254,947	150	3,658	1.72	203	201,990	2	7,565
FEB 2024	346	279,802	327 Days	933	1	311	0	2,231	0.80	337	276,327	0	0
MAR 2024	366	366,110	296 Days	10,961	0	0	65	7,252	2.04	352	344,622	4	3,275
APR 2024	281	255,867	292 Days	25,539	0	0	80	15,937	6.92	254	200,488	5	13,903
Sub-Totals:	1,829	2,033,505	316 Days	80,802	86	317,652	415	55,858	3.42	1,653	1,552,343	14	26,850
MAY 2024	432	674,934	277 Days	352,967	5	2,984	50	5,387	1.69	293	309,330	4	4,265
JUN 2024	434	732,393	270 Days	346,651	0	0	0	3,133	0.81	309	382,609	0	0
JUL 2024	263	254,014	329 Days	1,514-	1	111	175	7,286	2.85	251	247,373	4	758
AUG 2024	264	235,669	293 Days	1,207	0	0	100	8,803	3.75	249	224,308	2	1,352
SEP 2024	269	245,787	313 Days	3,402-	2	271	100	7,083	2.85	254	236,930	4	4,905
OCT 2024	248	275,157	308 Days	3,748	0	0	2,000	4,640	1.71	236	264,495	6	2,275
Sub-Totals:	1,910	2,417,954	294 Days	699,658	8	3,366	2,425	36,331	2.12	1,592	1,665,044	20	13,555
NOV 2024	197	189,331	438 Days	592	1	3,678	100	4,922	2.66	0	0	187	180,139
DEC 2024	141	143,087	467 Days	4,396	1	601	0	828	0.60	0	0	137	137,262
JAN 2025	129	155,238	505 Days	18,461	0	0	75	7,797	5.70	0	0	125	128,981
FEB 2025	58	44,824	506 Days	1,272	0	0	0	670	1.54	0	0	53	42,882
MAR 2025	98	122,167	516 Days	7,501	0	0	0	3,895	3.40	0	0	95	110,771
APR 2025	30	39,481	621 Days	1,262-	0	0	100	1,687	4.14	0	0	30	39,056
Sub-Totals:	653	694,128	484 Days	30,960	2	4,279	275	19,798	3.00	0	0	627	639,091
MAY 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2025	255	447,412	750 Days	50	0	0	175	848	0.19	0	0	255	446,514
JUL 2025	11	10,294	1000 Days	0	1	2,086	0	20	0.24	0	0	10	8,188
AUG 2025	9	7,665	792 Days	50	0	0	246	317	4.16	0	0	9	7,298
SEP 2025	105	147,869	853 Days	0	0	0	468	518	0.35	0	0	104	147,351
OCT 2025	18	47,081	1239 Days	0	0	0	954	954	2.03	0	0	17	46,126
Sub-Totals:	398	660,320	807 Days	100	1	2,086	1,843	2,656	0.40	0	0	395	655,477
Grand Total	8,832	10,162,275	348 Days	838,956	280	635,824	5,608	252,141		6,859	7,072,426	1,267	1,541,220
Current Net Rate Is 5.11% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)													

Detailed Performance Report**Moore County Physicians (Collections)****Report Period Covering 10/01/2025 Through 10/31/2025**

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							0					6	1,516
NOV 2022	291	38,446	268 Days	0	3	748	0	103	0.27	286	37,594	0	0
DEC 2022	197	29,691	288 Days	0	2	883	0	921	3.20	192	27,887	0	0
JAN 2023	159	24,091	302 Days	0	1	81	0	154	0.64	157	23,857	0	0
FEB 2023	177	28,506	288 Days	0	1	89	0	0	0.00	176	28,417	0	0
MAR 2023	234	42,130	277 Days	1,356	2	1,327	0	0	0.00	232	39,447	0	0
APR 2023	256	33,111	299 Days	0	1	35	0	376	1.14	251	32,700	0	0
Sub-Totals:	1,314	195,975	285 Days	1,356	10	3,163	0	1,554	0.81	1,294	189,903	0	0
MAY 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2023	308	51,471	281 Days	0	3	2,401	0	267	0.54	301	48,803	0	0
JUL 2023	346	61,295	295 Days	0	4	981	0	2,625	4.35	337	57,689	0	0
AUG 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
SEP 2023	305	56,864	302 Days	0	7	1,081	0	198	0.35	296	55,585	0	0
OCT 2023	367	42,955	259 Days	0	1	36	0	316	0.74	364	42,603	0	0
Sub-Totals:	1,326	212,584	283 Days	0	15	4,499	0	3,405	1.64	1,298	204,680	0	0
NOV 2023	183	31,275	320 Days	0	0	0	0	88	0.28	182	31,187	0	0
DEC 2023	72	13,013	291 Days	0	0	0	0	0	0.00	72	13,013	0	0
JAN 2024	111	14,597	306 Days	0	0	0	0	164	1.12	108	14,433	0	0
FEB 2024	217	65,328	304 Days	0	0	0	0	174	0.27	214	65,155	0	0
MAR 2024	280	46,958	314 Days	0	1	71	0	531	1.13	278	46,357	0	0
APR 2024	276	49,636	328 Days	0	0	0	0	878	1.77	271	48,758	0	0
Sub-Totals:	1,139	220,807	314 Days	0	1	71	0	1,834	0.83	1,125	218,902	0	0
MAY 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2024	153	25,340	316 Days	0	0	0	0	162	0.64	151	25,179	0	0
JUL 2024	132	21,371	306 Days	0	0	0	0	29	0.13	131	21,342	0	0
AUG 2024	171	27,039	307 Days	0	0	0	0	0	0.00	171	27,039	0	0
SEP 2024	186	29,074	323 Days	0	1	24	0	0	0.00	185	29,050	0	0
OCT 2024	150	23,287	397 Days	0	1	10	0	90	0.39	149	23,187	0	0
Sub-Totals:	792	126,111	329 Days	0	2	34	0	280	0.22	787	125,796	0	0
NOV 2024	109	12,168	360 Days	0	1	280	0	0	0.00	0	0	108	11,888
DEC 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JAN 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
FEB 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
MAR 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
APR 2025	210	49,186	535 Days	0	0	0	0	88	0.18	0	0	208	49,098
Sub-Totals:	319	61,354	475 Days	0	1	280	0	88	0.14	0	0	316	60,986
MAY 2025	21	2,115	533 Days	0	0	0	0	0	0.00	0	0	21	2,115
JUN 2025	110	22,677	585 Days	0	0	0	0	0	0.00	0	0	110	22,677
JUL 2025	76	14,116	696 Days	0	0	0	0	0	0.00	0	0	76	14,116
AUG 2025	76	10,645	705 Days	0	1	59	0	0	0.00	0	0	75	10,586
SEP 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
OCT 2025	32	14,785	901 Days	0	0	0	0	0	0.00	0	0	32	14,785
Sub-Totals:	315	64,337	669 Days	0	1	59	0	0	0.00	0	0	314	64,278
Grand Total	5,205	881,168	333 Days	1,356	30	8,106	0	7,161		4,504	739,281	636	126,780

Current Net Rate Is 0.00% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)