

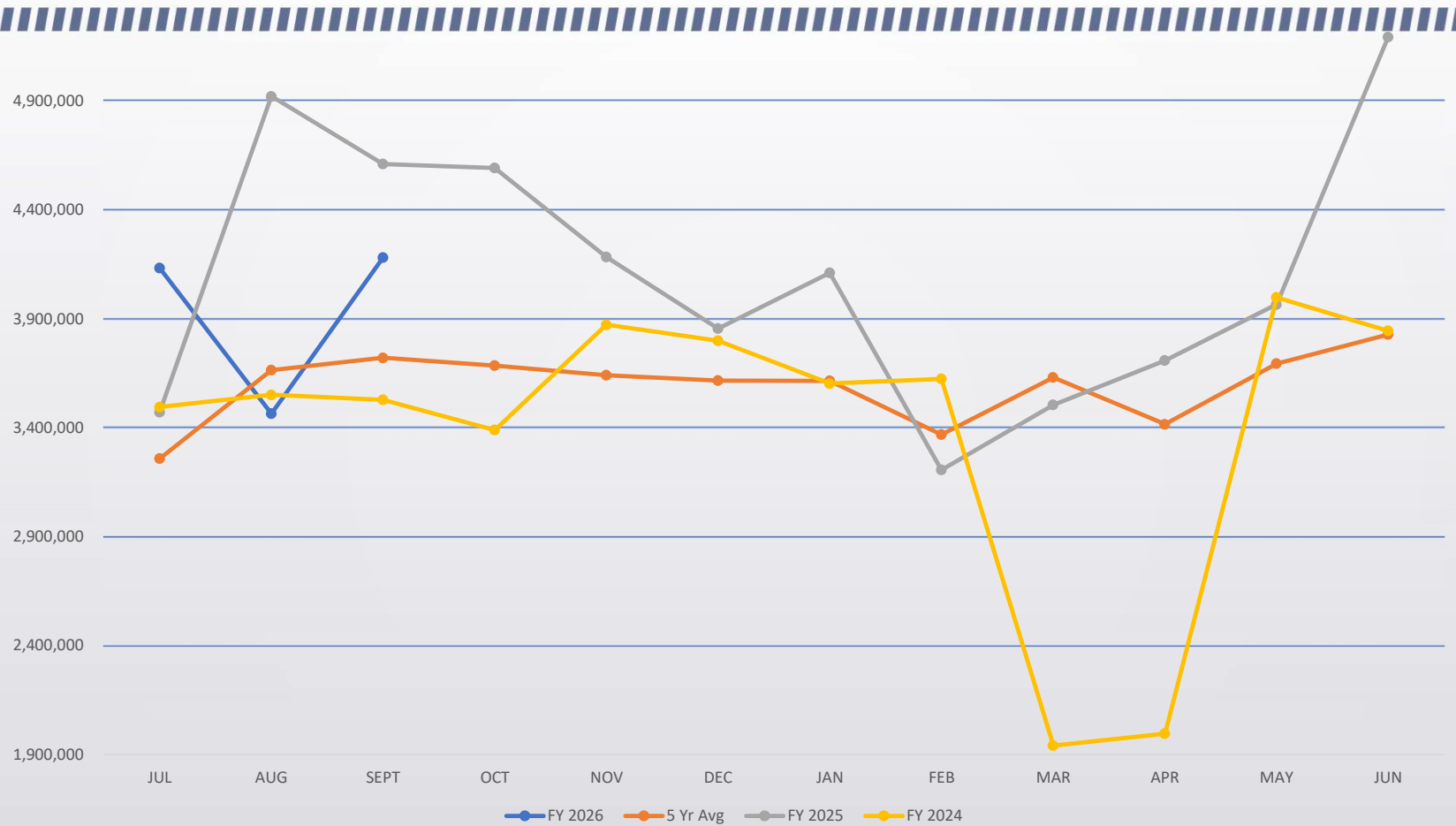
Clinic Visits by Practitioner

19

	Month to Date		Year to Date	
General & Oncology Surgery	CY	PY	CY	PY
Agle, Steven MD	65	43	185	162
King, Shannon NP	89	81	240	277
TOTAL	154	124	425	439
MCFHC				
Corbin, Justin MD	-	262	235	799
Knight, Lauren MD	111	-	133	-
Linley, Kelly PA	84	287	256	833
Strowd, Marciella NP	256	222	862	764
Cash, Charlotte NP	295	291	723	914
Hildalgo, Griselda NP	327	227	802	368
Stephens, Margaret NP- PRN	253	88	607	226
	-	-	-	-
TOTAL	1,326	1,377	3,618	3,904
Foot Clinic				
Higgins, Eric P DO	214	240	573	731
Bone & Joint				
Riley, Renee MD	179	170	586	432
Warrillow, James PA	-	255	-	826
Agle, Trisha PA	141	104	271	233
Frasier, Shere	-	-	300	-
TOTAL	320	529	1,157	1,491
Internal Medicine				
Apolinario, Ralph, MD	286	322	910	828
Patel, Priyanka MD	214	237	623	697
Kelly Linley PA- PRN	-	-	22	-
Stevens, Margaret NP - PRN	-	-	-	-
TOTAL	500	559	1,555	1,525
OB/GYN				
Dielhmann, Stephanie, MD	120	135	355	386
Jester, Shaun DO	154	186	570	569
Mitchell, Jordan MD	279	240	822	804
Total	553	561	1,747	1,759
Adult Medicine				
Addo, Samuel MD	92	-	95	-
Bella, Gasmin MD	-	116	-	361
Trimble, Kori PA	229	173	673	496
Total	321	289	768	857
TOTAL VISITS	3,388	3,679	9,843	10,706

Cash Collections

20





Reports Attached

- Balance Sheet
- Income Statement

**Moore County Hospital District
Balance Sheet
FY 2026**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Assets:													
Current Assets:													
Cash	17,454,539	15,280,772	16,238,522										
Marketable Securities	2,047,981	2,047,998	2,062,920										
Total Cash & Cash Equiv	19,502,520	17,328,771	18,301,442	-	-	-	-	-	-	-	-	-	
Patient A/R	24,100,960	25,059,641	23,520,736										
A/R Allowances	(16,271,863)	(16,718,018)	(14,766,185)										
Net Patient A/R	7,829,097 32.5%	8,341,623 33.3%	8,754,552 37.2%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	
Other Assets:													
Other Receivables	553,111	493,609	467,026										
Inventory	1,701,683	1,677,990	1,685,964										
Prepays	1,423,525	1,079,265	980,644										
Total Other Current Assets	3,678,319	3,250,865	3,133,634	-	-	-	-	-	-	-	-	-	
Total Current Assets	31,009,936	28,921,258	30,189,628	-	-	-	-	-	-	-	-	-	
Other Assets	4,585,884	4,583,550	4,581,217										
Property, Plant & Equip	74,713,620	74,891,331	74,923,604										
Accum Deprec	(28,629,603)	(28,927,873)	(29,228,200)										
Net Property, Plant & Equip	46,084,016	45,963,458	45,695,404	-	-	-	-	-	-	-	-	-	
Totals Assets	81,679,836	79,468,267	80,466,248	-	-	-	-	-	-	-	-	-	
Current Liabilities:													
A/P	1,457,423	1,218,614	1,329,475										
Payroll & Taxes Payable	3,344,058	2,544,453	2,741,834										
Other Current Liabilities	390,987	472,812	394,009										
Total Current Liabilities	5,192,468	4,235,878	4,465,318	-	-	-	-	-	-	-	-	-	
Long Term Liabilities/Debt	32,371,608	32,294,113	32,361,587										
Fund Balance	44,115,760	42,938,276	43,639,344										
Total Liabilities & Fund Balance	81,679,836	79,468,267	80,466,248	-	-	-	-	-	-	-	-	-	
Days Cash on Hand	122.10	103.94	107.03	-	-	-	-	-	-	-	-	-	
Current Ratio	5.97	6.83	6.76	-	-	-	-	-	-	-	-	-	
Average Age of Plant	745.80	1,507.13	2,284.17	-	-	-	-	-	-	-	-	-	
Average Payment Period	18.42	14.75	15.17	-	-	-	-	-	-	-	-	-	
Debt to Equity Ratio	42.32%	42.93%	42.58%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Debt Service Coverage (ytd)	55.48	5.18	10.10	-	-	-	-	-	-	-	-	-	
Principal Payments	-	-	-	-	-	-	-	-	-	-	-	-	
Net a/r as a % of gross a/r	32.48%	33.29%	37.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Annualized factors													
Number of months - actual	1	2	3	4	5	6	7	8	9	10	11	12	12
Number of months - annual	12	12	12	12	12	12	12	12	12	12	12	12	12
No. of days in month	31	31	30	31	30	31	31	28	31	30	31	30	

Moore County Hospital District
Balance Sheet
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
Cumulative no. of days	31	62	92	123	153	184	215	243	274	304	335	365	365
Operating Expenses	4484404	4906607	5082181	0	0	0	0	0	0	0	0	0	20,654,814
Salaries and Wages	2454926	2664642	2491236	0	0	0	0	0	0	0	0	0	7610804
Depreciation Expense	3199	0	0	0	0	0	0	0	0	0	0	0	4,799
Bad Debts	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest Expense	302153	300603	302661	0	0	0	0	0	0	0	0	0	1,358,126
Taxes	75080	76495	76399	0	0	0	0	0	0	0	0	0	341,961
Total Margin	1091615	-1177484	701068	0	0	0	0	0	0	0	0	0	3,363,774
Month costs for:													
Days cash on hand	4858438	5283705	5461241	0	0	0	0	0	0	0	0	0	22354900.5
Debt service coverage	1396967	520086	1523815	1523815	1523815	1523815	1523815	1523815	1523815	1523815	1523815	1523815	6250512.88
Average Payment period	2406711	2619063	2970005	0	0	0	0	0	0	0	0	0	14744096.5
Annualized costs for:													
Days cash on hand	58301256	60852858	62413536	46810152	37448121.6	31206768	26748658.29	23405076	20804512	18724060.8	17021873.45	15603384	1,862,908
Debt service coverage	16763604	3120516	6095260	4571445	3657156	3047630	2612254.286	2285722.5	2031753.333	1828578	1662343.636	1523815	6250512.88
Average Payment Period	28880532	30154644	31983116	23987337	19189869.6	15991558	13707049.71	11993668.5	10661038.67	9594934.8	8722668	7995779	
Calculation of:													
Days cash on hand	122.10	103.94	107.03	-	-	-	-	-	-	-	-	-	
Debt service coverage	55.5	5.2	10.1	15.1	4.0	3.4	2.9	2.5	3.4	6.0	#DIV/0!	#DIV/0!	0.0
Average Payment Period	18.42	14.75	15.17	-	-	-	-	-	-	-	-	-	

EQUITY FINANCING	37.97%	36.39%	37.52%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
CASH FLOW to TOTAL DEBT	48.04%	-48.44%	14.62%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

MCHD
Cash Accounts
As of September 30, 2025

Unrestricted Funds

Investment		Balance	Interest Rate	Maturity Date
Operating Account	HSB	1,955,925.16	0.2000%	
Accounts Receivable	HSB	4,989.58	0.2000%	
MAAS Accounts Payable	HSB	176,524.24	0.2000%	
Legacy Accounts Payable	HSB	1,039.27	0.2000%	
Accounts Payable MAAS	HSB	63,170.62	0.2000%	
Payroll Account	HSB	1,110.68	0.0500%	
Money Market Account	HSB	9,323,073.73	3.1000%	
Moore County Physician Group	HSB	47,515.45	0.0200%	
Operating CD - 3013000611	FSBS	1,853,008.00	4.4200%	03/24/26
Operating CD - 800048513	HSB	654,785.87	4.4800%	12/27/25
Operating CD -	FSBS	1,755,139.00	4.7000%	04/10/26
Operating CD -	FSBS	110,578.00	4.7000%	04/10/26
Petty Cash		4,445.05		
Total Unrestricted Funds		15,951,304.65		
Administrative Restricted Funds				
Hospital Construction Account	HSB	261,062.58		
Health Insurance Checking Account	HSB	53,202.00	0.0500%	
Hospice Patient Care Checking	HSB	114,617.64	0.0500%	
Hospice Volunteer Checking	HSB	12,260.08	0.0500%	
Hall Medford Scholarship Fund	HSB	69,955.70	0.0500%	
ER Education Fund	HSB	-	0.0500%	
MNRC Patient Activity Fund	HSB	3,559.34	0.0500%	
Catch A Falling Star Checking Account	HSB	2,861.87	0.0500%	
CD 2018 BOND RESERVE FUND	HSB	525,102.15	4.4800%	12/27/25
CD 2020 BOND RESERVE FUND	HSB	784,350.55	4.4800%	12/27/25
CD TEXAS MUTUAL	HSB	15,784.90	5.4500%	
CD HOSPICE - 3013000603	FSBS	116,724.00	4.4200%	03/24/26
SELF INSURANCE TRUST FUND HSB#6230	HSB	341,592.00		
Total Administrative Restricted Funds		2,301,072.81		
Grand Total		\$ 18,252,377.46		

Jeff Turner, CEO

Date

John Sharp, CFO

Date

Katelyn Salcido, Controller

Date

For the Internal Use of Management only

MCHD
Hospice Accounts
As of September 30, 2025

Investment	Bank	Balance	Interest Rate	Maturity Date	
Hospice Patient Care Checking	HSB	114,617.64	0.0500%	N/A	
Hospice Volunteer Checking	HSB	12,260.08	0.0500%	N/A	
CD HOSPICE - 594	FSBS	116,724.00	4.4200%	03/24/26	

TOTAL: 243,601.72

Jeff Turner, CEO

Date

John Sharp, CFO

Date

Katelyn Salcido, Controller

Date

**Moore County Hospital District
Total P&L Analysis
FY 2026**

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Inpatient Revenue	1,012,146	1,108,239	1,688,674	-	-	-	-	-	-	-	-	-	3,809,059
Outpatient Revenue	7,099,276	7,467,877	8,154,757	-	-	-	-	-	-	-	-	-	22,721,910
Nursing Home Revenue	145,275	162,165	160,448	-	-	-	-	-	-	-	-	-	467,888
Home Health Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Hospice Revenue	19,751	33,383	31,661	-	-	-	-	-	-	-	-	-	84,795
Total Patient Revenue	8,276,448	8,771,664	10,035,540	-	-	-	-	-	-	-	-	-	27,083,652
Deductions from Revenue, % of Gross Revenue Hospital w/1-100 beds** 3rd Qtr 2004	45.8%	48.8%	56.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	50.6%
													51.5%
Total Operating Expenses	4,484,404	4,906,607	5,082,181	-	-	-	-	-	-	-	-	-	14,473,192
Labor & Benefit expense	2,901,609	3,072,898	3,168,274	-	-	-	-	-	-	-	-	-	9,142,781
Supply costs	447,170	588,386	641,144	-	-	-	-	-	-	-	-	-	1,676,700
Patient Days - Hospital (excl nursery)	144	162	202	-	-	-	-	-	-	-	-	-	508
Resident Days	1,034	1,023	1,011	-	-	-	-	-	-	-	-	-	3,068
Discharges (excl nursery)	51	62	69	-	-	-	-	-	-	-	-	-	182
Adjusted Patient Days - Hospital	1,178	1,282	1,200	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	3,612
Adjusted Discharges - Hospital	417	491	410	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	1,294
Paid Hours	60,029.4	62,095.6	59,708.1										181,833.1
Worked Hours	52,923.3	56,505.6	53,636.3										163,065.3
OT %	4.07%	3.25%	4.11%										
Paid FTEs	339.9	351.6	349.2	-	-	-	-	-	-	-	-	-	87.4
Worked FTEs	299.7	320.0	313.7	-	-	-	-	-	-	-	-	-	78.4
Worked to Paid Ratio	88.16%	91.00%	89.83%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	89.68%
Revenue per Patient Day													
IP	7,028.79	6,840.98	8,359.77	-	-	-	-	-	-	-	-	-	7,498.15
OP	49,300.53	46,098.01	40,370.08	-	-	-	-	-	-	-	-	-	44,728.17
Nursing Home	140.50	158.52	158.70	-	-	-	-	-	-	-	-	-	152.51
Costs Per Patient Day													
Total	31,141.69	30,287.70	25,159.31	-	-	-	-	-	-	-	-	-	28,490.54
Labor & Benefits	20,150.06	18,968.51	15,684.52	-	-	-	-	-	-	-	-	-	17,997.60
Labor & Benefits PER FTE	8,536.22	8,739.33	9,073.73	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	104,574.79
Supplies	3,105.35	3,632.01	3,173.98	-	-	-	-	-	-	-	-	-	3,300.59
Costs as a % of Gross Revenue													
Total	54.18%	55.94%	50.64%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	53.44%
Labor & Benefits	35.06%	35.03%	31.57%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	33.76%
Supplies	5.40%	6.71%	6.39%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	6.19%
Per Cent Occupancy	9.88%	11.12%	14.33%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	2.96%
S&P	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	62.00%	64.84%	64.84%	
Per 2005 Igenix, Inc.													
Proprietary	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	54.20%	53.50%	53.50%	
Not-for-Profit	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	54.60%	53.50%	53.50%	
Government	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	39.80%	53.50%	53.50%	
Average Daily Census	4.65	5.23	6.73	-	-	-	-	-	-	-	-	-	1.39

Moore County Hospital District
Total P&L Analysis
FY 2026

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Average Length of Stay	3.00	2.53	3.01	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	2.84
Net Operating Revenue per Adjusted Patient Discharge	\$ 10,758.00	\$ 9,159.99	\$ 10,755.21	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 10,348.48
Total Expenses per Adjusted Patient Discharge	\$ 10,753.10	\$ 9,998.64	\$ 12,393.85	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	\$ 11,184.16

MCHD
Statement of Cash Flows
For The Period Ending

Current Mo. Ended 30-Sep-25	YTD 30-Sep-25
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Cash flows from operating activities

Cash received from patients and third party payers	\$ 4,181,034	\$ 11,777,979
Other receipts and payments from operations (net)	1,579,748	3,732,031
Cash paid to suppliers	(1,648,517)	(3,585,487)
Cash paid to employees	(2,491,236)	(9,681,321)
Cash paid for employee benefits and payroll taxes	(677,038)	(1,531,977)

Net cash provided by (used by) operations

943,991	711,225
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Cash flows from investment activities

Investment earnings (interest)	43,532	87,532
Purchase of noncash investments	-	-
Proceeds from the sale of investments	-	-

Net cash provided by (used by) investing activities

43,532	87,532
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Cash flows from capital and related financing activities

Property taxes restricted for capital activities	-	-
Proceeds from the issuance of long-term debt and bonds payable	-	-
Proceeds from capital grants	-	-
Principal payments on long-term debt and notes payable	-	-
Interest payments on long-term debt and notes payable	-	-
Purchase of capital assets	(32,273)	(329,399)

Net cash provided by (used by) capital and related financing activities

(32,273)	(329,399)
----------	-----------

Cash flows from noncapital financing activities

Property taxes used to support operations	17,346	44,303
Noncapital grants and contributions payments	-	21,081
Proceeds from the issuance of short-term debt and notes payable	-	-
Principal payments on short-term debt and notes payable	-	-
Interest payments on short-term debt and notes payable	-	-
Contributions to restricted investments-covid	-	-

Net cash provided by (used by) noncapital financing activities

17,346	65,384
--------	--------

Net increase (decrease) in cash and cash equivalents

972,596	534,743
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Cash balance, beginning of period

17,279,780	17,717,633
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Cash balance, end of period

\$ 18,252,377	\$ 18,252,377
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For the internal use of management only

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 09/30/25**

	CURRENT SEP 2025	PRIOR FISCAL JUN 2025	PRIOR YEAR SEP 2024	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
ASSETS					
CURRENTS ASSETS:					
CASH AND MARKETABLE SECURITIES - UNRESTRICTED	16,238,522	15,719,752	13,010,855	518,770	3,227,667
CASH AND MARKETABLE SECURITIES - RESTRICTED	2,062,920	2,046,872	1,676,336	16,048	386,584
CASH AND CASH EQUIVALENTS:	18,301,442	17,766,624	14,687,191	534,818	3,614,251
PATIENT RECEIVABLES	23,520,736	24,302,968	26,875,437	(782,232)	(3,354,701)
PATIENT RECEIVABLE ALLOWANCES	(14,766,185)	(16,284,946)	(18,458,722)	1,518,762	3,692,537
PATIENT ACCOUNTS RECEIVABLE - NET	8,754,552	8,018,022	8,416,715	736,530	337,836
OTHER RECEIVABLES	467,026	361,724	215,026	105,302	252,001
INVENTORY	1,685,964	1,692,380	1,340,135	(6,417)	345,829
PREPAID EXPENSES	980,644	1,197,480	1,181,791	(216,837)	(201,147)
TOTAL OTHER CURRENT ASSETS	3,133,634	3,251,584	2,736,951	(117,951)	396,682
TOTAL CURRENT ASSETS	30,189,628	29,036,230	25,840,858	1,153,397	4,348,770
OTHER ASSETS:					
GASB 68 PENSION	4,462,213	4,462,213	2,509,905	0	1,952,308
GOODWILL	119,004	126,004	147,002	(7,000)	(27,998)
TOTAL OTHER ASSETS	4,581,217	4,588,217	2,656,908	(7,000)	1,924,310
LAND, BUILDINGS AND EQUIPMENT:					
LAND & IMPROVEMENTS	4,720,844	4,720,844	4,720,844	0	0
BUILDING & IMPROVEMENTS	41,558,552	41,543,731	41,494,444	14,821	64,108
FIXED EQUIPMENT	1,076,949	1,011,849	965,845	65,100	111,104
MAJOR MOVABLE EQUIPMENT	15,721,974	15,655,703	14,918,234	66,271	803,740
CONSTRUCTION IN PROGRESS	11,845,286	11,662,079	11,552,672	183,207	292,614
TOTAL LAND, BUILDING & EQUIPMENT	74,923,604	74,594,205	73,652,038	329,399	1,271,566
ACCUMULATED DEPRECIATION	(29,228,200)	(28,329,784)	(25,672,887)	(898,417)	(3,555,314)
LAND, BUILDINGS & EQUIPMENT - NET	45,695,404	46,264,421	47,979,151	(569,018)	(2,283,748)
TOTAL ASSETS	80,466,248	79,888,868	76,476,917	577,380	3,989,331

Fiscal Calendar JULJUN

**MOORE COUNTY HOSPITAL DISTRICT
STATEMENT OF FINANCIAL POSITION
PERIOD ENDING 09/30/25**

	CURRENT SEP 2025	PRIOR FISCAL JUN 2025	PRIOR YEAR SEP 2024	FISCAL YEAR VARIANCE	PRIOR YEAR VARIANCE
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
ACCOUNTS PAYABLE	1,329,475	1,167,042	1,178,704	(162,433)	(150,771)
PAYROLL & TAXES PAYABLE	2,741,834	3,094,627	2,467,831	352,793	(274,004)
OTHER CURRENT LIABILITIES	394,009	304,343	533,406	(89,666)	139,397
TOTAL CURRENT LIABILITIES	4,465,318	4,566,012	4,179,940	100,694	(285,378)
LONG TERM LIABILITIES - NOTES PAYABLE	32,361,587	32,298,711	31,761,545	(62,876)	(600,042)
LONG TERM LIABILITIES/DEBT	32,361,587	32,298,711	31,761,545	(62,876)	(600,042)
FUND BALANCE:					
FUND BALANCE/RETAINED EARNINGS	20,932,933	20,932,933	20,932,933	0	0
EXCESS REV OVER EXP	22,706,411	22,091,212	19,602,499	(615,199)	(3,103,912)
TOTAL FUND BALANCE, END OF PERIOD	43,639,344	43,024,145	40,535,432	(615,199)	(3,103,912)
TOTAL LIABILITIES AND FUND BALANCE	80,466,248	79,888,868	76,476,917	(577,380)	(3,989,331)

Fiscal Calendar JULJUN

Moore County Hospital District Income Statement
SEP 2025

	MTD Actual	Month To Date MTD Bud	Bud Var	MTD PY	PY Var	YTD Act	Year To Date YTD Bud	Bud Var	YTD PY	PY Var
Gross Revenue:										
Inpatient Revenue	1,849,122	2,084,800	235,678	1,896,990	47,868	4,276,947	5,427,199	1,150,252	5,647,087	1,370,140
Outpatient Revenue	8,186,418	7,965,261	(221,157)	7,892,896	(293,522)	22,806,705	24,803,287	1,996,582	23,703,187	896,482
Total Gross Patient Rev	10,035,540	10,050,061	14,521	9,789,886	(245,654)	27,083,652	30,230,486	3,146,834	29,350,274	2,266,622
Deductions from Revenue:										
Medicare	1,833,686	1,516,736	316,950	1,704,993	128,693	4,434,801	4,562,330	(127,529)	4,727,611	(292,810)
Medicaid	760,999	726,549	34,450	443,391	317,608	2,221,517	2,185,452	36,065	1,442,877	778,640
Blue Cross	1,337,845	1,233,846	103,999	874,761	463,084	3,538,872	3,711,398	(172,526)	2,444,717	1,094,155
Commercial & HMO/PPO	468,053	734,660	(266,607)	721,715	(253,661)	1,413,359	2,209,850	(796,491)	2,224,249	(810,891)
Indigent & Charity W/O	922,134	1,086,293	(164,159)	175,420	746,714	1,246,608	3,267,559	(2,020,951)	939,870	306,738
Other	302,575	322,379	(19,804)	310,288	(7,713)	836,746	969,712	(132,966)	959,660	(122,914)
Ttl Deduct From Revenue	5,625,292	5,620,463	4,829	4,230,567	1,394,725	13,691,903	16,906,301	(3,214,398)	12,738,984	952,919
Net Patient Care Rev	4,410,248	4,429,598	(19,350)	5,559,319	(1,149,072)	13,391,750	13,324,185	67,565	16,611,290	(3,219,541)
Bad Debt W/O & AFDA	(154,967)	287,571	(442,538)	1,116,599	(1,271,565)	943,104	865,010	78,094	3,772,945	(2,829,842)
Net Pat Rev less Bad Debt	4,565,214	4,142,027	423,187	4,442,720	122,494	12,448,646	12,459,175	(10,529)	12,838,345	(389,699)
Other Operating Rev	1,548,659	1,319,178	(229,481)	1,421,243	(127,417)	3,656,235	4,602,471	946,236	2,002,698	(1,653,537)
Net Operating Revenue	6,113,873	5,461,205	652,668	5,863,963	249,910	16,104,881	17,061,646	(956,765)	14,841,043	1,263,838
Operating Expenses:										
Salaries & Wages	2,491,236	2,411,912	79,324	2,303,518	187,718	7,610,804	7,393,981	216,823	7,061,264	549,540
Employee Benefits	677,038	530,289	146,749	482,150	194,889	1,531,977	1,394,319	137,658	1,267,774	264,203
Physician Fees	346,944	459,142	(112,198)	424,620	(77,676)	1,030,951	1,366,304	(335,353)	1,269,471	(238,520)
Other Fees	491,430	422,285	69,145	421,695	69,735	1,241,644	1,298,548	(56,904)	1,291,329	(49,685)
Supplies	478,492	517,173	(38,681)	423,864	54,628	1,353,310	1,629,653	(276,343)	1,499,139	(145,829)
Repairs & Maintenance	162,652	57,390	105,262	56,168	106,485	323,391	157,185	166,206	154,030	169,361
Service Contracts	215,161	232,231	(17,070)	218,096	(2,935)	703,318	757,253	(53,935)	756,258	(52,940)
Utilities	38,387	70,046	(31,659)	68,686	(30,299)	224,413	276,602	(52,190)	273,567	(49,154)
Leases & Rentals	27,253	27,842	(589)	10,862	16,391	73,545	88,949	(15,404)	92,827	(19,282)
Other Expenses	44,971	25,335	19,636	27,292	17,679	58,724	111,805	(53,081)	142,969	(84,246)
Dues & Subscriptions	28,959	18,556	10,403	16,234	12,724	85,794	70,624	15,170	60,120	25,674
Travel/Education	31,759	17,842	13,917	16,800	14,959	90,641	71,992	18,649	65,635	25,006
Insurance	47,900	46,711	1,189	44,487	3,414	144,682	142,609	2,073	135,818	8,864
Total Operating Expense	5,082,181	4,836,754	245,427	4,514,471	567,710	14,473,192	14,759,824	(286,632)	14,070,200	402,992
EBITDA	1,031,693	624,451	407,242	1,349,493	(317,800)	1,631,689	2,301,822	(670,133)	770,843	860,846
Non Operating Expenses										
Depreciation/Amortizat	302,661	316,390	(13,730)	295,463	7,198	905,416	952,794	(47,378)	890,666	14,750
Interest Expense	76,399	74,552	1,847	74,552	1,847	227,974	223,656	4,318	223,656	4,318
Taxes	0	0	0	0	0	3,199	0	3,199	(251)	3,450
OPERATING MARGIN	652,633	233,509	419,124	979,478	(326,845)	495,100	1,125,372	(630,272)	(343,228)	838,328
Non Operating Revenue	48,435	58,275	9,840	88,274	39,839	120,099	244,507	124,408	259,305	139,206
Net Income (Loss)	701,068	291,784	409,284	1,067,752	(366,684)	615,199	1,369,879	(754,680)	(83,923)	699,121

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
30188 MOUNTAIN PARK	2	0	0	0	0	1	0	0	0	3
67950 ELKHART	2	0	0	0	0	0	0	0	0	2
67951 HUGOTON	1	0	0	0	0	0	0	0	0	1
70986	1	0	0	0	0	0	0	0	0	1
73055 CENTRAL HIGH	0	0	0	0	0	0	1	0	0	1
73546 LOVELAND	1	0	0	0	0	0	0	0	0	1
73933 BOISE CITY	7	0	0	0	0	1	3	0	0	11
73937 FELT	1	0	0	0	0	0	0	0	0	1
73939 GOODWELL	11	1	0	0	0	3	1	0	0	16
73942 GUYMON	27	0	0	0	0	6	3	8	0	51
73945 OPTIMA	1	0	0	0	0	0	0	0	0	2
73947 KEYES	0	0	0	0	0	0	0	1	0	1
73949 TEXHOMA	12	2	0	0	4	9	11	9	0	47
73950 TURPIN	0	0	0	0	0	0	0	0	0	1
73960 TEXHOMA	4	1	1	0	0	3	2	0	0	11
73960-1102	0	0	0	0	0	1	0	0	0	1
74045 MARAMEC	0	0	0	0	0	0	1	0	0	1
74948 MULDROW	1	0	0	0	0	1	0	0	0	2
75033 FRISCO	3	0	0	0	0	1	0	0	0	4
75423 CELESTE	0	0	0	0	0	0	1	0	0	1
75439 ECTOR	1	0	0	0	0	0	0	0	0	1
76511 BARTLETT	0	0	0	0	0	0	1	0	0	1
76861 MILES	0	0	0	0	0	1	1	0	0	2
77089 PEARLAND	0	0	0	0	0	0	1	0	0	1
77546 FRIENDSWOOD	0	0	0	0	0	0	1	0	0	1
77573 LEAGUE CITY	0	0	0	0	0	0	1	0	0	1
77960 FANNIN	1	0	0	0	0	0	0	0	0	1
78599 WESLACO	1	0	0	0	0	0	0	0	0	1
79007 PHILLIPS	26	0	0	0	1	10	5	0	0	43
79008 BORGER	0	0	0	0	0	0	2	0	0	2
79013 CACTUS	415	5	4	0	5	201	100	95	0	830
79015 CANYON	3	0	0	0	0	2	0	0	0	5
79018 MASTERSON	25	1	0	0	1	4	4	14	0	50
79019 CLAUDE	1	0	0	0	0	0	0	0	0	1
79022 DALHART	266	6	5	0	7	113	19	24	0	448
79029 DUMAS	2,027	28	17	9	36	932	432	623	2	4,145
79029-2712	0	0	0	0	0	1	0	0	0	1
79029-3110	1	0	0	0	0	0	0	0	0	1
79029-5037	1	0	0	0	0	2	0	0	0	3
79035 FRIONA	0	0	0	0	0	1	0	0	0	1
79036 FRITCH	10	1	0	0	0	6	1	7	0	25

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
79040 GRUVER	17	1	1	0	1	8	3	0	0	32
79042 HAPPY	1	0	0	0	0	0	0	0	0	1
79044 HARTLEY	53	0	0	0	2	18	11	3	0	88
79045 HEREFORD	2	0	0	0	0	1	1	0	0	4
79051 KERRICK	0	0	0	0	0	0	1	0	0	1
79058 MASTERSON	2	0	0	0	0	0	0	0	0	2
79062 MORSE	3	0	0	0	0	0	1	0	0	4
79065 PAMPA	0	0	0	0	0	0	2	0	0	2
79070 PERRYTON	6	0	0	0	1	0	0	0	0	9
79078 SANFORD	2	0	0	0	0	0	0	0	0	2
79080 SKELLYTOWN	1	0	0	0	0	0	0	0	0	1
79081 SPEARMAN	27	0	0	0	3	5	2	0	0	41
79083 STINNETT	32	1	0	0	1	9	5	3	0	51
79084 STRATFORD	87	4	2	1	5	57	38	78	1	278
79084-0836	0	0	0	0	0	1	0	0	0	1
79086 SUNRAY	183	4	3	0	4	96	45	56	0	394
79087 TEXLINE	10	0	0	0	0	1	0	0	0	11
79101 AMARILLO	2	0	0	0	0	0	0	0	0	2
79102 AMARILLO	2	0	0	0	0	2	2	0	0	6
79103 AMARILLO	4	0	0	0	0	0	0	0	0	4
79104 AMARILLO	1	0	0	0	0	0	0	0	0	1
79106 AMARILLO	5	0	0	0	0	2	2	0	0	9
79107 AMARILLO	12	0	0	0	0	4	0	0	0	16
79108 AMARILLO	13	0	0	0	0	4	3	1	0	21
79109 AMARILLO	4	0	0	0	0	2	1	0	0	7
79110 AMARILLO	3	0	0	0	0	1	0	0	0	4
79115	1	0	0	0	0	0	0	0	0	1
79118 TIMBERCRK CYN	13	1	1	0	0	3	1	0	0	19
79119 BUSHLAND	4	0	0	0	0	3	1	0	0	8
79121 AMARILLO	0	0	0	0	0	0	0	3	0	3
79124 BISHOP HILLS	1	0	0	0	0	0	0	0	0	1
79229 DICKENS	0	0	0	0	0	0	1	0	0	1
79412 LUBBOCK	1	0	0	0	0	1	1	0	0	4
79416 LUBBOCK	0	0	0	0	0	0	1	0	0	1
79424 LUBBOCK	0	0	0	0	0	1	1	0	0	2
79504 BAIRD	1	0	0	0	0	0	0	0	0	1
79601 POTOSI	0	0	0	0	0	0	1	0	0	1
79745 KERMIT	1	0	0	0	0	0	0	0	0	1
79764 ODESSA	0	0	0	0	0	0	1	0	0	1
80017 AURORA	0	0	0	0	0	0	1	0	0	1
80129 HGHLNDS RANCH	0	0	0	0	0	0	1	0	0	1

Zip Code	AMB	IN	NB	SWB	INO	CLI	ED	RCR	REF	Total
80909 COLORADO SPGS	0	0	0	0	0	1	1	0	0	2
81029 CAMPO	2	1	1	0	0	2	0	0	0	6
87105 LOS PADILLAS	1	0	0	0	0	0	0	0	0	1
88401 TUCUMCARI	1	0	0	0	0	0	0	0	0	1
88415 SENECA	7	0	0	0	0	0	1	0	0	9
88436 SEDAN	0	0	0	0	0	0	0	0	0	0
95621 CITRUS HTS	0	0	0	0	0	0	1	0	0	1
99999	0	0	0	0	0	1	0	0	0	1
790293101	0	0	0	0	0	0	0	6	0	6
N/A	0	0	0	0	0	1	0	0	0	1
Total	3,357	57	35	10	71	1,523	721	931	3	6,789

Detailed Performance Report
Moore County Hospital (Collections)
Report Period Covering 09/01/2025 Through 09/30/2025

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							209					180	176,842
OCT 2022	383	572,295	305 Days	2,112	3	4,392	0	11,530	2.04	358	552,624	5	1,637
NOV 2022	361	324,153	278 Days	5,021	4	3,344	28	6,062	1.92	339	307,683	3	2,043
DEC 2022	305	467,284	313 Days	104	36	91,304	0	6,530	1.74	264	369,347	0	0
JAN 2023	215	207,700	294 Days	431	4	4,625	0	7,927	3.91	201	194,717	0	0
FEB 2023	379	389,131	275 Days	941	5	1,951	0	8,032	2.08	355	376,350	1	1,856
MAR 2023	392	437,270	287 Days	4,678	11	16,584	25	6,292	1.51	362	409,276	1	441
Sub-Totals:	2,035	2,397,833	291 Days	13,287	63	122,199	53	46,373	2.05	1,879	2,209,996	10	5,977
APR 2023	321	340,420	266 Days	4,055	77	151,530	50	12,966	7.02	225	167,743	2	4,126
MAY 2023	313	243,338	291 Days	1,832	7	12,859	0	7,920	3.46	285	216,178	2	4,549
JUN 2023	346	434,935	315 Days	1,270	1	341	25	4,697	1.08	332	426,848	2	1,779
JUL 2023	576	612,184	457 Days	15,469	18	14,398	15	33,808	5.81	503	548,077	4	432
AUG 2023	169	213,935	382 Days	1,968	3	5,166	28	12,950	6.26	149	192,610	2	1,243
SEP 2023	305	307,370	304 Days	12,551-	13	2,922	100	15,283	4.82	272	297,160	5	4,556
Sub-Totals:	2,030	2,152,183	348 Days	12,042	119	187,215	218	87,625	4.49	1,766	1,848,615	17	16,685
OCT 2023	360	378,647	320 Days	4,219	4	3,418	25	14,564	3.93	327	349,052	5	7,394
NOV 2023	356	402,359	315 Days	41,937	20	44,669	115	21,791	6.90	314	292,632	1	1,330
DEC 2023	214	260,521	386 Days	746	7	17,725	40	4,870	2.01	193	236,282	2	898
JAN 2024	266	468,845	296 Days	685	58	254,947	150	3,508	1.65	203	201,990	2	7,715
FEB 2024	346	279,802	327 Days	933	1	311	0	2,231	0.80	336	276,287	1	40
MAR 2024	366	366,110	296 Days	10,961	0	0	0	7,187	2.02	352	344,622	4	3,340
Sub-Totals:	1,908	2,156,285	320 Days	59,482	90	321,070	330	54,151	3.05	1,725	1,700,866	15	20,716
APR 2024	281	255,867	292 Days	25,539	0	0	161	15,857	6.88	254	200,488	5	13,983
MAY 2024	432	674,934	277 Days	352,967	5	2,984	50	5,337	1.67	293	309,330	4	4,315
JUN 2024	434	732,393	270 Days	346,651	0	0	0	3,133	0.81	309	382,609	0	0
JUL 2024	263	254,014	329 Days	1,514-	1	111	175	7,111	2.78	251	247,373	4	933
AUG 2024	264	235,669	293 Days	1,196	0	0	100	8,703	3.71	249	224,308	2	1,462
SEP 2024	269	245,787	313 Days	3,402-	2	271	100	6,983	2.81	254	236,930	4	5,005
Sub-Totals:	1,943	2,398,664	292 Days	721,438	8	3,366	586	47,124	2.82	1,610	1,601,038	19	25,699
OCT 2024	248	275,157	308 Days	955	0	0	0	2,640	0.96	0	0	241	271,562
NOV 2024	197	189,331	438 Days	592	1	3,678	788	4,822	2.61	0	0	187	180,239
DEC 2024	141	143,087	467 Days	4,396	1	601	0	828	0.60	0	0	137	137,262
JAN 2025	129	155,238	505 Days	18,461	0	0	0	7,722	5.65	0	0	126	129,056
FEB 2025	58	44,824	506 Days	1,272	0	0	0	670	1.54	0	0	53	42,882
MAR 2025	98	122,167	516 Days	7,501	0	0	154	3,895	3.40	0	0	95	110,771
Sub-Totals:	871	929,804	429 Days	33,177	2	4,279	941	20,576	2.31	0	0	839	871,772
APR 2025	30	39,481	621 Days	1,262-	0	0	200	1,587	3.89	0	0	30	39,156
MAY 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2025	255	447,412	750 Days	50	0	0	150	673	0.15	0	0	255	446,689
JUL 2025	11	10,294	1000 Days	0	1	2,086	0	20	0.24	0	0	10	8,188
AUG 2025	9	7,665	792 Days	50	0	0	71	71	0.93	0	0	9	7,544
SEP 2025	105	147,869	853 Days	0	0	0	50	50	0.03	0	0	105	147,819
Sub-Totals:	410	652,720	774 Days	1,162-	1	2,086	471	2,400	0.37	0	0	409	649,396
Grand Total	9,197	10,687,489	344 Days	838,265	283	640,216	2,808	258,249		6,980	7,360,516	1,489	1,767,086

Current Net Rate Is 2.58% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)

Detailed Performance Report

Moore County Physicians (Collections)

Report Period Covering 09/01/2025 Through 09/30/2025

Period	Accounts Placed	Amount Placed	Average Age	Total Adjustments	Accounts Withdrawn	Amount Withdrawn	Period Payments	Payments To Date	Percent Collected	Accounts Closed	Amount Closed	Accounts Active	Amount Active
PRIOR							0					6	1,516
OCT 2022	271	57,289	261 Days	0	4	602	0	1,788	3.15	263	54,899	0	0
NOV 2022	291	38,446	268 Days	0	3	748	0	103	0.27	286	37,594	0	0
DEC 2022	197	29,691	288 Days	0	2	883	0	921	3.20	192	27,887	0	0
JAN 2023	159	24,091	302 Days	0	1	81	0	154	0.64	157	23,857	0	0
FEB 2023	177	28,506	288 Days	0	1	89	0	0	0.00	176	28,417	0	0
MAR 2023	234	42,130	277 Days	1,356	2	1,327	0	0	0.00	232	39,447	0	0
Sub-Totals:	1,329	220,153	278 Days	1,356	13	3,730	0	2,966	1.38	1,306	212,101	0	0
APR 2023	256	33,111	299 Days	0	1	35	0	376	1.14	251	32,700	0	0
MAY 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2023	308	51,471	281 Days	0	3	2,401	0	267	0.54	301	48,803	0	0
JUL 2023	346	61,295	295 Days	0	4	981	0	2,625	4.35	337	57,689	0	0
AUG 2023	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
SEP 2023	305	56,864	302 Days	0	7	1,081	0	198	0.35	296	55,585	0	0
Sub-Totals:	1,215	202,741	294 Days	0	15	4,498	0	3,465	1.75	1,185	194,777	0	0
OCT 2023	367	42,955	259 Days	0	1	36	0	316	0.74	364	42,603	0	0
NOV 2023	183	31,275	320 Days	0	0	0	0	88	0.28	182	31,187	0	0
DEC 2023	72	13,013	291 Days	0	0	0	0	0	0.00	72	13,013	0	0
JAN 2024	111	14,597	306 Days	0	0	0	0	164	1.12	108	14,433	0	0
FEB 2024	217	65,328	304 Days	0	0	0	0	174	0.27	214	65,155	0	0
MAR 2024	280	46,958	314 Days	0	1	71	0	531	1.13	278	46,357	0	0
Sub-Totals:	1,230	214,126	295 Days	0	2	107	0	1,272	0.59	1,218	212,748	0	0
APR 2024	276	49,636	328 Days	0	0	0	0	878	1.77	271	48,758	0	0
MAY 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JUN 2024	153	25,340	316 Days	0	0	0	0	162	0.64	151	25,179	0	0
JUL 2024	132	21,371	306 Days	0	0	0	0	29	0.13	131	21,342	0	0
AUG 2024	171	27,039	307 Days	0	0	0	0	0	0.00	171	27,039	0	0
SEP 2024	186	29,074	323 Days	0	1	24	0	0	0.00	185	29,050	0	0
Sub-Totals:	918	152,460	318 Days	0	1	24	0	1,068	0.70	909	151,367	0	0
OCT 2024	150	23,287	397 Days	0	1	10	0	90	0.39	0	0	149	23,187
NOV 2024	109	12,168	360 Days	0	1	280	0	0	0.00	0	0	108	11,888
DEC 2024	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
JAN 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
FEB 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
MAR 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	259	35,455	382 Days	0	2	290	0	90	0.26	0	0	257	35,075
APR 2025	210	49,186	535 Days	0	0	0	0	88	0.18	0	0	208	49,098
MAY 2025	21	2,115	533 Days	0	0	0	0	0	0.00	0	0	21	2,115
JUN 2025	110	22,677	585 Days	0	0	0	0	0	0.00	0	0	110	22,677
JUL 2025	76	14,116	696 Days	0	0	0	0	0	0.00	0	0	76	14,116
AUG 2025	76	10,645	705 Days	0	1	59	0	0	0.00	0	0	75	10,586
SEP 2025	0	0	0 Days	0	0	0	0	0	0.00	0	0	0	0
Sub-Totals:	493	98,738	597 Days	0	1	59	0	88	0.09	0	0	490	98,591
Grand Total	5,444	923,673	326 Days	1,356	34	8,708	0	8,949		4,618	770,993	753	135,183

Current Net Rate Is 0.00% (Period Payments / (Average Gross Placements-Average Adjustments – Average Withdrawals) For The Last 6 Months)